

# PIP 2020

PROGRESS TOWARDS ACHIEVING
PIP2 (2020-2021) STRATEGIC OUTCOMES

#### Proposed Work Programme and Biennial Budget for 2020-2021

#### Introduction

The Work Programme and Budget (WP&B) is prepared in accordance with the requirements of the SPREP Financial Regulations and is expressed in USD. The Secretariat proposes a balanced budget of anticipated income and expenditure of USD\$36,864,133 for 2020 and USD\$30,411,287 for the 2021 Supplementary Budget.

The format for the 2020/2021 WP & B is aligned to the priorities of the SPREP Strategic Plan 2017-2026. The SPREP summary budget format lists the budget for each target and links the sources of funding to the core and programme budget components.

#### **Guide to the Layout of the Work Programme and Budget**

The structure of the budget reflects the four (4) operational programmes (Climate Change Resilience, Island & Ocean Ecosystems, Waste Management & Pollution Control, Environmental Monitoring & Governance), and the Executive Management and Corporate Support component of the Secretariat.

The budget is categorized into two major components:

- a) the core budget which is primarily funded by member contributions, programme/project management fees and other miscellaneous funding sources; and
- b) the work programme which is funded by donor contributions

Table 1 shows the overall summary of total expected income and expenditure by the four (4) operational programmes and the Executive Management and Corporate Support.

Table 2 shows the overall summary of total expected income and expenditure by the Regional Goals and Organisational Goals in the new Strategic Plan 2017-2026.

Table 3 summarises the core budget. Income in the core budget is predicted to be \$5.67m in 2021, which has decreased by 6%, compared to the budget for 2020 of \$6m.

For the 2021 Budget, the core budget is primarily for Executive Management & Corporate Support with additions to the Programme Support being allocated to Climate Change Resilience and Environmental Monitoring and Governance.

Table 4 shows the core budget expenditure by expenditure type. Personnel costs are predicted to increase by about 6% from the Budget of 2020. The increase is mainly due to a lot of the vacant positions now fully occupied compared to 2020 as well as new staffing for the PCCC centre.

Table 5 summarises the work programme budget with expenditure of about \$25m in 2021, noting a decrease by \$6m or 20% from the 2020 budget estimates.

Table 6 summarises the work programme budget expenditure by expenditure type.

The presentation of the Supplementary Budget 2020/2021WP&B starts with a brief introduction of the strategic priority statements, followed by the target outcomes, performance indicators and activities planned for the period 2020/2021. These reflect the targets and goals under the SPREP Strategic Plan 2017-2026 and are all linked to budgeted figures with identified sources of funding.

The budgeted figures are classified into Personnel, Operating and Capital Costs, according to the targets in the Strategic Plan. For 2020/2021 we have adopted a very conservative approach to the budget and thus have no allocations for any unsecured expenditure.

#### Proposed Work Programme and Biennial Budget for 2020-2021

#### **Expenditures**

The proposed 2021 expenditure of US\$30,411,287 is a decrease of US\$6.5m than the approved 2020 expenditure of US\$36,864,133.

The decrease in the 2021 Budget from the 2020 budget reflects the reality of COVID 19 implications on project activities and its expected progress in 2021.

#### Income

The 2021 budget primarily comprises donor funding. Total available funding for 2021 is made up of (a) core income and (b) work programme income. Total income for core budget is a) US\$5.7m and (b) work programme income \$24.7m from development partners and donors through programme and project funding. The major part (88.5%) of the budgeted income for the year is to be sourced from donors whilst 4.1% of the total income is sought from membership contributions including unpaid contributions and voluntary contributions. The remaining 7.4% is sourced from other income including charges for programme management services.

The Secretariat forecasts it will earn about USD\$1.75m in 2021 for programme management fees.

#### Documents forming the 2020/2021 WP&B

- A. Overall Budget Summary (Table 1)
  Overall Budget Summary by Regional & Organisational Goals (Table 2)
- B. Core Budget Funding Less Expenditure by Programme (Table 3)
  Core Budget Funding Less Expenditure by Expenditure Type (Table 4)
- Work Programme Funding Less Expenditure by Programme (Table 5)
   Work programme Funding Less Expenditure by Expenditure Type (Table 6)
- D Funding Composition (Table 7)
- E Contribution Scale and Allocation for 2020-2021
- F Work Programme and Budget Details 2020-2021
  - Regional Goals 1-4
  - Organisational Goals 1-5
  - Detailed Budget Analysis by Targets
    - Climate Change Resilience (2020 & 2021)
    - Island & Ocean Ecosystems (2020 & 2021)
    - Waste Management & Pollution Control (2020 & 2021)
    - Environmental Monitoring & Governance (2020 & 2021)
- **H** Corporate Services Operating Budget Details
- I Attachments Graph 1 2020 Budget Allocation per priority

