

SECRETARIAT OF THE PACIFIC REGIONAL ENVIRONMENT PROGRAMME (SPREP)

Proposed

Work Programme and Budget for 2008

and

Indicative Budgets for 2009 and 2010

Introduction

The Secretariat's proposed work programme and budget (WP&B) for 2008 was prepared in accordance with the requirements of the Financial Regulations and expressed in USD.

Consistent with the Financial Regulations, the proposed 2008 consolidated work programme and budget is a balanced one and totals \$7,736,577 \$545,968 or 7.6% higher than the 2007 work programme and budget.

Guide to the Layout of the Work Programme and Budget Details

The presentation of programmes and budget details starts with a brief introduction to the relevant programme describing its content and focus and stating its goal. A list of staff and positions (filled, vacant and unfunded) falling under each programme is provided to give members an idea of the human resources available to that particular programme and needed for programme delivery to complement the financial resources provided. The programme details are then displayed under each of its component parts that are linked directly to the Strategic Programmes. These include the component Objective. Outputs, Activities planned for 2008 that would contribute to delivering the Outputs, the Verifiable Indicators for the Activities and in the last column, the budget figures. For added transparency, this is broken down into Personnel, Operating and Capital Costs with the likely sources of funding identified. In instances where programme funding is unsecured, its inclusion in the budget estimates, is based on the firm understanding that a programme proposal has already been negotiated with a donor(s) and a positive response received so that there is at least a 50/50 chance of having the funds available for use in 2008. For the total 2008 Work Programme and Budget, 95% of the funding is secured and 5% unsecured.

Expenditures

Planned total budget expenditure of \$7,736,577 is 7.6% higher than the approved 2007 expenditure of \$7,190,609. This reflects the coming on stream of new projects such as the GEF funded projects on greenhouse gas reduction and climate change adaptation.

We believe that our proposed total budget expenditure of \$7.7 million in 2008 is realistic when viewed against actual budget expenditures of \$7.5 m in 2006, \$7.3 m in 2005, \$7.8 m in 2004 and \$7.7 in 2003.

Income

The Secretariat and its budget continues to rely heavily on donor support and donations not only to implement the work programmes but also to maintain a significant portion of its support services. Income sourced from donors comprise 78% of total budget income. Assessed contributions make up only 12% of total income. This over-dependence on donor support makes the Secretariat and its work activities to Pacific islands countries and territories vulnerable to external factors it and its members cannot control.

For 2008 an increase in members contributions is not necessary with the availability of a \$408,997 surplus from previous years. Should there be no further surpluses, which is likely as vacant core positions are now filled and with increased costs, the members would have to increase contributions significantly next year to pay for and balance the core budget. As in last year's WP&B, we again provide a breakdown of the consolidated budget into a Work Programme and Core budgets to provide additional clarity and transparency to the WP&B in accordance with the decisions of the Joint Task Force on core functions of 2004.

Summary of the Proposed Work Programme and Budget for 2008 and Projections for 2009 and 2010

The income projections for the years 2009 and 2010 provide only an indicative scenario should no further surpluses or other sources of income become available. These projections are only for forward planning purposes and not for approval at this stage.

Conclusion

In preparing and presenting the proposed 2008 (and indicative 2009 and 2010) work programme and budget, the Secretariat has made every effort to improve on its new budget format, building on the feed back from members and lessons learnt from its implementation experience thus far. Our aim is firstly to provide a document that is informative, easy to understand and which provide all the necessary information to enable members and stakeholders to make informed decisions, and secondly to present a work programme and budget that is realistic and cater for the identified priorities of its client members.

I commend the 2008 WP&B to the 18th SPREP Meeting for approval.

Documents forming the 2007 WP&B

- Consolidated 2008 work programme and budget and projections for 2009 and 2010
- B. Consolidated 2008 budget broken down into Core and Work Programme budgets
- C. Funding Composition
- D. Contributions Scale and Allocation for 2008
- E. Work Programme and Budget details
- F. Detailed Budget Analysis
- G. Corporate Services Budget details
- H. Salary and Allowances Schedule by Funding Sources

2008 CONSOLIDATED WORK PROGRAMME AND BUDGET (US DOLLARS) AND PROJECTIONS FOR 2009 AND 2010

		2006		2007	Jun-07		2008		2009		2010
		ACTUALS 1		BUDGET	OUT TURN		PROPOSED	F	PROJECTION		PROJECTION
INCOME											
Members' Contributions	11.8%	878,306	13.0%	935,572	639,729	12.1%	935,572	11.5%	935,572	13.2%	1,122,572
Additional Members' Contributions	0.0%	-	0.0%	-	· -	0.0%	-	2.3%	187,000	2.6%	224,500
Surplus from prior years operations	0.9%	64,210	4.8%	345,698		5.3%	408,997	3.6%	289,225	1.6%	135,314
Program Management Services	6.2%	463,270	5.3%	383,000	218,465	5.9%	455,190	5.9%	477,950	5.9%	501,847
Interest Income	3.9%	294,564	3.8%	275,000	106,100	3.9%	305,000	3.9%	320,250	3.9%	336,263
Other Income	1.5%	115,686	1.4%	100,000	24,393	1.5%	116,811	1.5%	122,652	1.5%	128,784
Donor Funds	75.7%	5,649,937	71.6%	5,151,339	2,402,351	71.3%	5,515,007	71.3%	5,790,757	71.3%	6,080,295
TOTAL INCOME	100.0%	\$7,465,973	100.0%	\$7,190,609	\$3,391,038	100.0%	\$7,736,577	100.0%	\$8,123,405	100.0%	\$8,529,575
EXPENDITURE											
Island Ecosystems	53.2%	3,826,907	34.2%	2,461,575	1,113,702	26.0%	2,010,289	26.0%	2,110,804	26.0%	2,216,344
Pacific Futures	24.6%	1,771,147	39.3%	2,828,038	777,879	47.1%	3,646,325	47.1%	3,828,641	47.1%	4,020,074
Executive Management & Corporate Support	25.0%	1,867,919	26.4%	1,900,996	855,021	26.9%	2,079,962	26.9%	2,183,960	26.9%	2,293,158
	102.9%	\$7,465,973	100.0%	\$7,190,609	2,746,602	100.0%	\$7,736,577	100.0%	\$8,123,405	100.0%	\$8,529,576
NET SURPLUS/(DEFICIT)	- -	\$0	- -	\$0	\$644,436		\$0	- -	\$0		(\$0)

^{1.} As per the audited financial statement for the year ending 31 December 2006

2008 CONSOLIDATED WORK PROGRAMME AND BUDGET (US DOLLARS) BROKEN DOWN INTO CORE & WORK PROGRAMME

		CORE BUDGET	Wo	ork Programn BUDGET	ne	CONSOLIDATE BUDGET
INCOME						
Members' Contributions	53.0%	935,572	0.0%	-	12.1%	935,572
Program Support Charges		-	7.6%	455,190	5.9%	455,190
Interest Income	17.3%	305,000	0.0%	-	3.9%	305,000
Other Income	6.6%	116,811	0.0%	-	1.5%	116,811
Surplus from prior years operations	23.2%	408,997	0.0%	-	5.3%	408,997
Donor Funds	0.0%	-	92.4%	5,515,007	71.3%	5,515,007
TOTAL INCOME	100.0%	\$1,766,380	100.0%	\$5,970,197	100.0%	\$7,736,577
EXPENDITURE						
Island Ecosystems	0.007	67,626	32.5%	1,942,663	26.0%	2,010,289
Pacific Futures	3.8%	-	61.1%	3,646,325	47.1%	3,646,325
Executive Management & Corporate Support	96.2%	1,698,754	6.4%	381,209	26.9%	2,079,963
-	100.0%	\$1,766,380	100.0%	\$5,970,197	100.0%	\$7,736,577
NET SURPLUS/(DEFICIT)	_	\$0	_	\$0		\$0

FUNDING COMPOSITION FOR 2008 BUDGET ESTIMATES

<u>so</u>	URCES OF FUNDING FOR THE BUDGET			
I)	Core Budget - Current Members' Contributions - Additional Members' Contributions	12.09% 0.00%	935,572 -	935,572
II)	Other Income - Interest Income - Surplus from prior years operations - Other Income	3.94% 5.29% 1.51%	305,000 408,997 116,811	830,808
III)	Programme Management Services - Programme Management Services	5.88%	455,190	455,190
IV)	External Funding			
	A). Bilateral Funding Australia - AusAID - Extra Budgetary	14.09%	1,090,270	2,366,924
	France - Government of France	1.48%	114,870	
	Japan	1.19%	92,270	
	New Zealand - NZAID - Extra Budgetary - NZAID - Extra Extra Budgetary	7.29% 3.75%	564,340 290,129	
	U.S.ANational Oceanic and Atmospheric AdministrationWestern Pacific Regional Fishery Management Council	1.90% 0.88%	146,930 68,115	
	B). Multilateral Funding - Conservation International - European Union - Global Environment Facility - UNDP - International Maritime Organization - MacArthur Foundation	1.60% 0.73% 23.20% 0.70%	123,670 56,500 1,794,700 54,000	2,624,675
	NacArthii Foundation Ramsar Secretariat United Nations Development Programme United Nations Environment Programme	1.01% 1.04% 1.42% 4.23%	78,000 80,515 110,000 327,290	
	C). Other - Miscellaneous Donors	2.13%	164,988	164,988
тот	AL SECURED FUNDING			\$7,378,157
тот	AL UNSECURED FUNDING	4.63%		\$358,420
тот	AL BUDGET ESTIMATES	100.00%		\$7,736,577

SCALE AND ALLOCATION OF MEMBER'S CONTRIBUTIONS FOR THE FINNANCIAL YEAR 2008

	Approved Scale	Current Cont'n Shares
	%	US\$
American Samoa	0.09%	10,184
Australia	19.79%	185,106
Cook Islands	1.09%	10,184
Federated States of Micronesia	1.09%	10,184
Fiji	2.18%	20,360
France	14.34%	134,202
French Polynesia	2.18%	20,360
Guam	2.18%	20,360
Kiribati	1.09%	10,184
Marshall Islands	1.09%	10,184
Nauru	1.09%	10,184
New Caledonia	2.18%	20,360
New Zealand	14.34%	134,202
Niue	1.09%	10,184
Northern Marianas	1.09%	10,184
Palau	1.09%	10,184
Papua New Guinea	2.18%	20,360
Samoa	2.18%	20,360
Solomon Islands	2.18%	20,360
Tokelau	1.09%	10,184
Tonga	1.09%	10,184
Tuvalu	1.09%	10,184
United States of America	19.97%	186,787
Vanuatu	2.18%	20,360
Wallis & Futuna Islands	1.09%	10,184
Total	100.00%	935,572

1. ISLAND ECOSYSTEMS

Programme Goal: Pacific Island countries and territories able to manage island resources and ocean ecosystems in a sustainable manner that supports life and livelihoods.

Strategic Context

SPREP's direction in the Islands Ecosystems Programme (IEP) reflects a fundamental commitment to sustaining the livelihoods of island peoples through effective terrestrial, coastal and marine ecosystem conservation and management. The Programme focuses on developing the capacities of the peoples of the Pacific islands to enable them to sustainably manage and conserve the ecosystems and resources of their islands. The programme also focuses efforts to protect priority threatened species, and to protect Pacific island countries and territories (PICTs) from invasive alien species. In summary, SPREP's focus in this programme is to address the issues of terrestrial, coastal and marine ecosystem conservation, the sustainable management of natural resources and the protection of priority threatened species from the threats of human-induced impacts, and invasive species. These issues require action at the community, national, regional and international levels.

Focus for 2008

Overall, in 2008, the IEP will continue to provide technical advice and assistance, information and support to build PICT capacities to help resolve their environmental and sustainable development issues. National Capacity Self Assessment (NCSA) activities will continue to help island members identify their capacity needs for implementation of multilateral environment agreements (MEA) commitments. Work on invasive species issues was strengthened in 2007 with the recruitment of an Invasive Species Officer and this sector will therefore be more effective in 2008. The Pacific Invasives Learning Network (PILN) through support from a number of partners, particularly the United States Government and The Nature Conservancy, will end its (to date) highly successful pilot phase in May 2008. Continuation of PILN through the remainder of 2008 and beyond is dependent on the result of its evaluation and the provision of further funding. The IEP will continue to assist Pacific Island Members with identifying and resolving coastal and marine issues, including cooperative work with partners such as UNEP, Ramsar, ReefBase and Conservation International. Strengthening an integrated approach to island ecosystem issues across programme subcomponents, as well as between the two programmes will continue, especially in assisting Members with National Biodiversity Strategies and Action Plans (NBSAP) implementation.

