

AGENDA ITEM 11.1 :

SPREP Performance Implementation Plan and Results Framework 2020/21

Purpose

1. To present SPREP's draft second Performance Implementation Plan (PIP) 2020-2021 and 10-year Results Framework 2017 – 2026 for Members' consideration.

Background

2. The SPREP Strategic Plan (SP) 2017-2026 introduced a new approach to strategic planning and reporting on the work of SPREP to link with the new biennial governance arrangements. The two key elements of the strategic planning process under the SP are:
 - 2-year Performance Implementation Plans (PIP) to prioritise work and guide reporting in achievable timeframes within the 10-year focus of the SP; and
 - A 10-year Results Framework (RF) to provide strategic consistency over the sequence of 5 PIPs required over the lifespan of the SP.

PIP 2020 - 2021

3. The 2020 – 2021 PIP will be SPREP's second. As with the first PIP (2018– 2019), the attached draft PIP (refer Attachments 1 and 2) presents a framework for delivering 2-year strategic outcomes for each SP Regional and Organisational Objective, with associated indicators for monitoring and reporting progress. The PIP regional and organisational outcomes are delivered by activities which are specified in the Biennial Work Programme and Budget 2020 – 2021 (refer WP 12.5).
4. The 2020-2021 PIP reflects both challenges and opportunities arising from the Secretariat's work under the 2018-2019 PIP:
 - i. Challenges include:
 - Delays in the EU final approvals for a number of EDF-11 projects only recently able to begin implementation (refer Agenda Item 8.2); and
 - A combination of recruitment and workload issues that delayed the development of 3 key strategies scheduled for completion by 2019 (Knowledge Management, Partnership Engagement and Resource Mobilisation, and People Strategy). Development of these strategies is now underway and feature in the 2020-2021 PIP and biennial Work Programme and Budget. (refer agenda item 12.5)
 - ii. Opportunities include a number of significant new funding partnerships:
 - AFD partnership on oceans and climate change. (refer Agenda Item 7.1);
 - ACP MEA Phase 3 project. (refer Agenda Item 12.4.1);
 - Australian Marine Litter Project. (refer Agenda Item 12.3.4)
 - 18 climate finance projects in SPREP's Regional Accredited Entity pipeline with an approximate value of US\$200m. (refer Agenda Item 8.4)

RF 2017 – 2026

5. As noted in SPREP's first Executive Board Meeting in 2018, the Secretariat has now recruited the Monitoring and Evaluation Adviser, tasked with firstly refining the 2018 – 2019 PIP indicators and secondly developing the 10-year RF. Both tasks have now been completed and a draft RF is attached for Members' consideration (refer Attachment 3).
6. The RF presents indicators for measuring progress against all SP objectives for each of the five PIPs. These are by necessity indicative, especially for future PIPs in order to maintain high level strategic continuity and cohesion throughout the 10-year life of the SP.
7. Executive Board and SPREP Meetings as well as biennial work programming and budgeting, supported by on-going monitoring and evaluation, will provide important flexibility in strategic targeting from year to year to accommodate national and regional changes in priority, and assess progress towards strategic outcomes achieved in previous PIPs.

Country and Territory Action Plans

8. SM endorsement of the SP included the expectation that Country and Territory Action Plans would be attached to SPREP PIP. However, several SM discussions have been inconclusive as to Members' expectations for these Plans.
9. Following the recent successful SMT visit to Vanuatu and Solomon Islands, the Secretariat will make scheduled country visits a regular part of SMT annual travel planning. These high-level visits present an opportunity to formalise Country and Territory Action Plans that have been drafted by SPREP Programme Directors and National Focal Points. Pending feedback from Members under this item, SMT will further consider the concept and its process for consultation with focal points.

Recommendation

10. The Meeting is invited to:
 1. **endorse** the 2020 – 2021 PIP;
 2. **endorse** the 2017 – 2026 RF; and
 3. **consider and advise** on the process proposed by the Secretariat for the development and implementation of Country and Territory Action Plans.

30 August, 2019