Graph 2 – 2021 Budget Allocation per priority

Graph 3 - Budget Progression from 2011 - 2021

Table 1: Core and Programme Budget

#### SPREP BUDGET SUMMARY - YEAR 2020 & 2021

		2020Budget		202	1 Budget		2021 Sup	pplementary E	Budget
	Organisational Goals	Regional Goals	Total	Organisational Goals	Regional Goals	Total	Organisational Goals	Regional Goals	Total
INCOME									
TOTAL INCOME	6,025,164	30,838,969	36,864,133	5,936,560	24,517,035	30,453,596	5,671,943	24,739,344	30,411,287
EXPENDITURE									
Executive Management & Corporate Support									
Executive Management/SPPC	3,209,871	10,000	3,219,871	3,165,735	10,000	3,175,735	3,084,519	10,000	3,094,519
Finance & Administration/Human Resources	1,867,796	-	1,867,796	1,769,842	-	1,769,842	1,751,280	-	1,751,280
Information Services	891,627	35,856	927,483	986,530	-	986,530	836,145	-	836,145
Executive Management & Corporate Support	5,969,294	45,856	6,015,150	5,922,107	10,000	5,932,107	5,671,943	10,000	5,681,943
Programmes									
Climate Change Resilience	40,000	15,801,638	15,841,638	-	11,841,661	11,841,661	-	10,980,863	10,980,863
Island & Ocean Ecosystems	-	6,627,263	6,627,263	-	4,882,299	4,882,299	-	5,021,578	5,021,578
Waste Management and Pollution Control	-	6,590,513	6,590,513	-	6,256,709	6,256,709	-	6,357,749	6,357,749
Environmental Monitoring & Governance	15,870	1,773,698	1,789,568	14,453	1,526,366	1,540,820	-	2,369,153	2,369,153
Total Programmes	55,870	30,793,112	30,848,982	14,453	24,507,035	24,521,488	-	24,729,344	24,729,344
TOTAL EXPENDITURE	6,025,164	30,838,969	36,864,133	5,936,560	24,517,035	30,453,596	5,671,943	24,739,344	30,411,287
NET SURPLUS/DEFICT	-	-	-	-	-	-	-	-	-

		2020 Budget			2021 Budget		2021 5	pplementary B	udaet
	Organisational	Regional		Organisational	Regional		Organisational	Regional	uugei
	Goals	Goals	Total	Goals	Goals	Total	Goals	Goals	Total
INCOME									
TOTAL INCOME	6,025,164	30,838,969	36,864,133	5,936,560	24,517,035	30,453,596	5,671,943	24,739,344	30,411,28
EXPENDITURE							-		
Regional Goals									
Regional Goal 1		16,357,819	16,357,819		11,841,661	11,841,661		10,980,863	10,980,86
Regional Goal 2		6,086,939	6,086,939		4,882,299	4,882,299		5,269,577	5,269,57
Regional Goal 3		6,590,513	6,590,513		6,256,709	6,256,709		6,570,086	6,570,08
Regional Goal 4		1,803,698	1,803,698		1,536,366	1,536,366		1,918,817	1,918,81
Total Regional Goals	-	30,838,969	30,838,969	-	24,517,035	24,517,035	-	24,739,344	24,739,34
Organisational Goals							-		
Organisational Goal 1	1,164,637		1,164,637	1,127,964		1,127,964	1,048,129		1,048,12
Organisational Goal 2	714,113		714,113	641,132		641,132	615,432		615,43
Organisational Goal 3	1,556,897		1,556,897	1,478,969		1,478,969	1,336,477		1,336,47
Organisational Goal 4	2,196,234		2,196,234	2,283,408		2,283,408	2,243,502		2,243,50
Organisational Goal 5	393,283		393,283	405,087		405,087	428,403		428,40
Total Organisational Goals	6,025,164	-	6,025,164	5,936,560	-	5,936,560	5,671,943	-	5,671,94
TOTAL EXPENDITURE	6,025,164	30,838,969	36,864,133	5,936,560	24,517,035	30,453,596	5,671,943	24,739,344	30,411,28
NET SURPLUS/DEFICT	-	-	-	-	-	-	-	-	-
<u> </u>	pal 1 Pacific people benef								
<u> </u>	pal 2 Pacific people benef			•					
Regional Go	pal 3 Pacific People benef	it from improved w	raste managemen	t and pollution contr	OI				
Regional Go	pal 4 Pacific People benef				•				
Organisational Go	SPREP has informational 1 and environmental control		tion systems that	get the right informa	tion to the right pe	ople at the right t	ime and influence po	sitive organisation	ial, behavioural
Organisational Go	oal 2 SPREP has multi-disc	iplinary processes i	n programme deli	ivery and in supporti	ng members to dev	relop national and	I regional policies and	d strategies	
	SPREP has a reliable a	· · · · · · · · · · · · · · · · · · ·			•	<u>.</u>			mmes and
Organisational Go	oal 3 operations to stay wi	thin its agreed bud	get						
Organisational Go	oal 4 SPREP is leading and	engaged in produc	tive partnerships	and collaborations					

Table 2: Core and Programme Budget – by Regional & Organisational Goal

#### CORE BUDGET

	Budget 2020	Budget 2021	Supplementary Budget 2021
INCOME			
Members' Contributions	1,069,774	1,069,774	1,069,774
Additional Members' Contributions	86,861	86,861	94,744
Contributions in Arrears	60,000	60,000	52,084
Host Country (Samoa) Contributions	20,327	20,327	20,360
Donor Funding	2,275,705	2,061,260	2,163,107
Program Management Services	2,202,497	2,328,338	1,753,968
Other income	310,000	310,000	517,907
TOTAL INCOME	6,025,164	5,936,560	5,671,943
EXPENDITURE			
Executive Management & Corporate Support	5,969,294	5,922,107	5,671,943
Climate Change Resilience	40,000	-	
Island & Ocean Ecosystems	-	-	
Waste Management and Pollution Control	-	-	
Environmental Monitoring & Governance	15,870	14,453	
TOTAL EXPENIDTURE	6,025,164	5,936,560	5,671,943
NET SURPLUS/DEFICT	-	-	-