The valuable work on marine species commenced in 2006 will continue, including further marine turtle tagging that will make an important contribution to understanding turtle conservation status in the region. The SPREP component of the CRISP project commenced in 2007 and will continue in 2008. This will include providing PICTs with access to information and analyses of coastal and marine ecosystems to support planning and management interventions. The programme will also support the international Year of the Coral Reef.

SPREP has revised the terms of reference of the previous Human Resource Development/Training Officer position, which is now the Capacity Development Officer, to reflect greater emphasis in this area as well as monitoring and evaluation functions. An important priority for the education and communications component will be working with ministries of education in the region to increase their access to, and use of, environmental information.

Support for the delivery of the Outputs under this Programme will be provided by the following staff:

Stuart CHAPE Island Ecosystem Programme Manager
Makerita ATIGA Secretary – Programme Manager

Kate BROWN Nature Conservation Action Strategy Adviser

Alan TYE Invasive Species Officer
Anna TIRAA Island Biodiversity Officer

Gillian KEY Pacific Invasives Learning Network Coordinator – Consultant

Dominique BENZAKEN Coastal Management Adviser Caroline VIEUX Coral Reef Management Officer

Lui BELL Marine Species Officer

Anne TREVOR Associate Turtle Database Officer

Vainu'upo JUNGBLUT Associate Ramsar Officer
Under recruitment Marine Conservation Analyst

Tamara LOGAN Education & Social Communications Officer

Under recruitment Capacity Development Officer

Theresa FRUEAN Programme Assistant
Unfunded Protected Area Specialist

Unfunded Conservation Enterprises Specialist

PROGRAMME 1 : ISLAND ECOSYSTEMS

1. ISLAND ECOSYSTEMS

Programme Goal: Pacific Island countries and territories able to manage island resources and ocean ecosystems in a sustainable

manner that supports life and livelihoods.

Component: 1.1 – Terrestrial ecosystems management

Objective: Promote and support the sustainable management and conservation of terrestrial ecosystems

The focus of terrestrial ecosystems management in 2008 will be to continue to provide technical support to National Biodiversity Strategic Action Plans (NBSAPs), with a particular focus on implementation, and other related processes.

Conservation mainstreaming will also be highlighted through the development of a regional communications strategy to help support sustainable resource management. A particular emphasis will be placed on helping island Members to identify terrestrial conservation and capacity building priorities.

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	Output	Activity	Verifiable Indicators Corresponding to Activities	Bu	dget Esti US\$	mates		
1.1.1	Key terrestrial ecosystems conserved.	Support at least three island Members in planning and implementing reviews of terrestrial	Terrestrial conservation priorities reviewed with three island Members, reports produced and proposals developed to	Sub Total \$ 57,900				
	·	conservation priorities and assist them to develop plans to address these priorities.	support one terrestrial conservation action per country. Terrestrial conservation capacity building priorities identified	Personnel Costs	Operatii Costs	•		
		Assist at least three island Members identify capacity building priorities for terrestrial	and endorsed by the government and at least one capacity building initiative in at least three island Members supported.	44,400	13,500	0		
		conservation and support implementation.	Source of Funding		nding			
				AusAID XB				
1.1.2	Increased use of sustainable	Provide NBSAP technical support and review and assist with implementation planning.	Revised NBSAPs and implementation plans produced by three island Members.	Sub ¹		Sub Total \$ 81,498		
	approaches in the management of natural	Support functioning NBSAP Working Group.	At least three examples of improved communication, or sharing of lessons and experiences between PICs through	Personnel Costs	Operatii Costs	•		
	resources.		functioning network as part of the NBSAP Working Group.	63,498	18,000	0		
		Prepare NBSAP case studies for CBD COP-9	At least two island Members NBSAP case studies developed	So	ource of Fu	nding		
		Conduct an internal review of SPREP's role in the future Pacific Islands Community Conservation Course (PICCC).	 and disseminated to stakeholders prior to CBD COP-9 in 2008. Internal review of SPREP's engagement in the future Pacific Islands Community Conservation Course (PICCC) conducted and report produced that clearly establishes SPREP's role. 	Source of F AusAID XB Prog Support NZAID XXB NZAID XB		55,118 2,456 9,500 14,424		

PROGRAMME 1 : ISLAND ECOSYSTEMS

Component: 1.2 - Coastal and marine ecosystems

Objective: Promote and support the sustainable management and conservation of coastal and marine ecosystems

The coastal and marine ecosystems management focus in 2008 will continue to provide support to SPREP island members implement conservation and sustainable use activities and improve management practices. With funding coming on stream for the implementation of the Coral Reef Initiative in the Pacific Region (CRISP) and the appointment of a Coral Reef Management Officer in 2007, key activities will progress significantly in 2008. Better information will be available on coral reefs through the development of ReefBase-Pacific, in partnership with WorldFish Centre and through increased capacity for analysis and development of coastal marine ecosystems profiles, in partnership with Conservation International. This will assist PICTs with the implementation of their NBSAPs and other national policy priorities. A series of activities aimed at developing and disseminating tools and techniques to strengthen the capacity of its island Members in coastal and marine management will be implemented. Training in coral reef and wetlands management planning and monitoring will be also provided, including through support to regional networks such as the LMMA.

Work will continue to assist island members in international meetings and in the development of funding proposals to support member activities for coastal and marine conservation and sustainable use. Communication activities will feature highly in 2008 with World Wetlands Day and the implementation of International Year of the Coral Reef in 2008 in the Pacific Region, which will provide the avenue for promoting SPREP Member activities in wetland, coral reef and coastal management.

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Finally, the programme will address the challenges of climate change by assessing its impacts on coastal and marine biodiversity, in partnership with the Bishop Museum, and by promoting the incorporation of coastal management tools to increase resilience of coastal and marine ecosystems to those impacts.

	Output	Activity	Verifiable Indicators Corresponding to Activities	Bud	lget Estir US\$	nates
1.2.1	Key coastal and marine ecosystems conserved.	Assist PICs in meeting their obligations under the Ramsar Convention in accordance with the current SPREP-Ramsar Memorandum of Cooperation.	Corresponding to Activities Additional resources and partnerships identified and secured to implement the Oceania Regional Ramsar Support Initiative for wetlands conservation adopted by Ramsar COP9. Activities to commemorate World Wetlands Day conducted in the five island members and promoted in the 10 nonsignatory PICs and six Pacific territories. At least one PIC assisted to develop and submit a proposal for consideration in the 2008 cycle of the Ramsar Small Grants Fund (SGF). Funding secured and 4th Oceania Regional Preparatory Meeting for Ramsar COP10 convened and support provided to PIC contracting party delegates attending Ramsar COP10.	Co I Prog S NZ/ R	Sub Total \$ 514,88° Operatin Costs 333,175 urce of Fur ins Int'l France	g Capital Costs

PROGRAMME 1	:	ISLAND ECOSYSTEMS	E
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Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estim US\$	ates	
	Identify additional resources to build and strengthen capacity for management and wise use of wetlands in Pacific island members.	Resources secured to develop and strengthen capacity for management and wise use of wetlands, and regional mangrove monitoring protocol workshop carried out. Resources secured and pilot in-country restoration training carried out in at least one island Member.			
	 Contribute to Reefbase Pacific database by providing information on coastal and marine ecosystems. 	Data selected and collated and entered into ReefBase Pacific.			
	Provide PICTs with information and analyses of coastal and marine ecosystems to support planning and management interventions, including MPAs and	Coastal and marine ecosystem profiles, including species, prepared and priorities for conservation identified in at least two PICTs.			
	MMAs.	Information on marine biodiversity identified, analysed and disseminated to PICTS.			
		 In-country GIS training opportunities provided in at least one PICT. At least two PICTs supported to identify NBSAP priorities. 			
	Develop funding proposals and MMA in consultation with PICTs and partners to implement MPAs.	At least two PICTs supported to identify NBSAP priorities. At least two PICTs supported to develop funding proposals for submission to potential donors for implementation of MPAs and MMAs.			
1.2.2 Integrated coastal	Develop, implement and disseminate lessons learned, tools and techniques to enhance the management of coastal and marine resources in PICTs.	Case studies on the governance of coastal and marine resources in New Caledonia and one other PICT conducted, reported on and disseminated, and lessons learned shared to improve coastal and marine resources	Sub Total \$445,520		
management enhanced.			Personnel Operating Costs Costs	Costs	
	Halland Francisco Halland	management across the region	\$ 95,780 \$ 349,740	·	
	Undertake case studies and build capacity on economic valuation of coastal and marine resources.	Case study on the economic valuation of coastal and marine resources undertaken in at least one PICT and	Source of Funding		
		 report distributed. Develop capacity on the economic valuation of coastal and marine resources by involving at least one island participant in each case study. 	MacArthur Prog Support NOAA	57,435 78,000 2,456 60,000 62,822	
	Support and facilitate best management practice among regional coastal managers	 Socio-economic monitoring guidelines (SEM-Pasifika) in at least one PICT distributed and implemented. Biological and socio-economic monitoring and training completed in at least one PICT. Local Managed Marine Area Network (LMMA) supported. 		22,862 61,945	

PROGRAMME 1 : ISLAND ECOSYSTEMS E

Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estimates US\$
	Support community-based management of coastal and marine resources in.	Community-based management needs for coastal and marine resources assessed in New Caledonia and activities started.	
		 Community-based management activities in French Polynesia continued. PNG sustainable livelihoods project completed. 	
	 Implement a communication strategy for the Coral Reef Initiative for the Pacific (CRISP) and related programmes as part of the Year of the Coral Reef 2008. 	 Coral Reef Initiative for the Pacific (CRISP) products developed and distributed. Activities developed and resources secured for implementation of the international Year of Coral Reef in the Pacific region. 	
	 Facilitate the incorporation of lessons learned tools and techniques in coastal and marine management into PICs adaptation to climate change activities. 	Vulnerability assessment of marine biodiversity from climate change impacts focusing on socio-economic and institutional component in the four Melanesia countries completed and results disseminated. Mechanisms developed and pilot sites identified to strengthen governance of coastal and marine resources in Vanuatu to improve resilience of coastal and marine ecosystems to climate change.	

PROGRAMME 1

ISLAND ECOSYSTEMS

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Programme Component: 1.3 – Species of Special Interest

Objective: Promote and foster conservation of island biodiversity

The Pacific islands region is noted for its important species conservation values, with high levels of endemism and rich biodiversity. Unfortunately, it is also a fact that the region is experiencing some of the highest species extinction rates in the world, combined with a severe and growing problem of invasive plant and animal species that not only threaten natural ecosystems but also economic productivity.

In 2008 a range of activities will be undertaken under this component to assist PICTs in the conservation of threatened species and to help them deal with invasive species. This will include continuing to monitor regional turtle populations and supporting island Members in the implementation of species action plans.

2008 is the first year of the implementation of the revised marine species programme framework for the next five years, 2008-2012. SPREP will continue to work with its CROP, NGO and government partners to facilitate this work, covering marine (cetaceans, dugongs, turtles) and avian species, as well as addressing invasive species through the PILN network.

Work will begin with partners and countries to increase knowledge of rare and endangered species in the Pacific through updating and supporting the effective use of the IUCN Red List.

Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estimates US\$		ates
1.3.1 Threatened species managed and conserved.	Assist PICTs conduct turtle population monitoring surveys including nesting and migration.	Turtle population monitoring surveys supported and implemented in three PICTs, reports produced, and new information distributed to Members.	Personnel Costs	Sub Total \$126,708 Operating Costs	Capital Costs
	 Continue to support and facilitate capacity building in turtle, whales and dolphins, and dugong conservation management including income-generating opportunities such as whale watching. Improve access to information in PICTs on marine species conservation. Coordinate the implementation of the Turtle Research and Monitoring Database System (TREDS) and data reporting in PICTs. 	 Training workshops conducted and supported to build capacity in turtle, whales and dolphins, and dugong conservation management including income-generating opportunities such as whale watching. And at least 2 attachments in-country. List-servers for marine turtles, whales and dolphins, and dugongs established and information disseminated. Turtle Research and Monitoring Database System (TREDS) used in at least five PICTs. Regular reporting mechanism in place for both SPREP and Members. TREDS Information Sharing Policy and Protocols in place. 	\$79,043 Sou Prog Sup NZAID NZAID WPRI Unsec	XXB 67 XB 22 MC 11	\$500 ing .456 198 836 558 660

	PROGRAMME 1 :	ISLAND ECOSYSTEMS	E
Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estimates US\$
	Provide support, to PICTs to implement priority actions under the revised Marine Turtle, Whale and Dolphin, and Dugong Action Plans.	Three priority actions identified in the Marine Turtle, Whale and Dolphin, or Dugong Action Plans implemented and completed in at least three PICTs. Funding proposals developed and endorsed by relevant government authorities and presented to potential donors in collaboration with PICTs and Partners.	
	 Support the functions of the Action Strategy for Nature Conservation Roundtable Bird Working Group. 	At least one key priority activity identified in the Action Strategy for Nature Conservation implemented in at least two PICTs by the Bird Working Group.	
	 Support PICTs in effectively updating and using the IUCN Red Data Species List. 	 Processes to update IUCN Red Data list established. Document developed and circulated identifying how to most effectively access and use the information contained in the IUCN Red List to meet conservation objectives. 	
1.3.2 Threat posed by	Develop the GEF PPG Project on Pacific Invasive	PDFB project on Pacific Invasive Species Management	Sub Total \$196,786
invasive species reduced.	Species Management to implement the regional invasives species strategy.	implemented and outcomes presented to the 19th SPREP Meeting (dependent on start-up date).	Personnel Operating Capital Costs Costs Costs
	Support the development and extension of at	At least three PICTs provided with information and advice on	\$123,326 \$71,460 \$2,000
	least one new technique or approach to control/eradicate invasive species.	at least one new approach to controlling and eradicating invasive species.	Source of Funding AusAID XB 42,756
	Obtain widespread and stronger support for the implementation of the Pacific Invasives Learning Network (PILN).	 A minimum of three country-to-country learning exchanges implemented, and post-attachment evaluation showing application of new skills and knowledge by beneficiaries at the workplace (dependant on funding availability). At least 10 PICTs actively engaged in PILN communication processes (dependant on funding availability). 	IMO 20,000 Prog Support 2,456 NZAID XB 116,614 Unsecured 14,960

Output Activity		Verifiable Indicators Corresponding to Activities	Budget Estimates US\$		
1.3.3 Effective management of migratory populations.	 Develop (jointly with the CMS Secretariat and other partners) funding proposals and seek donors to support implementation of the Pacific Islands Region Cetacean MoU and Action Plan under Convention of Migratory Species (CMS). Assist the development of the Pacific MoU for marine turtle conservation under CMS in collaboration with the CMS Secretariat and other partners. Provide advice and support to PICTs in meetings of Signatories of the Pacific Islands Region Cetacean MoU as well as the dugong MoU under CMS. Distribute turtle tags and related materials to Members and input tag recovery data into TREDS to assist Members in the conservation of marine turtles. Conduct turtle post-nesting migration monitoring. 	One funding proposal for the implementation of the Pacific Islands Region Cetacean MoU and Action Plan under Convention of Migratory Species (CMS) developed in collaboration with PICTs, CMS Secretariat and other partners and sent to potential donors. MoU for marine turtle conservation developed and presented to PICTs for consideration and endorsement. Briefing paper for Signatories of the Pacific Islands Region Cetacean MoU developed and advice provided in meetings where necessary. Turtle tags and related materials distributed to at least five PICTs. TREDS updated for at least five PICTs. Turtle satellite tagging conducted in two PICTs, tracking maps constructed and disseminated.	Personnel Costs \$72,320 Sour AusAIE Prog Sup NZAID NZAID	Sub Total \$117,940 Operating Costs \$ 45,220 rce of Funding O XB	888 856 943 836 858

PROGRAMME 1 : ISLAND ECOSYSTEMS

Programme Component: 1.4 – People and Institutions

Objective: Equip people and institutions of Pacific island countries and territories with capacity to manage their own environmental development

For 2008, work under People and Institutions will continue to seek ways to support institutional and individual capacities in island Members' environment departments and to address evolving needs and priorities. Resources are being sought to provide training in Project Cycle Management for Members in view of the increasing number of environmental projects being implemented and the growing need for training in this area. There will be on-going support for countries to implement and achieve the outputs of the GEF-National Capacity Self-Assessment Projects and guidance will be provided in the effective use of the NCSA Action Plans to mobilize resources and implement capacity development actions at the national level. Within the Secretariat the Capacity Development Officer (previously HRD/Training Officer) will continue to play an important role in supporting managers and programme officers in the design, implementation and monitoring of capacity development initiatives for PICTs, and a special focus will be placed on supporting island Members to strengthen capacity to implement MEAs to which they are a Party.

Support for PICTs in education, communication and public awareness will continue with a strengthened focus on reorienting environmental education towards Education for

sustainable development. This will include maintaining partnerships with the Education for Sustainable Development Working Group, which implements work under the Pacific Education for Sustainable Development Framework.

Ε

Activities towards strengthening national and regional environment information clearinghouse mechanisms and networks will continue under the EU Pacific Environment Information Network (PEIN) project. This includes in-country capacity building via the provision of technical support, advice and training in database development and information management. There will be a renewed focus in identifying critical regional and national documents and data and ensuring that these are accessible throughout the network via a strengthened database and internet platform and enhanced systems of distribution of materials in both electronic and hardcopy formats. Linkages and synergies will be strengthened between the PEIN and existing international and regional networks with a particular emphasis on developing partnerships with regional educational institutions, national libraries and CROP agencies to ensure that information and data captured in various formats is widely available throughout the region.

Output	Activity	Verifiable Indicators Corresponding to Activities	Budg	es	
1.4.1 Human resource development (HRD) strategies in	Assist PICT environment departments identify priority individual and institutional capacity development needs and mobilize resources to	At least four PICT Environment Departments assisted with capacity needs assessments and funding proposals developed to address priority needs.	Personnel	Sub Total \$172,830 Operating	Capital
environment departments developed	address these priorities.Assist PICs complete their NCSA Project outputs.	At least four PICs completed NCSA Project Outputs and	Costs \$76.366	Costs \$85,464	Costs \$11,000
and implementation supported.	Provide training for PICT project staff in Project Cycle Management, and develop and apply a	Capacity Development Action Plans. Officers from at least four PICTs benefiting from training in Project Cycle Management and applying the new knowledge in the workplace. MEA Capacity Development Guide developed, endorsed by	Sou AusAID Prog Supp	- ,	36
	post-training monitoring and evaluation guide. • Develop a guide to assist SPREP Programme		NŽAID X NZAID	XB 22,90 XB 14,42	24
	Officers plan and implement capacity development activities and projects for Members on MEA implementation.	management and used by Programme Staff.	Unsecu	ired 45,05	99

	PROGRAMME 1 :	ISLAND ECOSYSTEMS			Ε
Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estimates US\$		es
	Provide guidance to SPREP Programme Officers and Managers in the SPREP Strategic Programmes on the design, coordination, implementation and monitoring of capacity development activities and programmes in support of Members.	At least four capacity development activities successfully implemented for SPREP programmes, and Secretariat's capacity development monitoring process strengthened and targets for 2008 achieved.			
1.4.2 Regional and national environmental	Support introduction of schools-based programmes for Education for Sustainable	At least three countries implementing schools-based Education for Sustainable Development (ESD) programmes.		Sub Total 5146,410	-
education, communications and	Development (ESD). • Strengthen access to and use of information and	School resource packs distributed to all SPREP Members	Personnel Costs	Operating Costs	Capital Costs
awareness strategies developed and	education materials through establishing partnerships with Ministries of Education.	and Ministries of Education throughout 2008.	\$92,610	\$53,800	\$0
implementation supported.	 Facilitate capacity initiatives to strengthen environmental advocacy and outreach in the Pacific. 	At least three advocacy and outreach communications capacity building initiatives facilitated and coordinated.	Source AusAID X		0
	 Support education requirements identified in NBSAPs. 	 At least five countries supported to produce materials, provide training, support integration of biodiversity conservation and other topics into schools. 	Prog Suppo NZAID > Unsecure	ort 2,45 (B 14,42	6 4
	Assist PICs develop and implement climate change communications.	 At least five PICs supported to develop and implement communications strategies and activities. 			
	Develop and implement communications activities for 2008 Year of the Coral Reef.	2008 Year of the Coral Reef supported through the development of regional framework, education, awareness activities and formation of partnerships.			
	Develop and implement communications and behaviour change framework to support waste minimisation in PICTs.	At least one PICT supported in waste minimisation activities through behaviour change framework.			
1.4.3 Regional and national environmental	Build in-country capacity of PICs to participate fully in regional information sharing network via	All PICs participating actively in regional environment information sharing network.	\$	Sub Total 5149,818	
knowledge management capacity, clearinghouses and	the provision of technical support, advice and training in database development and information management.		Personnel Costs \$89,818	Operating Costs \$60,000	Capital Costs \$0
information strategies developed and	Identify, acquire and distribute critical Pacific environment documents to PIC repository	Critical Pacific environment documents distributed to identified PIC repository libraries	Source	ce of Funding	g
implementation supported.	libraries. • Develop SPREP IRC database and website to improve access to online documents, databases and current environment information.	Access to critical national and regional environment documents, databases and websites available via the SPREP IRC database and website.	Co E Prog Suppo NZAID X	56,500 ort 26,438) 3

BUDGET ESTIMATES US\$	SOURCE O	F FUNDING
	AusAID XB	260,327
Personnel Costs:	Cons Int'l	63,670
	Core Budget	67,626
	France	64,870
	Prog Support	48,542
	NŽAID XXB	65,276
	NZAID XB	270,550
	RAMSAR	54,390
Operating Costs:	WFMC	23,115
	AusAID XB	83,000
	Cons Int'l	60,000
	EU	56,500
	France	50,000
	IMO	20,000
	MacArthur	78,000
	NOAA	60,000
	NZAID XXB	51,970
	NZAID XB	90,000
	RAMSAR	25,625
	UNEP	327,290
	WPRFMC	45,000
	Unsecured	130,139
Capital Costs:	AusAID XB	2,000
	NZAID XXB	11,400
	Ramsar	500
	Unsecured	500
	\$2,01	0,289
	, , , , ,	,
SECURED FUNDING	\$ 1,87	9,650
UNSECURED FUNDING		0,639

2. Pacific Futures

Programme Goal: Pacific island countries and territories able to plan and respond to threats and pressures on island and ocean systems.

Strategic Context

The Pacific Futures Programme (PFP) focuses on securing a healthy Pacific islands environment for present and future generations.

The PFP's major focus is on two key areas identified in the Action Plan for Managing the Environment in the Pacific Region; Climate Change and Pollution/waste management. In 2008 the bulk of PFP resources will be devoted to these two work areas. The programme of work in these areas will continue to be guided by regional strategies. For climate change the key document is the Pacific Islands Framework for Action on Climate Change, which provides the basis for the Secretariat's work on adaptation, mitigation, climate change understanding/awareness and ozone depletion. In the pollution/waste area, the Regional Strategy and Action Plan on solid waste management is supplemented by sectors strategies, for example on marine pollution.

The work of both areas is supported by linkages with the global environmental initiatives developed through the increasingly extensive array of MEAs. These provide an opportunity for the Pacific to influence the global environmental agenda, as well as establishing a multilateral approach to global problems, in which the Pacific must play its part. These MEAs also offer an important mechanism for funding for the region through the Global Environment Facility and by guiding the disbursement of donor funds.

The PFP will continue to develop its strategic approach across the range of activities; environmental policy and planning, state of the environment reporting and management of hazardous substances.

Support for the delivery of the Outputs under this Programme will be provided by the following staff:

Bruce CHAPMAN Pacific Futures Programme Manager
Phaedra MOORS Secretary – Programme Manager
Frank GRIFFIN Pollution Prevention Adviser
Anthony TALOULI Marine Pollution Adviser

Hiromi HIRONAKA Landfill Management Officer - JICA

Mark RICKETTS Solid Waste Officer
Espen RONNENBERG Climate Change Adviser

Dean SOLOFA PI - Global Climate Observing System Officer

Unfunded Climatology/Meteorology Officer

Joe STANLEY GEF Support Adviser

Solomone FIFITA Project Manager - PIGGAREP
Under Recruitment Project Support – PIGGAREP
Taito NAKALEVU Climate Change Adaptation Officer

Under Recruitment Project Manager – PACC

Seve PAENIU Sustainable Development Adviser

Tepa SUAESI Environmental Officer

Unfunded Natural resources Economist

Unfunded Environmental impact Assessment Officer

Unfunded Assistant GIS Officer

Clark PETERU Environmental Legal Adviser

Saunoa MATAU Programme Assistant

Programme Component: 2.1 – Managing multilateral environmental agreements and regional coordination mechanisms

Objective: Increase PICTs capacity to manage MEAs and other relevant regional mechanisms and international agreements

PICTs are either involved with or parties to a large range of international environment-related agreements and processes. The objective of participating in these agreements and processes is to gain recognition of the circumstances and needs for the environment in the Pacific region, and direct resources towards addressing them. To secure favorable outcomes, Pacific island countries are required to maintain an active role in the development and subsequent implementation of these agreements and the outcomes negotiated.