Table 3: Core Budget less Expenditure by Programme

#### CORE BUDGET

	Budget 2020	Budget 2021	Supplementary Budget 2021
INCOME			
Members' Contributions	1,069,774	1,069,774	1,069,774
Additional Members' Contributions	86,861	86,861	94,744
Contributions in Arrears	60,000	60,000	52,084
Host Country (Samoa) Contributions	20,327	20,327	20,360
Donor Funding	2,275,705	2,061,260	2,163,107
Program Management Services	2,202,497	2,328,338	1,753,968
Other income	310,000	310,000	517,907
TOTAL INCOME	6,025,164	5,936,560	5,671,943
EXPENDITURE			
Personnel	3,941,381	4,010,378	4,190,413
Capital Expenditure	162,500	42,000	42,000
Consultancy	87,000	38,000	15,000
Duty Travel	219,000	286,000	216,000
General & Operating Expenditure	1,486,871	1,389,783	1,038,130
Special Events (SPREP Meeting)	82,000	142,000	142,000
Training & Workshops	46,412	28,400	28,400
TOTAL EXPENIDTURE	6,025,164	5,936,560	5,671,943
NET SURPLUS/DEFICT	<u>-</u>	-	-

Table 4: Core Budget less Expenditure by Expenditure Type

#### WORK PROGRAMME BUDGET

(amounts shown in USD Currency)

	Budget	Budget	Supplementary Budget
	2020	2021	2021
INCOME			
Programme Funding			
Australia	2,053,787	1,837,938	1,951,111
NZAid	754,852	818,403	866,992
Project Funding			
Adaptation Fund	1,999,910	2,655,275	2,613,919
Australia	747,525	748,273	874,589
Australian Bureau of Metrology	584,291	544,102	467,497
Climate Analytics	-	-	, -
European Union	9,339,172	7,940,864	8,334,853
GIZ (Deutsche Gesellschaft fur Internatinoale)			147,613
Government of France/AFD	794,568	898,121	787,864
Government of Germany	540,324	0	0
Green Climate Fund	8,935,414	5,894,705	4,878,069
IMO	44,692	44,692	44,692
IUCN	170,410	28,146	134,805
New Zealand	314,133	4,566	55,867
NOAA	7,700	7,700	7,700
Pacific Islands Forum Secretariat (PIFS)	372,304	370,331	147,030
UNEP	3,324,300	2,256,079	2,996,199
UK Meteorology	208,000	208,000	205,700
World Meteorology Office	487,262	56,062	125,547
Other Donors	160,325	203,780	99,297
Total Income	30,838,969	24,517,035	24,739,344
EXPENDITURE BY TYPE			
Climate Change Resilience	15,801,638	11,841,661	10,980,863
Island & Ocean Ecosystems	6,627,263	4,882,299	5,021,578
Waste Management and Pollution Control	6,590,513	6,256,709	6,357,749
Environmental Monitoring & Governance	1,773,698	1,526,366	2,369,153
Executive Management & Corporate Support	45,856	10,000	10,000
Total Expenditure	30,838,969	24,517,035	24,739,344
			. ,

Table 5: Programme Budget less Expenditure by Programme Area

#### WORK PROGRAMME BUDGET

(amounts shown in USD Currency)

	Budget 2020	Budget 2021	Supplementary Budget 2021
INCOME			
Programme Funding			
Australia	2,053,787	1,837,938	1,951,111
NZAid	754,852	818,403	866,992
Project Funding			
Adaptation Fund	1,999,910	2,655,275	2,613,919
Australia Extra Budget	747,525	748,273	874,589
Australian Bureau of Metrology	584,291	544,102	467,497
European Union	9,339,172	7,940,864	8,334,853
GIZ (Deutsche Gesellschaft fur Internatinoale)			147,613
Government of France	794,568	898,121	787,864
Government of Germany	540,324	-	-
Green Climate Fund	8,935,414	5,894,705	4,878,069
IMO	44,692	44,692	44,692
IUCN	170,410	28,146	134,805
New Zealand Extra Budget	314,133	4,566	55,867
NOAA	7,700	7,700	7,700
Pacific Islands Forum Secretariat (PIFS)	372,304	370,331	147,030
UNEP	3,324,300	2,256,079	2,996,199
UK Meteorology	208,000	208,000	205,700
World Meteorology Office	487,262	56,062	125,547
Other Donors	160,325	203,780	99,297
Total Income	30,838,969	24,517,035	24,739,344
EXPENDITURE BY TYPE			
Personnel	6,926,733	5,816,277	6,286,644
Consultancy	5,280,785	4,494,957	5,785,835
General and Operating	11,516,135	8,815,196	2,354,820
Capital	67,700	42,333	28,809
Duty Travel	1,065,113	1,130,865	463,684
Training (incl. workshops & meetings)	3,630,676	2,077,531	2,602,375
Grant	2,351,828	2,139,876	7,217,178
Project Pipeline/New Projects	-	-	,,
Total Expenditure	30,838,969	24,517,035	24,739,344
NET SURPLUS/DEFICT			