To support island members, assistance will be provided with coordination at the regional level, technical and legal advice, preparing conference briefing papers, identifying synergies among agreements and related international processes, coordinating pre-conference consultations to determine regional positions, and support during the course of international negotiations, where appropriate.

This output component will also address the need to strengthen regional frameworks such as the Apia. Noumea and Waigani Conventions.

For 2008, support for countries to gain and make use of GEF resources is highlighted, as it is a key avenue for resources directed to environmental issues and conservation in the region. Considerable effort will also go into regional coordination mechanisms and processes, for example through the CROP network.

Additional work under MEAs is described in the subject outputs in this document (e.g. the chemical/pollution conventions under output 2.4, and biodiversity/species protection under the Island Ecosystems Programme).

Output	Activity	Verifiable Indicators Corresponding to Activities	Budge	es	
2.1.1 Management of multilateral environmental agreements (MEAs) and relevant international agreements/regional coordination mechanisms by PICTs supported and improved	Participation in MEAs Provide support to PIC representatives at significant conferences/meetings of multilateral environmental agreements through (as appropriate): • providing relevant and timely information, briefing material analysis and advice (policy, technical, legal etc) • developing regionally agreed positions and interventions • training delegates in MEA requirements including negotiation skills • providing secretarial support and backstopping advocacy	Countries supported to participate effectively in conferences/meetings of MEAs; specifically: • Preparatory meeting, funded and organised briefing material and support provided for CBD COP 9 to at least 10 member countries • Preparatory meeting, funded and organised briefing material and support provided for UNFCCC COP14 /MOP5 and selected subsidiary bodies to at least 10 member countries • Briefing material and support provided for selected UNFCCC subsidiary bodies to at least 6 member countries	Personnel Costs \$115,851	ort 1,59 XB 43,23 XB 7,09 DP 110,00	42 90 31 95 00

PROGRAMME 2	:	PACIFIC FUTURES	E
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	Output	Activity	Verifiable Indicators	Budget Estimat	tes	
		,	Corresponding to Activities	US\$	-	
		Meeting MEA requirements Provide capacity-building, information, advice, support and technical backstopping for PICs in meeting their reporting and communication requirements under MEAs Working with MEA Secretariats on collaborative programmes of work and streamlining/coordination for	Countries supported in their reporting and related requirements under MEAs to which they are Party; specifically at least 3 countries supported in: Meeting MEA reporting requirements NBSAPs and Island Biodiversity programme of work under CBD National Communications under UNFCCC NAPs/SRAP under UNCCD NCSAs Collaborative activities with at least 2 Secretariats.			
Api	plementation of the via, Noumea and aigani Conventions	reporting and compliance Seek acceptance, ratification or accession of the Waigani Convention and the Noumea Convention and Protocols Facilitate and support implementation of Noumea	At least 3 additional acceptances, ratifications or accessions of the Conventions or Protocols At least 2 PICs supported in relation to meeting	Sub Total \$107,759 Personnel Operating	Capital	
	pported	Convention activities	their obligations under the Convention	Costs Costs	Costs	
	Facilitate and support the holding of COP 9 of the Noumea Convention	COP 9 successfully conducted and outcomes report produced and distributed.	\$66,018 \$41,741	\$0		
		Facilitate and support the holding of COP 4 of the Waigani Convention	COP 4 successfully conducted and outcomes	Source of Funding AusAID XB 23,036		
		effective implementation of the Waigani Convention	report produced and distributed. At least 3 activities implemented and completed At least 3 activities completed	Prog Support 1,590 NZAID XB 48,305 PARTIES TO 34,828 CONV.		
nat	evelopment of PIC tional environmental gislation to meet MEAs	Provide legislative and related assistance to PICs to support national legislation or systems in the areas of high parity or and depleting substances and the Neumann	Laws drafted or systems established in at least 2 countries.	Sub Total \$31,871	0	
_	ligations supported	biodiversity, ozone depleting substances and the Noumea Convention Protocols.		Personnel Operating Costs Costs	Capital Costs	
				\$17,134 \$14,738	\$0	
				Source of Fundin		
				AusAID XB 9,0 Prog Support 1,59 NZAID XB 21,20	90	

PRO	GRAMME 2 :	PACIFIC FUTURES			Е
Output	Activity	Activity Verifiable Indicators Budget Est Corresponding to Activities US\$			tes
2.1.4 Coordination mechanisms supporting and harmonising regional environment and sustainable development policy and programmes enhanced	International strategies and coordination Provide support to PIC representation at significant international conferences/meetings or related initiatives on environment and sustainable development through (as appropriate) providing relevant and timely information, briefing material, analysis and advice (policy, technical, legal etc) developing regionally agreed positions and interventions	Effective representation/participation in conferences/meetings; specifically: Preparatory meeting, briefing material and support provided for the Commission on Sustainable Development (CSD16) to at least 8 member countries Information and support provided on key	Personnel Costs \$ 211,461	Sub Total \$427,656 Operating Costs \$ 215,695 ce of Funding KB 216,5	•
	 providing secretarial support and backstopping advocacy Regional Strategies and Coordination	initiatives relevant to the environment (including BPOA. JPOI, Mauritius Strategy, MDGs, trade negotiations etc) to PIC member countries	MI: Unsecur	SD 119,1	60
	Contribute to development and implementation of relevant regional strategies, policies, plans and other initiatives.	Effective environmental contributions to the following regional strategies, plans, policies and other initiatives: Pacific Plan Ministerial meetings CROP working groups PIROP PIESAP			
	Maintain regional environmental coordination mechanisms through (as appropriate) Providing leadership Hosting, secretarial support and backstopping Engagement of donor and other partners	Regional environmental Roundtables operating effectively; specifically: Annual meeting and ongoing support for the Roundtable on Nature Conservation (focussing on the Action Strategy for Nature Conservation Annual meeting and ongoing support for the Roundtable on Climate Change (focussing on the Regional Framework for Action on Climate Change)			
	Funding for Environment and Conservation Improve PICs' access to funding from the GEF's 4 th Replenishment through: Briefing documents prepared for PICs on GEF matters, nationally and regionally, as required Regular circulation to countries of PIC-specific GEF information of relevance Visit countries on request to assist in project concept development, and in identifying appropriate funding and expertise for project development Provide advice to countries on co-financing options including national multi-agency cooperation Attend regional and national fora promoting cooperative working relationships with other regional agencies	PIC's access to and benefits from GEF funding increased due to: improved knowledge of GEF processes and procedures by countries, and greater understanding of special circumstances of PICs by GEFSec and GEF Agencies improved quality and quantity of country and regional project proposals, and improved understanding of opportunities to meet cofinancing requirements for GEF support greater awareness among PICs and regional agencies of common or shared areas of involvement, with greater cooperation			

Programme Component: 2.2 - Environment monitoring and reporting

Objective: Improve means to monitor and report on environmental performance and socio economic pressures on the environment

There are two linked elements to this component. Its ultimate aim is to provide PICTs with better systems to monitor environmental performance, but recognizes that the key to this is the availability of relevant information.

The lack of data vital to effective decision-making has been identified as an ongoing problem for most PICTs since the 1992 Rio Conference. Support for data acquisitions, application and management is therefore a key element of this component's work.

The aim is to develop processes to monitor detrimental trends, emerging threats or identify competing policies, which threaten sustainable development. Simple but systematic reporting systems will be designed with Pacific islands and tailored to suit key issues and indicators. This will contribute to reducing the burden of reporting by PICs to numerous international agreements.

For 2008, work under this component will focus on implementing priority outcomes identified in the review of the overall approach to state of the environment reporting carried out in 2007, while continuing to develop indicators and monitoring procedures for specific purpose.

Output	Activity	Verifiable Indicators Corresponding to Activities	Bud	es		
2.2.1 National & regional capacity for State of	 Implement outcomes identified in the review of SoE in the region carried out in 2007 At least 2 recommended activities initiated Sub Total \$63,071 					
Environment (SOE) reporting enhanced	Implement Monitoring and Evaluation system for Action Strategy on Nature Conservation.	Monitoring carried out and a regional report completed.	Personnel Costs	Operating Costs	Capital Costs	
	Continue to assist island members in developing Country	Timely assistance provided to island members	\$45,983	\$17,088	\$0	
	Profiles	requesting assistance.	Source of AusAID XB Prog Support NZAID XB		ı	
					7 0 4	

Programme Component: 2.3 – Climate change, climate variability, sea level rise and atmosphere

Objective: Improve PICTs understanding of and strengthen their capacity to respond to climate change, climate variability and sea level rise

The vulnerability of Pacific Island Countries and Territories to phenomena associated with the adverse effects of climate change is already a reality. Serious and wide-reaching consequences of climate change include the frequency and intensity of tropical cyclones and alteration of weather patterns, extensive coastal erosion and coral bleaching, damage to coastal roads, bridges, foreshores and plantations, decreased productivity in fisheries and agriculture, droughts and the more widespread occurrence of mosquito-borne diseases.

As noted in the Programme overview, this programme component has been identified as a priority by members and the Secretariat. The last few years has seen steady progress in several areas:

- The Pacific Islands Framework for Action on Climate Change has been revised and adopted by the Pacific Islands Forum
- Pilot adaptation projects have demonstrated ways to increase resilience to climate change in the region
- The Pacific Islands Renewable Energy Project has been completed
- The regional strategy to implement the Montreal Protocol has supports phase out of ozone depleting substances

- Support provided for climate observation in the region
- There has been effective participation in international policy negotiations through Secretariat support

These work areas will continue in 2008 with emphasis on adaptation work and the development of policy positions (especially internationally) that direct funding to support this, as well as implementation of PIGGAREP. In 2008:

- Subject to GEF approval, a major project on adaptation will be initiated in the region; the Pacific Adaptation to Climate Change project (PACC).
- Support will be sought for further adaptation work that targets specific areas of interest (such as the links between climate change and biodiversity).
- Support will continue to be provided to assist countries to participate effectively in international meetings (UNFCCC and Kyoto Protocol), and identify opportunities
- Implementation will continue on a regional project on renewable energy to reduce greenhouse gas emissions (PIGGAREP).
- Support will continue to be provided for climate observation in the region
- Subject to UNEP agreement, a regional network to support the phase out of ozone depleting substances will be put in place.

Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estimates US\$			
2.3.1 National meteorological and climatological capacities strengthened	Continue to coordinate and support implementation of Pacific Islands - Global Observing System (PI-GCOS) Implementation Plan Assist countries with development and implementation of National Meteorological Service Implementation Plans on request Coordinate development of revised Strategic Action Plan for Development of Meteorological Services in the region Support capacity building and institutional strengthening for meteorological services in the region through training advice and legal/technical assistance	PI-GCOS Steering Committee meeting supported At least 2 activities under the Implementation Plan completed Support provided to at least 2 countries to develop/implement NMS implementation plans Revised Strategic Action Plan finalised for submission to 2009 RMSD meeting At least two training workshops conducted in Pacific Island Countries	Aus/ Prog S	Sub Total \$123,431 Operating Costs \$42,187 urce of Fundin	508 590 333 000	

Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estimates US\$			
2.3.2 Climate information consolidated and available	Continue to upgrade web-based clearing house	Climate and climate change information available through SPREP website and updated at least quarterly	Sub To \$21,4 Personnel Oper Costs Cos		ng Capital Costs	
			\$19,303	\$2,188		
			Aus/ Prog S	NOAA D XXB	3,508 1,590 3,597 2,796	
2.3.3 Measures to adapt to the impacts of climate change	 Support countries in adaptation assessments, planning, financing capacity building and implementation. 	At least 3 countries provided with support for initiatives relating to climate change adaptation.		Sub Tota \$959,822		
strengthened	 2 adaptation case studies published Provide assistance on request to countries in the development of their NAPA document to the UNFCCC. Assist Solomon Islands in the development of their NAPA; Solomon Islands government satisfied with 		Personnel Costs	Operation Costs	ng Capital	
		record colonial localide in the development of their	\$66,035	\$889,78		
		NAPA; Solomon Islands government satisfied with SPREP's assistance in the development of their	So	Source of Funding		
	Pacific Adaptation to Climate Change (PACC) Project (GEF/SCCF funded) Carry out Inception Workshop for the PACC Full Sized Project. Assist in the recruitment process of 11 PACC National Coordinators. Set-up PACC Project Management Units (PMU) in 11 Pacific Island Countries Carry out project management training, which will include project administration, technical training and support and reporting requirements (narrative and financial).	 Workshop undertaken and participants clearly understand the PACC project implementation arrangements prior to actual implementation. A competent National Coordinator is recruited using a transparent process that is agreed to by all parties concerned in a timely manner. A well-functioning PACC PMU set-up in a timely manner. Training carried out early into project implementation and PACC National Coordinators as participants satisfied with delivery and further follow-up support to be put in place. 	Prog S NZAI	D XXB	13,508 4,000 1,590 73,124 867,600	

	Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Est US\$			
2.3.4	Mitigation options promoted and response	Provide information, advice and technical support to countries on mitigation of greenhouse gases	Information, advice and technical support provided in timely manner to at least 5 countries on mitigation of	Sub Total \$942,198			
	measures strengthened	Pacific Islands Greenhouse Gas Abatement Renewable	greenhouse gases	Personnel Costs	Opera: Cost	0	
		Energy Project (PIGGAREP) (GEF funded)		168,241	773,95	L	
		Year 1 of PIGGAREP project implemented_to address barriers to the uptake of renewable energy technologies	 at least 2 resource monitoring studies completed at least 2 renewable energy projects reviewed and assisted to improve sustainability technical assistance provided to 1 power utility, 1 energy office, 1 private sector company and 1 NGO. At least 2 PIC nationals trained in design of renewable energy projects At least 2 PICs have effective national energy coordination committees, clear mandates, strategies and plans At least 1 feasibility study completed and discussed with potential financiers and donors 	Aus/ Prog S	urce of Fu AID XB Support -UNDP	unding 13,508 1,590 927,100	
2.3.5	Ozone Depleting Substances (ODS) phase out supported	Information provided to PICs to maintain phase out of CFCs.	Advice on compliance with the Montreal Protocol provided to at least 2 countries.	Aus/ Prog S	Sub Tot \$19,45 Opera Cost \$2,18 urce of Fu AID XB Support AID XB	tting Capital Costs 88 \$0	

Programme Component: 2.4 – Waste Management and Pollution Control

Objective: Assist and enhance the PIC capabilities to manage and respond to marine pollution, hazardous waste, solid waste, sewerage and other land-based sources of pollution

Work under this programme component in pollution management, control and prevention across the Pacific will continue to have a waste-related focus in 2008. Much of the work continues to be determined and driven by the regional strategies and priorities adopted by the SPREP membership such as the Regional Solid Waste Strategy, the PACPOL review and the Marine Invasives Strategy. In addition, efforts to develop national and regional sound management policies and strategies for chemicals and other hazardous materials will continue. All these remain integral components of the waste management and pollution prevention work and provide essential mechanisms for building national capacity to holistically address waste related issues at the national level.

Some members have made considerable progress in implementing those strategies while others have been less progressive due to other priorities or resourcing and capacity issues. Effort will continue in negotiating with donors to assist with the implementation of different aspects of the various strategies.

In the hazardous waste work area, the implementation of the National Implementation Plans for the Stockholm Convention and further operationalization of the Pacific Regional Centre for training and technology transfer for the joint implementation of the Basel and Waigani Conventions in the Pacific region at both the national and regional levels will be pursued.

Output	Activity	Verifiable Indicators Corresponding to Activities	Budg	get Estima US\$	tes	
2.4.1 Control of marine pollution by PICTs supported	Assist PICT's in meeting their obligations under MEA's.	Technical assistance provided to at least 5 PIC's in meeting their obligations under MEA's (Noumea, IMO and other		Sub Total \$185,746		
		relevant Conventions) and improve regional networking and representation to IMO	Personnel Costs	Operating Costs	Capital Costs	
	Technical and policy advise provided to all PIC on request	\$66,899	\$115,848	\$3,000		
	Develop capacity to prevent and deal with oil	National Workshops on shipping related marine pollution	Sou	Source of Funding		
	spills and to national workshops and country visits.	issues held in Fiji, Palau, Cooks, FSM, Tuvalu.			96 00	
	Undertake review of Risk Assessment of high	Review of the Risk Assessment of high-risk marine traffic	Prog Supp	oort 1.5		
	risk sites.	sites including map and description of shipping patterns to identify high-risk areas throughout the region and within each country completed.			60	
	 Review strategy & activities as part of PACPOL review process. 	Education & Awareness raising conducted.				

Output	Anthorn	Verifiable Indicators	Budget Estimates
Tanp an	Activity	Corresponding to Activities	US\$
	Organise and conduct country missions on request to: Provide technical assistance to PICTs with the management and maintenance of the marine spill contingency plans upon request Provide technical assistance to PICTs with oil spill response incidents on request. Assist PICT's in the drafting of national marine pollution legislation Provide technical assistance with port environmental management Assist with national WWII wreck strategy and action plans on requests Undertake independent review of the PACPOL programme and revise the PACPOL strategy and work plan if necessary. Organise and conduct regional workshop on Oil Spill Handling and Equipment related training held in Fiji.	 Technical assistance provided to PICTs in the management and maintenance of their Marine Spill Contingency plans. Technical assistance provided to PICT's on request on marine spill incidents. Facilitate legislative draft requests from PICT's. Environmental management supported/improved in at least 3 PICT's and responses completed Facilitate requests for assistance on WWII wrecks strategies and action plans. Independent review of the PACPOL strategy and work plan completed and where necessary, a revised PACPOL strategy developed Regional Workshop on Oil Spill handling and equipment related training organisational conducted. 	
2.4.2 Management of hazardous substances and waste in PICTs supported	Assist PICs in meeting their obligations under chemical-related MEAs such as Waigani, Basel, Stockholm and Rotterdam Conventions Continue developing and updating Pacific regional specific guidelines for proper chemical management in collaborations with PICTs and relevant regional and international organisations Provide technical assistance to PICTs with the developing and strengthening of their hazardous waste management systems Provide technical assistance on request to PICTs on chemical disasters and spillage incidents	Technical assistance provided to at least 4 PICs in meeting their obligations under chemical related MEAs Pacific region specific guidelines of various aspects of chemical and hazardous waste management developed and updated Technical assistance provided to at least 3 countries in strengthening their hazardous waste management systems Technical advice and assistance provided to PICTs on request in dealing with hazardous waste disasters	Sub Total \$56,646
2.4.3 National Implementation Plans (NIPs) for Stockholm Convention developed and implemented	Provide technical assistance to PICs that are still developing their NIPs as part of their obligations under the Stockholm Convention Provide technical advise and support in the implementation of the Action Plans that are contained in their NIPs	Technical assistance provided to at least 2 PICs in the development of their NIPs Technical advise and support provided to at least 3 PICs in the implementation of their NIPs	Sub Total \$61,921 Personnel Costs Costs Costs Costs S36,459 \$23,963 \$1,500 Source of Funding AusAlD XB

Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estimates US\$					
2.4.4 Management of solid waste in PICTs supported	Increase capacity of PICTs to manage solid wastes by holding regional and	Every PICT with personnel trained on management of solid		Sub Total \$190,691 Operating	Capital			
	 country-specific training workshops 	waste at regional workshop.	Costs	Costs	Costs			
	 Developing a regional tertiary university course in waste management 	country-specific training courses held in at least 4 PICTs donor-ready proposal on tertiary course developed and	\$76,233	\$114,458	\$0			
	· ·	sent to prospective donors.		ce of Funding				
	 2. Facilitate development of National Waste Strategies by help draft Strategies Developing project plans for implementation of existing strategic activities Seeking donor assistance 	 draft Strategies produced Assist 4 PICTs with financing and implementation plans for national waste strategic activities Increase in donor funding for implementation projects 	AusAID) Japan (JIC Prog Supp NZAID X)	(A) 92,270 ort 1,590				
	 Finance waste management with economic instruments by developing Guideline on deposit refund systems 	guideline published						
	 Increase cost-effectiveness by Facilitate proposals for semi-aerobic landfills Guideline of efficient collection 	 Proposals for semi-aerobic up-grades for 2 PICTs guideline published 						
	 Increase waste minimisation by Development and distribution of Waste Education Kit for students 	Kit published and distributed						
	6. Improve communication, data & analysis byUp-dating RSWMS Action Plan	Action Plan up-dated						
	 Improve the management difficult wastes by pilot program on bulky wastes develop good practice guideline and case study 	 successful completion of pilot program guideline published 						
	Improve capacity Holding regional meeting for waste policy professionals	Participants from at least 10 PICTs trained in waste policy issues						
	 9. Assist with the management of waste on atolls by Developing waste minimisation proposals 	2 donor-ready project proposals						
	10. assist with appropriate regulatory systems byreviewing draft legislation	2 PICTs assisted with legislation / regulation						

Programme Component: 2.5 – Environmental policy and planning

Objective: Provide tools to improve the means to respond to pressures, emerging threats and opportunities through integrated assessment and planning processes

For 2008, the work of this component is intended to ensure that environmental issues are taken into account at all levels; internationally, regionally and at national (and sub-national) level. A key element is mainstreaming environmental issues into national/regional development planning.

Its work also aims to enhance the range of tools available to PICTs to enable sound environmental decision-making in the pursuit of sustainable development. Work will also focus on implementing outcomes identified in the review of regional priorities carried out in 2007 on integrated assessment and planning approaches, including environment impact assessments.

	Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estimates US\$					
2.5.1	EIA and strategic environmental planning tools	Implement outcomes identified in the review of regional priorities for EIA and	At least 4 priority activities initiated and 2 completed	Sub Total \$55,502					
	and mechanisms used by PICTs	environmental planning carried out in 2007		Personnel Costs	Operati Costs				
		Provide technical advice and support on integrated assessment and planning	Technical and advisory support provided to at least 3	\$42,314	\$13,18	88 \$0			
		approaches/systems including EIA.	countries	Source of Funding					
				Prog Support		9,015 1,590 44,897			
2.5.2	Implementation of national sustainable development	Provide technical assistance and advice in the preparation of National Sustainable	Assistance provided to at least 3 countries to develop or implement NSDSs		tal 1				
	sustainable development strategies to mainstream environment into national	Development Strategies (NSDS)		Personnel Costs	Operati Costs				
	planning processes	Assist countries develop processes for	At least two models prepared for incorporating environmental	\$72,083	\$11,1				
	supported	mainstreaming key environmental issues	issues into national development planning.	Source of Funding					
		(nature conservation, climate change, land degradation, pollution etc) into development planning processes.		AusA Prog Si	ID XB upport	81,611 1,590			

BUDGET ESTIMATES US\$	SOURCE OF F	UNDING			
Personnel Costs:	Ausaid XB Prog Support NZaid/Ausaid MISD NOAA NZaid XXB NZaid XB GEF-UNDP	535,943 25,440 87,160 71,930 114,388 148,790 155,330			
Operating Costs:	Ausaid XB IMO Japan (JICA) NZaid/Ausaid MISD NOAA NZaid XXB NZaid XB PARTIES TO CONV.	202,000 30,000 92,270 31,500 15,000 47,095 54,800 34,828			
Capital Costs:	SOPAC GEF-UNDP Unsecured Ausaid XB IMO NZaid/Ausaid MISD NZaid XB	11,000 1,749,370 227,781 7,000 4,000 500 200			
	\$ 3,646,3	325			
SECURED FUNDING UNSECURED FUNDING	\$ 3,418,544 \$ 227,781				

3. EXECUTIVE MANAGEMENT AND CORPORATE SUPPORT

Objective: To ensure that effective policies and services are in place to support delivery of Secretariat strategic programmes and an efficient and effective organisation

The efficient and effective delivery of the Secretariat's strategic programmes and technical advice to the Pacific island countries and territories require the existence of a dedicated executive to provide leadership and vision and a robust and responsive corporate support service structure.

The support services include corporate policy and planning, member and donor liaison, financial services, human resources and administration, information technology, communications, publications and information resources.

Work under this general Head for 2008 will focus on the conduct of an independent corporate review of the organisation, a mid-term review and update of the Secretariats Strategic programmes including outputs and performance indicators, the on-going implementation of the 2005 Internal Review areas for continuing improvement such project and environmental knowledge database, resourcing strategy for Secretariat, staff development, staff performance system, financial manuals, information dissemination, improved information technology systems and security.