Table 6: Programme Budget Income by Donor and Expenses by Expenditure Type

			% of Total		Budget 2020	% of Total		Budget 2021	% of Total		Supplementary 202
SC	URCES OF FUNDING FO	R THE BUDGET	Budget 2020		TOTALS	Budget 2021		TOTALS	Supplementary Budget 2021		TOTALS
)	Core Budget				1,236,962			1,236,962			1,236,962
,	- Current Members' Contributio	ns	2.9%	1,069,774	.,=00,00=	3.5%	1,069,774	.,,,,,,,	3.5%	1,069,774	
	- Contributions in Arrears		0.2%	60,000		0.2%	60,000		0.2%	52,084	
	- Additional Members' Contrib	utions	0.2%	86,861		0.3%	86,861		0.3%	94,744	
	- Host Country (Samoa) contrib	ution	0.1%	20,327		0.1%	20,327		0.1%	20,360	
l)	Other Income				310,000			310,000			517,907
'/	- Other Income		0.8%	310,000	310,000	1.0%	310,000	310,000	1.7%	517,907	311,301
				,			,			,,,,	
II)	Programme Management Se	rvices			2,202,497			2,328,338			1,753,968
	- Programme Management Se		6.0%	2,202,497		7.6%	2,328,338		5.8%	1,753,968	
V)	External Funding										
_	A). Bilateral Funding				6,071,703			5,396,940			5,861,700
	Australia				0,011,100			0,000,040			3,001,700
	- AusAID - Extra Budgetary	,	7.9%	2,917,370		8.5%	2,601,188		9.0%	2,730,745	
	- AusAID - Extra Extra Bud		2.0%	747,525		2.5%	748,273		2.9%	874,589	
	New Zealand			004.400			000 000			4 000 004	
	<ul> <li>NZAID - Extra Budgetary</li> <li>NZAID - Extra Extra Budg</li> </ul>	etany	2.5% 4.0%	934,423 1,464,685		3.2%	982,388 1,057,392		3.4% 4.0%	1,039,864 1,208,801	
		owiy	4.0/0	1,707,000		J.J /0	1,001,002		4.0 /0	1,200,001	
	U.S.A										
	- NOAA		0.0%	7,700		0.0%	7,700		0.03%	7,700	
	B). Multilateral Funding				26,806,647			20,902,375			20,889,787
	- Adaptation Fund		5.4%	1,999,910	=0,000,041	8.7%	2,655,275	20,002,010	8.6%	2.613.919	20,000,101
	- Australian Bureau of Met	rology	1.6%	584,291		1.8%	544,102		1.5%	467,497	
	-European Union		25.4%	9,345,172		26.1%	7,946,864		27.4%	8,340,852.61	
	- Green Climate Fund (GC		24.2%	8,935,414		19.4%	5,894,705		16.0%	4,878,069	
	- GIZ (Deutsche Gesellscha	aft fur Internatinoale)					202.424		0.5%	147,613	
	- Govt. of France (AFD)		2.2%	794,568		2.9%	898,121		2.6%	787,864	
	- Govt. of Germany - International Maritime Org	anization	1.5% 0.1%	540,324 44,692		0.0%	44,692		0.0%	44,692	
	- IUCN	anization	0.5%	170,410		0.1%	28,146		0.4%	134,805	
	- Pacific Islands Forum Se	cretariat (PIFS)	1.0%	372,304		1.2%	370,331		0.5%	147,030	
	- United Nations Environme	ent Programme	9.0%	3,324,300		7.4%	2,256,079		9.9%	2,996,199	
	- United Kingdom Meteoro	ogy Office	0.6%	208,000		0.7%	208,000		0.7%	205,700	
	- WMO		1.3%	487,262		0.2%	56,062		0.4%	125,547	
_	C). Other				236,325			278,980			150,963
	- Miscellaneous Donors		0.6%	236,325	200,020	0.9%	278,980	£10,300	0.5%	150,963	100,000
							·				
0	TAL SECURED FUNDING				36,864,132			30,453,594			30,411,287
ΓΟ	TAL UNSECURED FUNDING				-			-			
0	TAL BUDGET ESTIMATES		100.0%		\$36,864,133	100.0%		\$30,453,595	100.0%		\$30,411,287

FOR THE FINAL	NCIAL YEAR 20	20 & 2021			
	SPREP Approved	Current		Add	litional
	Scale	Cont'n Shares		Con	tributions
	%	USD\$		Ple	dge
American Samoa	0.95%	10,184			
Australia	17.30%	185,106	20%	\$	27 021 20
Cook Islands	0.95%	10,184	20%	Ą	37,021.20
Federated States of Micronesia		10,184			
Fiji	1.90%	20,360			
France	12.55%	134,202	5%	\$	6,710.10
French Polynesia	1.90%	20,360	10%	•	2,035.98
Guam	1.90%	20,360	10/0	۲	2,033.30
Kiribati	0.95%	10,184			
Marshall Islands	0.95%	10,184			
Nauru	0.95%	10,184			
New Caledonia	1.90%	20,360	20%	\$	4,071.96
New Zealand	12.55%	134,202	20%	-	26,840.50
Niue	0.95%	10,184	20,0	Υ	20,010.00
Northern Marianas	0.95%	10,184			
Palau	0.95%	10,184			
Papua New Guinea	1.90%	20,360	20%	\$	4,071.96
Samoa	1.90%	20,360	20%	-	4,071.96
Solomon Islands	1.90%	20,360			
Tokelau	0.95%	10,184			
Tonga	0.95%	10,184			
Tuvalu	0.95%	10,184	20%	\$	2,036.87
United Kingdom	12.55%	134,202			
United States of America	17.46%	186,787	4%	\$	7,883.00
Vanuatu	1.90%	20,360			
Wallis & Futuna Islands	0.95%	10,184			
Total	100%	1,069,774			94,744