Support for the delivery of outputs under the Executive Management and the Corporate Services, will be provided by the following staff:

Asterio TAKESY Director
F. Vitolio LUI Deputy Director

Ruta TUPUA-COUPER Personal Assistant to Director
Apiseta ETI Personal Assistant to Deputy Director

Taito John ROACHE Corporate Services Manager

Rosanna GALUVAO-AH CHING Secretary to Corporate Services Manager

Unfunded Planner Donor Liaison Officer

Unfunded Organisational Development/Quality Officer

Under Recruitment Editor and Publications Officer

Kapeni MATATIA Information Communications Technology

(ICT) Manager

Christian SLAVEN Database and Business System Officer Under Recruitment Associate Media and Publications Officer

Kemueli QOROYA IT Officer

Aliitasi, UESELE-PETAIA IT Network Officer

Peter MURGATROYD Information Resource Centre Manager

Miraneta WILLIAMS
Alofa TU'UAU
Finance Manager
Makereta KAURASI-MANUELI
Joanna MATTHES
Angela AIOLUPOTEA
Seleisa AMERIKA
Librarian
Finance Manager
Project Accountant
Assistant Accountant
Finance Officer
Finance Officer
Finance Officer

Simeamativa LEOTA-VAAI Senior Administration Officer Under Recruitment Property Services Officer

Litia BRIGHOUSE Personnel Officer

Pauline FRUEAN Conference and Travel Officer

Lupe SILULU Registry supervisor

Helen TUILAGI-AH KUOI Records Management Assistant

Filifilia TU'ULUA Records Clerk
Monica TUPAI Receptionist
Faamanatu SITITI Driver/Clerk
Joseph LEIATAUA Driver/Clerk

Tologauvale LEAULA Cleaner/Teaperson/Clerical Assistant

Amosa TO'OTO'O Cleaner/Teaperson

Sione LEVU Cleaner

Under Recruitment Maintenance Tradesman Silupe GAFA Gardner/Groundsman

	EXECUTIVE MANAGEMENT A	ND CORPORATE SUPPORT			E
Output	Activity	Verifiable Indicators Corresponding to Activities	Bu	imates	
Component: 3.1 -	Executive Management				
Objective: To p	provide improved performance through leadership	and vision			
SPREP Meetings properly serviced.	Provide policy advice and disseminate meeting documentation to members	Efficient meeting arrangements provided and appropriate documentation completed and distributed		tal 28	
Consultation with members.		consistent with Meeting Rules of procedures.	Personnel Opera Costs Cos		
Donor Liaison maintained and improved.	Consult with members through visits and meetings on their priorities needs and SPREP's service	Timely, appropriate and clear responses and positive feedback on policy and work programme delivery.	\$380,828	\$281,0	
Regional Coordination and	delivery		Sc	unding	
International coordination enhanced. • Secretariat managed in efficien	Maintain dialogue with donors to ensure the Secretariat meets their reporting requirements and advocate for the work of secretariat.	Multi-year funding strategies developed and other funding opportunities identified.	Core E	Budget	661,828
and effective manner.	Contribute to regional coordination and international cooperation to advance interests of PICTs and SPREP	Effective representation at annual Council Meetings of CROP CEOs and CROP working Groups.			
	 Continue improvement to internal operational efficiency and staff issues. 	Secretariat functioning effectively.			
	Undertake an independent corporate review of the Secretariat's systems, structures and processes.	Review completed and report distributed to members for consideration and comments.			
	Undertake the midterm review of programme strategies.	Review completed and report distributed to members for consideration and comments.			
Component: 3.2	- Information and Communication				
Objective: To p	rovide secure and useable information and communicat	ion systems			
Corporate and programme	Coordinate, develop and maintain corporate	Improved business systems through use of database application and data management system are put in		Sub To \$499,9	
databases managed.	applications, such as Knowledge & Data Management databases, document management,	place.	Personnel Costs	Operati	ing Capital
	Intranet, Internet and Financial Systems support.		\$416,707	\$70,70	00 \$12,500
Archive system developed and	Development of systems for the identification,	Increased availability of SPREP publications, promotional		urce of F	
maintained.	retention and indexing of SPREP publications, promotional materials and corporate information in both hardcopy and digital formats to enable timely access to current SPREP programme outputs and SPREP corporate historical information.	materials and corporate information in both hard copy and digital formats	Core B Prog St		279,198 220,709

EXECUTIVE MANAGEMENT AND CORPORATE SUPPORT

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Output	Activity	Verifiable Indicators Corresponding to Activities	Budget Estimates US\$
Access to Library services provided, maintained and	Provide research and document delivery service to SPREP staff and regional stakeholders.	Requests for research services and document delivery actioned successfully within identified time frames.	
facilitated.	Develop SPREP library database and internet infrastructure to maximise access to environment information resources. Identify relevant materials, catalogue and enter into library database. Develop SPREP library internet website to improve online access to current and historical Pacific environment information. Acquire materials in hardcopy and electronic formats to meet SPREP user needs and needs of regional stakeholders.	 Library bibliographic databases maintained and accessible. Relevant materials identified, catalogued and entered into library database and made available in usable form. Breadth, depth and currency of library collection in core area of Pacific environment information meets SPREP user needs and needs of regional stakeholders. Identified stakeholders – including identified repository libraries – received copies of SPREP publications within identified timeframes in appropriate formats. 	
Publications, awareness and education materials produced and distributed.	Development of SPREP communication products such as corporate meeting reports, books, educational materials, news articles and facilitate the publication of other SPREP programme publications.	 Publications in printed and electronic form produced to a high quality standard. Production software and methods upgraded. 	
	 New methodologies developed and implemented to produce SPREP materials. Maintenance and further development of SPREP website content. Systems improved for management of distribution of current and historical SPREP publications. 	 Website content further developed and upgraded. Improved electronic communications 	
ICT services support for the Secretariat provided.	Develop and manage a reliable electronic communications system for the organisation in line with changing technology. Provide reliable ICT services support for the secretariat.	 Timely and relevant information provided for Management on ICT related issues. Security of ICT system is maintained Reliable ICT services provided in a timely basis for the Secretariat 	
ICT risk management process developed and maintained	Develop, maintain and routinely test Data Disaster Recovery Plan for the organisation's computer systems.	Overall cost of communication and system downtime is minimised.	

	EXECUTIVE MANAGEMENT A	ND CORPORATE SUPPORT			E	
Output	Activity	Verifiable Indicators Corresponding to Activities	Bud	imates		
Component: 3.3 - F	inance					
Objective: To pro	vide transparent, accountable and timely financial info	rmation and reporting				
Accurate and timely financial statement presented to SPREP	Prepare timely audit reports and annual financial reports for SPREP meetings	Annual accounts, budget reports completed in time and unqualified audit opinion, obtained		Sub To \$322,2		
Meeting. Accurate and timely financial	Provide accurate and timely financial reports as required by donors	Financial Reports to donor produced to acceptable standard and in timely manner.	Personnel Costs	Operat Costs		
reports provided to donors.	Provide professional financial services	Management, financial and audit reports made available on	\$261,707	\$57,50	00 \$3,000	
 Accurate and timely management financial reports provided to 	Review accounting systems and internal control procedures and implement improvements	time Financial regulations, policies and procedures regularly	So	urce of F	unding	
directorate and programmes.	Prepare financial and budget reports required by Management and Program officers	updated and properly and consistently applied Accurate and timely financial management reports provided	Core Budget Prog Support		221,778 100,429	
Integrated financial risk management processes provided.	Identify, evaluate financial risk and develop procedures to minimise financial risk	Financial risk management process developed				
management processes provided.	Plan and manage investment of SPREP reserves and unused funds	Funds are secure and optimal returns obtained.				
'	dministration					
Objective: To ens	sure effective staff resource management and administ		Γ			
 Recruitment, induction and welfare of staff managed. 	 Manage, monitor and continuously review and update: Staff Regulations Staff Working conditions 	Staff Regulations, Staff development, Working Conditions and Human Resources policies, procedures		Sub To \$596,0		
	Human Resources policies, procedures and systems.	and systems continuously reviewed, updated and applied fairly and consistently.	Personnel Costs	Operat Costs		
Staff Performance management	Provide efficient and timely advice and services on all	Efficient and timely advice and services provided on all	\$ 279,872	\$ 287,1	\$ 29,000	
systems in place.	HR matters. • Manage, monitor and continually review the Staff	HR matters.	So	urce of F	unding	
	Performance Management systems	Staff Performance management systems periodically reviewed and updated.	Core Budget Prog Support		535,952 60,070	
Secretariat's infrastructure and assets managed.	Manage and implement necessary security, maintenance and repair work on all the Secretariat's properties.	Secretariat properties are secure and properly maintained. Administrative procedures and systems continuously				
	 Monitor and continuously review and update administrative procedures and systems. Provide efficient and timely administrative services. 	reviewed and updated and applied fairly and consistently.				
	- 1 Tortide difficulti and unley autimisulative services.	Efficient and timely administrative services provided				
			l .			

EXECUTIVE MANAGEMENT AND CORPORATE SUPPORT

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BUDGET ESTIMATES US\$	SOURCE OF FUNDING						
Personnel Costs:	Core Budget Prog Support	957,904 381,208					
Operating Costs:	Core Budget	696,350					
Capital Costs:	Core Budget	44,500					
	\$2,079,962						
SECURED FUNDING UNSECURED FUNDING		79,662 60					

DETAILED BUDGET ANALYSIS FOR YEARS 2008 - 2010 (US DOLLARS) ISLAND ECOSYSTEMS

IMPLEMENTATION COSTS	1.1.1	1.1.2	1.2.1	1.2.2	1.3.1	1.3.2	1.3.3	1.4.1	1.4.2	1.4.3	2008	2008	2009
	Budget	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget	Budget Estimates	Budget Estimates	Budget Estimates	BUDGET ESTIMATES	PROJECTED BUDGET	PROJECTED BUDGET
I. PERSONNEL COSTS	Estimates	Estimates	Estimates	Estimates	Estimates	Estimates	Estimates	Estimates	Estimates	Estimates	ESTIMATES	BUDGET	BUDGET
Island Ecosystem Programme Manager	10,924	10,924	10,924	10,924	10,924	10,924	10,924	10,924	10,924	10,924	109,240	114,702	120,437
Action Strategy Adviser	-	22,975	-	-	-	-	-	-	-	-	22,975	24,124	25,330
Invasive Species Officer	-	-	-	-	-	77,190	-	-	-	-	77,190	81,050	85,102
Coastal Management Adviser	-	-	33,648	33,648	8,412	-	8,412	-	-	-	84,120	88,326	92,742
Coral Reef Management Officer	-	-	32,435	32,435	-	-	-	-	-	-	64,870	68,114	71,519
Database & Business System Officer	-	_	· -	-	-	-	-	-	_	17,907	17,907	18,802	19,742
Editor and Publication Officer	-	_	_	_	_	_	_	_	15.170	-	15,170	15,929	16.725
Education & Social Communications Officer	_	_	_	_	_	_	_	_	64,060	_	64,060	67,263	70,626
Capacity Development Officer	_	_	_	_	_	_	_	62,986	,000	_	62,986	66,135	69.442
Information Resource Centre Manager	_	_	_	_	_	_	_		_	52.456	52,456	55,079	57.833
Island Biodiversity Officer	31,020	27,143	_	_	_	_	19.388	_	_	02,100	77,550	81,428	85,499
Marine Pollution Adviser	31,020	21,145	_	_	-	32.756	19,500		_		32,756	34,394	36.113
Marine Species Officer	-	-	-	-	45,693	32,730	19,583	-	-	-	65,276	68,540	71,967
Marine Conservation Annalyst	-	-	63,670	-	45,693	-	19,563	-	-	-	63,670	66,854	71,967
Assistant Ramsar Officer	-	-	38,073	16,317	-	-	-	-	-	-	54,390	57,110	59,965
	-	-	38,073	16,317	44.550	-	44.550	-	-	-			
Assistant Turtle Database Officer	-	-	-	-	11,558	-	11,558	-	-	- 0.075	23,115	24,271	25,484
Assistant Librarian	-	4 000	-	-	4 000	-	-	-	4 000	6,075	6,075	6,379	6,698
Secretary - Island Ecosystem Manager	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	1,329	13,290	13,955	14,652
Program Assistant #2	1,127	1,127	1,127	1,127	1,127	1,127	1,127	1,127	1,127	1,127	11,270	11,834	12,425
TOTAL PERSONNEL COSTS	44,400	63,498	181,206	95,780	79,043	123,326	72,320	76,366	92,610	89,818	918,366	964,284	1,012,498
II. OPERATING COSTS													
Administration Expenses	-	-	28,630	30,135	4,015	1,360	2,920	6,179	2,300	2,500	78,039	81,940	86,037
General Expenses	400	900	20,445	13,505	9,050	3,000	8,600	7,800	12,400	14,400	90,500	95,025	99,776
Consultancy Expenses	-	-	97,000	80,000	-	-	-	6,000	-	-	183,000	192,150	201,758
Meetings/Conferences Expenses	13,100	3,100	91,100	60,100	6,700	28.100	4,900	15,100	28,100	8,100	258,400	271,320	284,886
PICT Training Expenses	-	9,000	45,000	43,000	12,800	-	8,600	32,000	5,000	-,	155,400	163,170	171,329
PICT Attachment Expenses	-	-	-	-	-	4,000	-	18,385	-	15,000	37,385	39,254	41,217
In-Country Assistance Expenses	_	5,000	20,000	92,000	8,600	35,000	16,800		_	15,000	192,400	202,020	212,121
Special Event Expenses	_		20,000			-	3,400	_	_	.0,000	3,400	3,570	3,749
Direct Project Funding to Countries	-	-	31,000	31,000	6,000	-	-	-	6,000	5,000	79,000	82,950	87,098
TOTAL OPERATING COSTS	13,500	18,000	333,175	349,740	47,165	71,460	45,220	85,464	53,800	60,000	1,077,524	1,131,400	1,187,970
III. CAPITAL COSTS													
Capital Expenditure	-	-	500	-	500	2,000	400	11,000	-	-	14,400	15,120	15,876
TOTAL CAPITAL COSTS			500	-	500	2,000	400	11,000			14,400	15,120	15,876
GRAND TOTAL	57,900	81,498	514,881	445,520	126,708	196,786	117,940	172,830	146,410	149,818	2,010,289	2,110,804	2,216,344