# **WORK PROGRAMME AND BUDGET DETAILS**

2026 Degional	DID2 (2020 2024)	Indicators	Voy Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
2026 Regional	PIP2 (2020-2021)	Indicators	Key Activities		2020 Budget	2020 Actuals
				, , , , , , , , , , , , , , , , , , , ,	Estimates US\$	05\$
Objectives  RO1.1  Strengthen the capacity of Pacific Island members to lead, prioritise, and manage national climate change adaptation (CCA), mitigation (NDCs) and disaster risk reduction (DRR) in fulfilment of their national environment and development goals and their voluntary and legal obligations under regional and international agreements.	Outcomes  RO1.1.0  Capacity of Pacific Island Members strengthened to manage national CCR programmes (CCA, LCD, NDCs, and DRR) in achieving national development goals under regional and international agreements	RO1.1.1 At least 10 PICTs institutionalised CCR flagship programmes supporting national development plans  RO1.1.2 Mainstreamed CCR programmes approaches into operational development plans at national level across PICTs	Strengthen the capacity of PICTs in adaptation and low emissions and implementation     Support at least 4 Pacific Island Countries in implementing their National Adaptation Planning processes     Support at least 4 Pacific Island Countries in developing and implementing their low emissions strategies and processes     Support Pacific Island countries in implementing their low emissions strategies and processes     Support Pacific Island countries in implementing their Nationally Determined Contributions under the UNFCCC Paris Agreement     Develop and distribute OA education and outreach materials to 5 PICTS in local Pacific languages     Scale up support for national governments in climate change negotiations     Consolidate and scale up support for national planning for climate change and disaster resilience     Support to mainstream climate change and disaster resilience including gender, disability and human rights aspects across national, sub-national and community levels     Strengthen existing climate change, disaster resilience, sustainable environment and development networks and alliances at the regional, national, sub-national and community levels as well as through interregional cooperation	(2020-2021) Strategic Outcomes  RO 1.1.1 Achieved  MET and Hydrological services institutionalised with MET Pacific Roadmap for Climate Services integrated and rolled-out in 14 PICTs (Cook Islands, Fiji, FSM, Kiribati, RMI, Nauru, Niue, Palau, PNG, Samoa, Solomon Islands, Tokelau, Tuvalu, and Vanuatu)  Completed and submitted Tuvalu NAP (National Adaptation Planning) proposal to the GCF for consideration  Tuvalu NAP Proposal approved  Vanuatu's Biogas installation at rural educational institutions completed to demonstrate small-scale renewable energy applications  Solar Connection Agreement for PCCC granted by Samoa's Office of the Regulator (OOTR) & EPC to generate solar electricity for the PCCC, assisting Samoa's efforts to achieve their NDC of 100% renewable electricity by 2025.  RO 1.1.2 Achieved  Solomon Islands National Climate Change Policy finalised  Finalised Nauru Climate Change Policy  Finalised Tuvalu Climate Change Policy  Finalised Tuvalu Climate Change Policy  PPOA developed and disseminated OA posters (in English, Fijian, French, Niuean, Samoan, Tokelauan, Tongan, and ni Vanuatu Bislama) utilised for national awareness raising.  First Post COP analysis workshop convened for CO25 for PSIDS with recommendations for future work generated	Sub Total - 13,571,224     Personnel   Operating   Capital     Costs   Costs   Costs     1,115,070   12,406,154   50,000     Source of Funding     AF	US\$    Sub Total = 3,833,620     Personnel   Operating   Costs   Costs     1,003,567   2,791,931   38,122     Source of Funding     AF

2026 Regional	PIP2 (2020-2021)	Indicators	Key Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	(2020-2021) Strategic Outcomes	Estimates US\$	US\$
		RO1.1.3  At least 45% half of whom were women of the trained PICT staff on effective management in CCR programmes provided feedback at the national level  RO1.1.4  PICTs allotted budget from the national budget for CCR programmes indicated in National development plans	Scale up regional and national climate change portals to increase access to and reach of climate change and disaster resilience information	Technical and logistical support provided for Samoa as COP26 Bureau Member to enhance its engagement with the Bureau  Technical and logistical support provided for UNFCCC virtual events to enable PSIDS effective participation.  Funded the recruitment of a local officer to maintain and manage Tonga's climate change portal  System hardware procured for the upgrade of the Tomai Pacifique (formerly the Regional Technical Support Mechanism RTSM) in preparation for its redeployment  System upgrade enabled all SPREP tenders to be communicated via email to all the consultants who had previously registered on the RTSM.  RO1.1.3 Achieved  Over 45% women engaged in the capacity development initiatives across CCR programmes e.g reforestation of Tagabe, watershed in Vanuatu, women represented in Pre-Post COP meetings; engaged in PCCC training modules or learning courses  RO1.1.4 In-Progress  Funding provided by CCR to support national development framework e.g Climate change Policy; National Adaptation Plans, MET Pacific Roadmap		

Dispetives Untromes Objectives Ob	R01.2 Minimise multiple pressures on vulnerable peace pressures on vulnerable peace surviverable peace surviverable peace cooysterns by implementing ecceysterns between adaptation and sea level rise, to sustain biodiversity and the provision of ecceystern in the provision of execeptor that support livelihoods and usualizable development.  R01.2.1 R01.2.2 R
RO1.2.0 Minimise multiple pressures on vulnerable pacific Island cooxystems by implementing deapproaches to climate change adaptation, including responses to coera acidification and sa level rise, to sustainable development  RO1.2.2:  RO1.2.2:  RO1.2.3:  RO1.2.4:  RO1.2.4:  RO1.2.4:  RO1.2.4:  RO1.2.3:  RO1.2.4:  RO1.2.4:  RO1.2.4:  RO1.2.4:  RO1.2.4:  RO1.2.5:  RO1.2.3:  RO1.2.5:  RO1.2.3:  RO1.2.3:  RO1.2.4:  RO1.2.4:  RO1.2.4:  RO1.2.5:  RO1.2.5:  RO1.2.5:  RO1.2.5:  RO1.2.5:  RO1.2.5:  RO1.2.3:  RO1.2.3:  RO1.2.3:  RO1.2.3:  RO1.2.4:  RO1.2.4:  RO1.2.4:  RO1.2.5:  R	RO1.2.0 Minimise multiple pressures on vulnerable pres
Minimise multiple pressures on universible pacific Island ecosystems by implementing emosystems by implementing emorystems because on coardinate change adaptation, including responses to ocean aclidification and sea level rise, to sustain blodiversity and the provision of ecosystems maked expression of ecosystems and the provision of ecosystems and the services that support livelihoods and sustainable development.  At least 7 PICTs incorporated EbA in incorporating EbA in incorporating EbA in incorporating EbA in incorporating EbA in including responses to ocean aclidification and sea level rise, to sustain blodiversity and the provision of ecosystems are copystem where the ecosystems are compared to the support livelihoods and sustainable development.  At least 7 PICTs incorporated EbA in incorporating EbA incorporation EbA incorporating EbA incorporation EbA	Minimise multiple pressures on vulnerable Pacific Island Pacific I
activities in responding to severe climate variations  • Funds provided which supported populations	Islanus, Tunga, and Vanualu)

2026 Regional	PIP2 (2020-2021)	Indicators	Koy Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
2026 Regional Objectives	Outcomes	2020-2021	Key Activities 2020-2021	(2020-2021) Strategic Outcomes	Estimates US\$	US\$
RO1.3 Enhance National Meteorological and Hydrological Services (NMHS) capacity in weather forecasting, early warning systems, long-term projections, and improved climate services to support members' decision- making and coordination through the Pacific Meteorological Council	RO1.3.0 Enhanced National Meteorological and Hydrological Services (INMHS) capacity in weather forecasting, early warning systems, long-term projections, and improved climate services to support Members' decision- making and coordination through the Pacific Meteorological Council.	RO 1.3.1 Policies-legislations-strategic plans identified together with key partners such as WMO, SPC and others in assisting at least 14 member countries towards strengthening the operations of their NMHS  RO1.3.2: At least 14 Member countries integrated climate information services as well as Traditional Knowledge in strengthening national Early Warning Systems (EWS).  RO 1.3.3: At least 14 Member Countries enhanced communication of relevant information to sector and communities for decision making	<ul> <li>Deliver annual regional IT trainings for 10 NMHS</li> <li>Provide IT training and support to 8 NMHS staff attachments with SPREP IT</li> <li>Provide IT technical advice and support to members through the Pacific Met Desk</li> <li>Support COSSPAC 2 activities in transitioning CliDe to SPREP and maintaining SPP tools</li> <li>Develop websites for 5 NMHS for effective delivery of climate/weather information to communities and stakeholders</li> <li>Manage COSPPac TK Database and SCOPIC software</li> <li>Regional support to additional 9 Member countries to develop Traditional Knowledge (TK) Programs</li> <li>Regional support for training 14 member countries on collection, storage and monitoring of climate and weather TK indicators</li> <li>Regional support to NMHS for the development and integration of TK with forecasts and warnings</li> <li>Implement Community-based Early Warning and TK Systems in FSM, RMI, Palau and Niue.</li> <li>Collaborate with NMHS to develop country specific TK communication products for communities</li> <li>Regional support for the development of NMHS Communication Strategies building on lessons learned from Climate Services Communication strategies for all 14 NMHS</li> </ul>	<ul> <li>RO 1.3.1 In Progress</li> <li>Strategic plan and frameworks for climate, weather and water services developed in partnership with WMO (Pacific Met Desk) and NMHS for five PICTs (Palau, FSM, RMI, Kiribati, and Fiji).</li> <li>RO 1.3.2 In-Progress</li> <li>Websites developed with on-going reviews by NMHS in four PICTs (RMI, Palau, Kiribati, and Nauru).</li> <li>TK related issues supported in 9 PICs (RMI, Palau, Samoa, Tonga, Niue, Solomon Islands, and Vanuatu) each at different stages:</li> <li>TK Database installed and operational in Marshall Islands and Palau resulting in capacity to collect and store TK information.</li> <li>Support was provided to Solomon Islands, Samoa, Tonga, Niue and Vanuatu to ensure that its TK databases are operational.</li> <li>Developed national TK programmes, including a guideline for the collection and usage of TK which are used in Marshall Islands, Palau &amp; Niue.</li> <li>Developed the TK Strategy to support the TK aspects of the Vanuatu VANKIRAP project which will support translation of weather information into more accessible language for communities</li> <li>RO1.3.3 Achieved</li> <li>Communications, and tailored information to fit the users need — sectors- community — met related information tailored to enable better planning and decision making</li> <li>MET Services equipped with communication equipment e.g Cameras, video, projector, teleconferencing equipment for enhanced communication capacities</li> </ul>	Sub Total - 1,757,045     Personnel   Operating   Capital     Costs   Costs     589,746   1,167,299   0     Source of Funding     AU   196,312     BM   584,291     NO   7,700     PF   273,480     UM   208,000     WM   487,262	Subtotal-1,051,928     Personnel   Operating   Costs   Costs     507,397   541,725   2,806     Source of Funding     AU