Outputs:

- 1.1.1 Key terrestrial ecosystems conserved.
- 1.1.1 Rey terrestrial ecosystems conserved.
 1.1.2 Increased use of sustainable approaches in the management of natural resources.
 1.2.1 Key coastal and marine ecosystems conserved.
 1.2.2 Integrated coastal management enhanced.
 1.3.1 Threatened species managed and conserved.
 1.3.2 Threat posed by invasive species reduced.

- 1.3.3 Effective management of migratory populations.
- 1.4.1 Human resource development (HRD) strategies in environment departments developed and implementation supported.
- 1.4.2 Regional and national environmental education, communications and awareness strategies developed and implementation supported.
- 1.4.3 Regional and national environmental knowledge management capacity, clearinghouses and information strategies developed and implementation supported.

DETAILED BUDGET ANALYSIS FOR YEARS 2008 - 2010 (US DOLLARS) PACIFIC FUTURES

	2.1.1	2.1.2	2.1.3	2.1.4	2.2.1	2.3.1	2.3.2	2.3.3	2.3.4	2.3.5	2.4.1	2.4.2	2.4.3	2.4.4	2.5.1	2.5.2	2008	2009	2010
IMPLEMENTATION COSTS	Budget	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget	Budget Estimates	Budget Estimates	BUDGET ESTIMATES	PROJECTED BUDGET	PROJECTED BUDGET
I. PERSONNEL COSTS	Loumates	Lotimates	Lotimates	Loundtes	Lotimates	Lotimates	Lotimates	Lotimates	Louinates	Louinates	Latimates	Lotimates	Lotimates	Lotimates	Lotimates	Loumates	LOTHIATEO	DODOLI	BODGET
Pacific Futures Programme Manager Action Strategy Adviser Invasive Species Officer	6,828 22,975	6,828	6,828	6,828 45,950	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	6,828	109,240 68,925	114,702 72,371	120,437 75,990
Project Manager - PIGGAREP Climate Change Adaptation Officer Climate Change Adviser Capacity Development Officer	26,958 26,994	-	-	40,437	- - -	4,493	2,796 4,493	53,124 4,493	95,600 - 4,493 -	4,493 -	- - -	-	- - -	-	-	-	95,600 55,920 89,860 26,994	100,380 58,716 94,353 28,344	105,399 61,652 99,071 29,761
Environmental Officer Environmental Legal Adviser GEF Support Adviser Marine Pollution Adviser	30,506 - -	43,580 - -	8,716 - -	87,160 -	27,734		- - -	-		4,358 - -	- - 49,134		- - -	-	33,897	-	61,630 87,160 87,160 49,134	64,712 91,518 91,518 51,591	67,947 96,094 96,094 54,170
Marine Species Officer PI - Global Climate Observing System Officer Pollution Prevention Adviser Admin/Finance Officer - PIGGAREP Solid Waste Officer	-	14,021 -	-	-	-	68,334 - -	3,597		59,730	-	9,347 -	28,041 -	28,041	9,347 - 58,468		4,674 -	71,930 93,470 59,730 58,468	75,527 98,144 62,717 61,392	79,303 103,051 65,852 64,461
Sustainable Development Adviser Assistant Ramsar Officer	-	-	-	29,496	9,832	-	-	-		-	-	-	-	-	-	58,992 -	98,320	103,236	108,398
Secretary - Pacific Futures Programme Program Assistant #1	831 759	831 759	831 759	831 759	831 759	831 759	831 759	831 759	831 759	831 759	831 759	831 759	831 759	831 759	831 759	831 759	13,290 12,150	13,955 12,758	14,652 13,395
TOTAL PERSONNEL COSTS	115,851	66,018	17,134	211,461	45,983	81,244	19,303	66,035	168,241	17,269	66,899	36,459	36,459	76,233	42,314	72,083	1,138,981	1,195,930	1,255,727
II. OPERATING COSTS																			
Administration Expenses General Expenses Consultancy Expenses Meetings/Conferences Expenses PICT Training Expenses PICT Attachment Expenses	14,782 5,735 21,500 117,888 23,696	3,605 6,670 11,000 20,466	950 8,000 5,788	8,213 9,925 - 55,808 - 80,000	1,150 9,000 1,938	3,636 4,886 - 1,938 12,728	250 - 1,938 -	16,118 8,252 55,000 18,618	23,770 38,250 365,000 81,938	250 - 1,938 -	6,060 2,050 30,000 26,738 32,500	4,500 - 1,938 -	1,025 3,250 - 1,938 -	15,648 6,872 - 1,938 75,000	3,250 4,000 1,938	1,150 3,500 1,938	92,857 97,390 507,000 344,678 143,924 80,000	97,500 102,260 532,350 361,912 151,120 84,000	102,375 107,372 558,968 380,007 158,676 88,200
In-Country Assistance Expenses Special Event Expenses Direct Project Funding to Countries	10,000 6,215 -	-	-	50,750 11,000	5,000	19,000 - -	- - -	50,000 5,500 736,300	45,000 - 220,000	-	18,500 - -	11,000 250 -	15,000 2,750 -	15,000 - -	4,000	4,530 - -	247,780 25,715 956,300	260,169 27,001 1,004,115	273,177 28,351 1,054,321
TOTAL OPERATING COSTS	199,816	41,741	14,738	215,695	17,088	42,187	2,188	889,788	773,958	2,188	115,848	17,688	23,963	114,458	13,188	11,118	2,495,644	2,620,426	2,751,447
III. CAPITAL COSTS																			
Capital Expenditure	200	-	-	500	-	-	-	4,000	-	-	3,000	2,500	1,500	-	-	-	11,700	12,285	12,899
TOTAL CAPITAL COSTS	200	-	-	500	-	-	-	4,000	-	-	3,000	2,500	1,500	-	-	-	11,700	12,285	12,899
GRAND TOTAL	315,866	107,759	31,871	427,656	63,071	123,431	21,491	959,822	942,198	19,456	185,746	56,646	61,921	190,691	55,502	83,201	3,646,325	3,828,641	4,020,074

- 2.1.1 Management of multilateral environmental agreements (MEAs) and relevant international agreements by PICTS supported.
- 2.1.2 Implementation of the Apia, Noumea and Waigani Conventions supported.
 2.1.3 PIC environmental legislation enhanced to meet MEA and International Development Goal obligations and objectives.
- 2.1.4 Coordination mechanisms supporting and harmonising regional environment and sustainable development policy and programmes enhanced.
- 2.2.1 National & regional capacity to monitor and report on the state of environment enhanced.
- 2.3.1 National meteorological and climatological capacities strengthened.
- 2.3.2 Climate information consolidated and available.
- 2.3.3 Measures to adapt to the impacts of climate change strengthened.
- 2.3.4 Mitigation options promoted and response measures strengthened.
- 2.3.5 Ozone Depleting Substances (ODS) phase out supported.
- 2.4.1 Control of marine pollution by PICTs supported.
- 2.4.2 Management of hazardous substances and waste in PICTs supported.
- 2.4.3 National Implementation Plans (NIPs) for Stockholm Convention produced.
- 2.4.4 Management of solid and liquid waste in PICTs supported.
- 2.5.1 EIA and integrated environmental planning tools and mechanisms enhanced.
- 2.5.2 Implementation of national sustainable development strategies to mainstream environment into national planning processes supported.

DETAILED BUDGET ANALYSIS FOR YEARS 2008 - 2010 (US DOLLARS) **EXECUTIVE MANAGEMENT & CORPORATE SUPPORT**

	3.1	3.2	3.3	3.4	2008	2009	2010
IMPLEMENTATION COSTS	Budget	Budget	Budget	Budget	BUDGET	PROJECTED	PROJECTED
I. PERSONNEL COSTS	Estimates	Estimates	Estimates	Estimates	ESTIMATES	BUDGET	BUDGET
I. PERSONNEL COSTS							
Director	179,960	-	-	-	179,960	188,958	198,406
Deputy Director	142,530				142,530	149,657	157,139
Corporate Services Manager	25,955	25,955	25,955	25,955	103,820	109,011	114,462
Personal Assistant - Director	18,280 18,280	-	-	-	18,280 18,280	19,194 19,194	20,154 20,154
Personal Assistant - Deputy Director Secretary - Corporate Services Manager	3,323	3.323	3.323	3,323	13,290	13,955	14.652
Database & Business System Officer	3,323	35,814	5,969	3,323	41,783	43,872	46,066
Editor and Publication Officer	-	60,680	-	-	60,680	63,714	66,900
Finance Manager	-	-	104,060	-	104,060	109,263	114,726
Information Resource Centre Manager	-	13,114	-	-	13,114	13,770	14,458
Information Technology Manager	-	87,430	-	-	87,430	91,802	96,392
Information Technology Officer	-	54,740	-	-	54,740	57,477	60,351
IT Network Support Officer	-	64,500	70,160	-	64,500	67,725 73,668	71,111 77,351
Project Accountant Assistant Publication and Media Officer		59,580	70,160		70,160 59,580	62,559	65,687
Senior Administration Officer		33,300	_	66,430	66,430	69,752	73,239
Personnel Officer	-	-	-	14,060	14,060	14,763	15,501
Administrative Assistant	-	-	-	9,910	9,910	10,406	10,926
Assistant Accountant	-	-	13,290	-	13,290	13,955	14,652
Assistant Librarian	-	6,075	-	-	6,075	6,379	6,698
Cleaner	-	-	-	4,980	4,980	5,229	5,490
Cleaner/Messenger	-	-	-	5,690	5,690	5,975	6,273
Clerk/Driver # 1 Clerk/Tea Attendant/Cleaner	-	-	-	6,870 5,690	6,870 5,690	7,214 5,975	7,574 6,273
Conference & Travel Officer				14,980	14,980	15,729	16,515
Driver/Clerk # 2	_	-	-	5,490	5,490	5,765	6,053
Finance Officer # 1	-	-	12,150	-	12,150	12,758	13,395
Finance Officer # 2	-	-	12,150	-	12,150	12,758	13,395
Finance Officer # 3	-	-	12,150	-	12,150	12,758	13,395
Property Services Officer	-	-	-	15,480	15,480	16,254	17,067
Gardener/Groundsman	-	-	-	5,690	5,690	5,975	6,273
Maintenance Tradesman Receptionist	-	-	_	12,150 6,870	12,150 6,870	12,758 7,214	13,395 7,574
Registry Assistant		_	_	12.150	12.150	12.758	13.395
Registry Assistant/Clerk	_	-	-	6,870	6,870	7,214	7,574
Registry Supervisor	-	2,996	-	11,984	14,980	15,729	16,515
Overtime/HDA/Increments	-	-	-	42,800	42,800	44,940	47,187
TOTAL PERSONNEL COSTS	388,328	414,207	259,207	277,372	1,339,112	1,406,068	1,476,371
		,	,	,-	, ,	, ,	, .,.
Administration Expenses	10,000	-	28,500	-	38,500	40,425	42,446
General Expenses	133,500	60,200	23,000	281,150	497,850	522,743	548,880
Consultancy Expenses	99,500	10,500	6,000	6,000	122,000	128,100	134,505
Meetings/Conferences Expenses PICT Training Expenses	99,500	10,500	6,000	6,000	122,000	120,100	134,505
PICT Attachment Expenses	_	_	_	_	_]	_
In-Country Assistance Expenses	-	-	-	-	-	-	-
Special Event Expenses	38,000	-	-	-	38,000	39,900	41,895
Direct Project Funding to Countries	-	-	-	-	-	-	-
TOTAL OPERATING COSTS	281,000	70,700	57,500	287,150	696,350	731,168	767,726
III. CAPITAL COSTS							
Capital Expenditure	-	12,500	3,000	29,000	44,500	46,725	49,061
TOTAL CAPITAL COSTS	-	12,500	3,000	29,000	44,500	46,725	49,061
GRAND TOTAL	669,328	497,407	319,707	593,522	2,079,962	2,183,960	2,293,158

- Outputs:
 3.1 Executive Management.
 3.2 Information and Communication
 3.3 Finance
- 3.4 Administration.