2026 Regional	PIP2 (2020-2021)	Indicators	Key Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	(2020-2021) Strategic Outcomes	Estimates US\$	US\$
		RO 1.3.4: Increased number of MET related projects implemented with a range of partner  RO1.3.5: At least 30% of the recommendations of the PIMS- PMC- Expert Panel outcomes implemented		RO1.3.4 Achieved A total of 9 projects on MET related projects implanted with a range of partners: CSIRO Next Gen, CREWS PPOA-OA, Rok-PiClips 2, VanKIRAP, COSPPac 2, ClimSA, UK-MET, PMDP, GCF-UNEP,  RO1.3.5 Achieved Recommendations from the 6 Expert panels implemented PICS panel – RCC Node Leads and Consortium members identified RCC rolled and responsibilities under review PICI Panel- Assessment of Communication infrastructure and Priorities done (Weather Ready assessment, WMO GCF) Aviation Panel-Competency Framework, QMS completed Hydro Panel – Project Concept Developing and in progress PIMOS- Oceans Case Study done for Solomon Islands PIETER- Feasibility studies done for hydro and Capacity assessments for NMHS		
		RO 1.3.6 At least 6 PICTs ensured with the availability of credible climate science information for planning, negotiation and decision making	Support the development of sector related bulletins (e.g Tourism, Agriculture etc) to enhance the uptake of the science for decision making with the sectors. This activity will be coupled with trainings at the national and regional level.      Development of country specific communication information and products will be on request basis.      Collaborate with NMHS and partners to implement the Pacific Climate Change Science and Services Research Roadmap.      Support the operations of the Tuvalu and Kiribati Meteorological Services Upper Air Operations	RO 1.3.6 Achieved     14 PICs assisted with resources and credible climate science to assist national planning and decision making     Discussions underway through the OCOF process to identify regional TK indicators to be mainstreamed and be aligned with OCOF      TK data verification process underway before the integration could take place in aligning with OCOF      TK mainstreamed into community tailored product & Community Based Early Warning Systems in Niue to make this more accessible to communities.      TK integrated into Tropical Cyclone & Climate Outlook in Vanuatu and Tonga to enhance community awareness, preparedness, and response.		

2026 Regional PIP2 (2020-2		Key Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
Objectives Outcome	2020-2021	2020-2021		Estimates US\$	US\$
2026 Regional Objectives PIP2 (2020-2 Outcome	21) Indicators 2020-2021	Key Activities     2020-2021  Implement the PICASO and COCO climate services tools in 14 NMHSs through regional and sub-regional and national trainings  Organise and support the Pacific Meteorological Council (PMC) and the Pacific Ministerial Meeting on Meteorology (PMMM)  Implement the recommendations from PMC and PIMS, through each of the 6 expert panels.  Support the implementation of Pacific Climate Outlook Forum (PICOF) and National Outlook Climate (NCOF).  Develop climate information services (CIS) training package for technical training of sectors and practitioners in Vanuatu  Support Vanuatu Government to deliver national technical training on accessing and using CIS for 5 sectors (water, tourism, fisheries, agriculture, infrastructure)  Provide technical advice on CIS use and delivery for application in 5 sector case studies in Vanuatu  Provide technical advice and guidance on site selection and procurement of meteorological instruments (e.g. AWS, ARG, radar, ocean buoys) to enhance the national observation network in Vanuatu	Progress Towards Achieving PIP2 (2020-2021) Strategic Outcomes  Glossary for TK developed for Niue & Palau enhancing community usage  Two peer-reviewed papers published on integrating TK into early warning systems  SPREP IT trained NMHSs in Cook Islands, Marshall Islands, Kiribati, Samoa, Palau on websites maintenance  Coordination units established for the implementation of CbEWS in RMI and Palau with Red Cross Society, Samoa with NDMO, and Niue with Met Service for better synchronization of early warning systems  TNA (Training Needs Assessment) undertaken to map the capacities and training needs of VMGD.  Train the Trainers (ToT) training workshop undertaken in VMGD for the five targeted sectors (fisheries, tourism, water, agriculture and infrastructure)  CIS Training Manual tested on its use by VMGD.	2020 Budget Estimates US\$	2020 Actuals US\$

2026 Regional	PIP2 (2020-2021)	Indicators	Key Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	(2020-2021) Strategic Outcomes	Estimates US\$	US\$
RO1.4 Support Pacific Island Members to access and manage climate change finances and their national accreditation processes	RO1.4.0 Pacific island Member national institutions strengthened through access to climate change finances and national accreditation processes.	1.4.1: National accreditation acquired for accessing climate change finances in at least 21 Pacific Island members  RO1.4.2: At least 15 Pacific Island Members accessed climate change finances adopting their own national governance mechanism	<ul> <li>Assess and inventory ICT equipment and infrastructure at VMGD, and needs to accommodate future instruments and data management and storage under the CISRD project in Vanuatu</li> <li>Provide technical advice and guidance on enhancing and developing new CIS tools for Vanuatu, e.g. ocean outlook</li> <li>Oversight and coordination for the delivery of GCF Vanuatu CISRD project: implementation of activities, Steering Committee meetings, TWG meetings, Delivery Partner coordination, monitoring and evaluation of progress and reporting</li> <li>Support at least 4 Pacific Island Countries in strengthening access to climate finance and technical delivery of NDA readiness and accreditation projects</li> <li>Support and provide technical advice to the PCU in developing climate change project concepts and proposals</li> <li>Programmes and PCU prepare countries to access climate financing through provision of advice, training and assistance in developing and delivering on Readiness projects</li> <li>Support the Climate Financing Fund's Entity Work Programmes (pipeline projects) developed by the PCU through the provision of technical advice and assistance to Countries in developing the pipeline projects.</li> </ul>	RO 1.4.1 In Progress  Readiness 1 for Niue, RMI completed, Solomon Islands under-implementation  Readiness 2 for RMI and Niue submitted to GCF for review  Draft concept notes finalised on adaptation and mitigation under Readiness 1 Project  RO 1.4.2 In-Progress  Supported the development of strategic framework in strengthening access to climate changes finances as well as country programme (draft), private sector options paper, Niue Development Bank institutional assessment and action plan, and NDA Communication strategy (draft).  GCF approved the GCF NDA Readiness 1 project developed for Solomon Islands  GCF Readiness 2 proposals for Niue and RMI submitted for review	Subtotal – 92,075  Personnel Operating Capital Costs Costs Costs 92,075 0 0  Source of Funding  AU 92,075	Subtotal - 180,787     Personnel   Operating   Capital     Costs   Costs   Costs     90,329   79,495   10,963     Source of Funding     AU   90,733     GC   50,090     PF   27,960     IR   8,940     MU   3,064