CORPORATE SERVICES BUDGET FOR THE YEAR ENDING 31 DECEMBER 2008

Audit Fees		15,000
Bank Charges		3,500
Capital Acquisitions		0,000
- Office Equipment	2,000	
- Computer Equipment	17,500	
- Capital Improvements	10,000	
- Motor Vehicle Replacement	15,000	44,500
Communications Costs		36,000
Electricity Expenses		100,000
Hire of Equipment		1,000
Insurance Expenses		79,700
Duty Travel		. 0,. 00
- Airfares	70,000	
- Perdiems	52,000	122,000
Miscellaneous Expenses		13,500
Motor Vehicle Expenses		10,000
Office Supplies		5,500
Official Hospitality Expenses		10,000
Postage & Freight Expenses		3,800
Printing & Publications Expenses		20,000
Repairs & Maintenance		20,000
- Building	6,000	
- Office Furniture & Equipment	14,000	
- Grounds & Maintenance	6,650	
- Other	3,000	29,650
Protective Gears		1,000
Security Costs		19,000
Software Costs		18,000
SPREP Meeting		.0,000
- Airfares	10,000	
- Perdiems	10,000	
- Translation/Interpretation Expenses	120,000	
- Other Expenses	20,000	160,000
Staff Amenities		5,500
Staff Development Expenses		7,000
Stationery Expenses		16,200
Subscription/Licensing Fees		10,000
Translation/Interpretation Expenses		10,000
Total Operating & Capital Expenditures		\$740,850

Secretariat of the Pacific Regional Environment Programme ANNUAL SALARY AND ALLOWANCES SCHEDULE BY FUNDING SOURCE 2008 BUDGET ESTIMATES

			1	2	3	4	5	6	7	8	9	10	11	12	13
Name	Designation	Funding	Basic Salary	COLDA Allowance	Super'n	Housing Allowance	Location Allowance	Market Allowance	Education Allowance	Domestic Allowance	Rep'n. Allowance	Medical Insurance	Airfares - HL/Repat.	Recruitment Costs	TOTAL \$USD
AKESY, Asterio	Director	Core Budget	111,630	14,900	8,860	22,800			1,900	1,790	5,590	2,490		10,000	179,
UI, F. Vitolio	Deputy Director	Core Budget	96,500	13,370	7,700	9,750			1,900		970	2,340		10,000	142,
OACHE, Taito John	Corporate Services Manager	Core Budget	74,760	11,170	6,020	9,750						2,120			103
OUPER, Ruta	Personal Assistant - Director	Core Budget	15,650		1,100							1,530			18
TI, Apiseta	Personal Assistant - Deputy Director	Core Budget	15,650		1,100							1,530			18
IATATIA, Kapeni	Information Technology Manager	Core Budget	54,370	9,110	4,450	9,750			7,830			1,920			87
IURGATROYD, Peter	Information Resource Centre Manager	Core Budget	37,970	7,230	3,170	9.750			5,700			1,750			65
acant	Editor and Publication Officer	Core Budget	41,430	7,580	3,440	9.750			11,860			1,790			75
U'UAU Alofa	Finance Manager	Core Budget	64.950	10,180	5.260	9.750			1,900			2.020		10.000	104
EOTA-VAAI,Simeamativa		Core Budget	41,430	7,580	3,440	9,750			2,440			1,790		10,000	66
RIGHOUSE,Litia	Personnel Officer	Core Budget	11,740	7,500	830	3,730			2,440			1,490			14
IATTHES Joanna	Assistant Accountant	Core Budget	11,020		780							1,490			13
ALUVAO, Rosanna		Core Budget	11,020		780							1,490			13
	Secretary - Corporate Services Manager														
ILULU, Lupe	Registry Supervisor	Core Budget	12,590		890							1,500			14
LAPAE Linda	Finance Officer # 1	Core Budget	9,980		700							1,470			1
UPAI, Monica	Receptionist	Core Budget	5,080		360							1,430			
ITITI, Faamanatu	Clerk/Driver # 1	Core Budget	5,080		360							1,430			
EAULA, Tologauvale	Clerk/Tea Attendant/Cleaner	Core Budget	4,000		280							1,410			
acant	Property Services Officer	Core Budget	13,050		920							1,510			15
AFA, Silupe	Gardener/Groundsman	Core Budget	4,000		280							1,410			
acant	Maintenance Tradesman	Core Budget	9,980		700							1,470	l		12
	Prov-Overtime, Performance Increment etc.,	Core Budget	40.000		2,800							.,	1		4
	Sub To		691,880	81,120	54,220	91,050	-	-	33,530	1,790	6,560	35,380	-	30,000	1,02
	Programme/Project Administration Support:	D	7,000		F00							4.450			
acant	Administrative Assistant	Prog Support	7,900	8.110	560	9.750						1,450	1		
AURASI Makereta	Project Accountant	Prog Support	46,620	8,110	3,840	9,750						1,840	l		7
MERIKA Seleisa	Finance Officer # 2	Prog Support	9,980		700							1,470			1
NOSA, Angela	Finance Officer # 3	Prog Support	9,980		700							1,470			1.
UILAGI, Helen	Registry Assistant	Prog Support	9,980		700							1,470			12
O'OTO'O, Amosa	Cleaner/Messenger	Prog Support	4,000		280							1,410			
RUEAN, Pauline	Conference & Travel Officer	Prog Support	12,590		890							1,500			1
EIATAUA Joseph	Clerk/Driver # 2	Prog Support	3,810		270							1,410			
UULUA. Filifilia	Registry Assistant/Clerk	Prog Support	5,080		360							1,430			
EVU. Sione	Cleaner	Prog Support	3,330		240							1,410			
TIGA Makerita	Secretary - Island Ecosystem Manager	Prog Support	11.020		780							1,490			13
IOORS Phaedra	Secretary - Pacific Futures Manager	Prog Support	11,020		780							1,490			13
			9,980		700										
IATAU, Saunoa RUEAN. Theresa	Programme Assistant # 1	Prog Support	9,960									1,470 1,470			12 11
	Programme Assistant # 3	Prog Support		0.740	650	0.750									
OROYA, Kemueli	Information Technology Officer	Prog Support	33,140	6,740	2,800	9,750						1,710	600		54
ESELE-PETAIA, Aliitasi	IT Network Support Officer	Prog Support	38,670	7,300	3,220	9,750			3,800			1,760			64
/ILLIAMS H, Miraneta	Assistant Librarian	Prog Support	9,980		700							1,470			12
/ONTON, Nanette	Assistant Publication and Media Officer	Prog Support	34,530	6,880	2,900	9,750			3,800			1,720			59
LAVEN Christian	Database Management Officer	Prog Support	37,970	7,060	3,160	9,750			-			1,750			59
ILIADMANI D	Sub To		308,730	36,090	24,230	48,750	-	-	7,600	-	-	29,190	600	-	45
HAPMAN, Bruce	Pacific Futures Programme Manager	AusAID XB	72,240	10,920	5,830	9,750			5,700			2,100	2,700		109
ROWN-VITOLIO, Kate	Action Strategy Adviser	AusAID-XB	58,610	9,510	4,770	9,750			3,800			1,960	3,500		91
IRAA Ana	Island Biodiversity Officer	AusAID XB	43,160	7,760	3,570	9,750			5,700			1,810	5,800		77
RIFFIN, Frank	Pollution Prevention Adviser	AusAID-XB	62,850	9,970	5,100	9,750			3,800			2,000	-		93
ONNEBERG, Espen	Climate Change Adviser	AusAID-XB	60,730	9,760	4,940	9,750						1,980	2,700		8
OGAN, Tamara	Education & Social Communications Officer	AusAID XB	41,430	7,650	3,440	9,750						1,790	1		64
/ICKHAM, Frank	Capacity Development Officer	AusAID XB	48,330	8,280	3,970	9,750			17,790			1,860	1		8
AENIU, Seve	Sustainable Development Adviser	AusAID XB	52,250	8,900	4,290	9,750			11,630			1,900	9,600		9
ALOULI Anthony	Marine Pollution Adviser	AusAID XB	52,250	8,900	4,290	9,750			1,900			1,900	2,900	1 - 1	8
	Sub To		439,600	72,750	35,910	78,000	-	-	48,420	-	-	15,400	24,300		79
HAPE, Stuart	Island Ecosystem Programme Manager	NZAID-XB	77,290	11,430	6,220	9,750			.,			2,150	2,400		10
ENZAKEN, Dominique	Coastal Management Adviser	NZAID-XB	56,490	9,330	4,610	9,750						1,940	2,000		8
YE Alan	Invasive Species Officer	NZAID-XB	48,330	9,330 8,280	3,970	9,750						1,860	5,000		7
			36,240		3,040	9,750			2 000			1,740	5,000		
UAESI, Tepa	Environmental Officer	NZAID-XB		7,060					3,800			1,740	1		6
ETERU, Clark	Environmental Legal Adviser	NZAID-XB	60,730	9,760	4,940	9,750						1,980	F 000		8
ICKETTS Mark	Solid Waste Officer	NZAID-XXB	33,083	6,175	2,750	9,750						1,710	5,000		5
AKALEVU, Taito	Climate Change Adaptation Officer	NZAID-XXB	16,110	2,760	1,330	9,750			15,430			1,540	9,000		5
ELL Lui	Marine Species Officer Sub To	NZAID-XXB	37,978 366.251	6,948 61.743	3,150 30.010	9,750 78.000		_	5,700 24.930		_	1,750 14.670	23,400		59 59
acant	Admin Finance Officer - PIGGAREP	GEF-UNDP	366,251 36,240	7,060	3,040	9,750	-	-	1,900	-	-	1,740	23,400	++	59
IFITA Solomona	Project Manager - PIGGAREP	GEF-UNDP	62,850	9.970	5,100	9,750			5,930			2.000	1		9
									5,930				1	40.000	
OLOFA Dean	PI - Global Climate Observing System Officer	NOAA	39,700	7,410	3,300	9,750						1,770	l	10,000	7
UNGBLUT, Vainuupo	Assistant Ramsar Officer	Ramsar	31,760	6,600	2,690	9,750			1,900			1,690	-		5
	Coral Reef Management Officer	FRAN	37,970	7,230	3,170	9,750						1,750	5,000		6
IEUX Caroline	GEF Support Adviser	AUS/NZ	60,730	9,760	4,940	9,750						1,980	-		8
IEUX Caroline TANLEY Joseph					780	9.750						4 470			2
IEUX Caroline	Assistant Turtle Database Officer	WFMC	9,325	1,790							J	1,470			4
IEUX Caroline TANLEY Joseph	Assistant Turtle Database Officer Marine Conservation Analyst	CONS INT'L	37,970	7,230	3,170	9,750			3,800			1,750			6
EUX Caroline ANLEY Joseph REVOR, Anne	Assistant Turtle Database Officer	CONS INT'L		7,230			-	-	3,800 13,530	-	-		5,000	10,000	
UX Caroline ANLEY Joseph EVOR, Anne	Assistant Turtle Database Officer Marine Conservation Analyst	CONS INT'L	37,970	7,230 49,820	3,170	9,750	-	-		1,790	6.560	1,750 14,150	5,000 53.300	i i	

POSITIONS FUNDED DIRECTLY BY DONORS (excluded from Budget):

Landfill Management Adviser Funded directly by JICA 65 Hiromi Hiromaka