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2026 Regional	PIP2 (2020-2021)	Indicators	Key Activities 2020-2021	Progress Towards Achieving PIP2	2020 Budget Estimates US\$	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	(2020-2021) Strategic Outcomes	Estimates US\$	US\$
		RO1.4.3: At least 4 PICTs established Climate Change fund support in responding to severe climate variations including risk reduction activities		RO1.4.3 No Progress		
		RO1.4.4:		RO 1.4.4 Achieved		
		Pacific Island Members supported with technical assistance towards improved national systems for accreditation and access to climate finance.  RO1.4.5: At least 10 projects approved by SPREP as Regional Implementing Entity for climate finance		Three countries (RMI, Niue, and Solomon Islands provided with technical assistance through GCF Readiness Project to improve NDA No Objection and appraisal process.  RO 1.4.5 Achieved  10 projects approved and implemented such as: Readiness 1 (RMI and Niue, Solomons) NAP (Tuvalu) Next Gen (CSIRO) ClimSA-EU Irish Aid Monaco CREWS Rok-PI-Clip2  Projects under GCF review Readiness 2 (RMI, Niue, Nauru) NAP proposals (Niue, FSM, Nauru) Regional Readiness		
RO1.5 Support Pacific Island Members to develop policy responses to issues of loss and damage, and climate change and disaster induced population mobility	RO1.5.0  Pacific Island Members implemented policy measures regarding loss and damage to life and property and disaster induced population mobility.	RO1.5.1: At least 6 Pacific Island Members supported in developing policy responses to issues of loss and damage of lives and properties affected by severe climate variations	Pacific Islands Climate Change Insurance Facility (PICCIF) developed further to concept phase for submission to Leaders     Capacity building through case studies on loss and damage in the Pacific developed for at least 4 countries     Repository establishment and access	RO 1.5.1 In-Progress  14 Pacific island countries (PICs) supported through consultations and a comprehensive report on options for climate change insurance	Subtotal - 92,076     Personnel   Operating Capital     Costs   Costs   Costs     92,076   0   0     Source of Funding     AU   92,076	Subtotal – 80,039  Personnel Operating Capital Costs Costs Costs  79,211 828  Source of Funding  AU 79,586  NX 453

PIP 2 (2020-2021)

2020 Danianal	DID0 (0000 0004)	In diagram	Mary Antivities	December Towards Ashieving DIDO	2020 Dudget	2020 Actuals
2026 Regional	PIP2 (2020-2021)	Indicators	Key Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
Objectives	Outcomes	RO1.5.2: Repository for loss and damage sustained in 15 PICTs.  RO1.5.3: At least 20% of the displaced population along the disaster-prone areas provided with support that minimised the impact of induced population mobility  RO1.5.4: At least 20% of the disaster-affected households changed its behaviour in facing the adverse effects of climate change in Member countries.  RO1.5.5: At least 20% women including girls living in disaster prone areas ensured with social insurance from the government while facing the recovery phase of disaster	2020-2021	<ul> <li>(2020-2021) Strategic Outcomes</li> <li>RO 1.5.2 Achieved</li> <li>Searchable database created on loss and damage related information, documents, and data on the PCCP after establishing an online repository of loss and damage documents.</li> <li>Development of the Climate Security workstream commenced. Including national consultations (Samoa)</li> <li>Technical advisory facilitated and coordinated including financial provisions of Pacific Resilience Partnership (PRP) operational mechanisms (PRP Task Force, PRP Support Unit, PRP TWGs, Pacific Resilience Meeting) in support of regional level coordination as well as national level implementation of the FRDP in all PICTs.</li> <li>PRP governance mechanisms enhanced by enabling the implementation of FRDP initiatives across all PICTs</li> <li>RO1.5.3-1.5.5 Achieved</li> <li>More than 20% of those living in the selected disaster-prone areas in Samoa and RMI benefitted from CREWS project implementation of community-based climate risk management programmes to put in place village response plans, like search and rescue, First-aid, shelter management, identified and resource of evacuation centers, and undertook simulation drills, among others in Samoa and RMI</li> <li>The programme worked with the vulnerable population specifically women in those communities (Samoa and RMI)</li> </ul>	Estimates US\$	US\$

		2020 Budget	2020 Actual
	<b>Total Personnel</b>	\$2,253,425	\$1,965,609
TOTAL REGIONAL GOAL 1	<b>Total Operating</b>	\$14,054,394	\$3,782,814
TOTAL REGIONAL GOAL T	Total Capital	\$50,000	\$54,492
	OVERALL TOTAL	<u>\$ 16,357,819</u>	<u>\$5,802,915</u>

#### Note(s):

Overall delivery for Regional Goal 1 was 35%. This was due mainly to the impact of COVID which affected implementation of projects and programmes. The GCF VanKirap 2020 Budget was approved at US\$8.9m i.e., 55% of the total US\$16.4m budgeted, however after the project restructure in Jan 2020, the budget was reduced to US\$2.8m hence the variance which is not reflected in the SPREP budget figures as the 2020 Budget was approved at the SM of Sept 2019.

BUDGET ESTIMATES BY SOURCE OF FUNDING 2020 & 2021							
	USD\$	USD\$					
Personnel Costs:	2020	2021					
Australia XB	642,835	644,515					
Australian Bureau of Meteorology	398,456	447,263					
European Union	479,356	512,429					
GIZ (Deutsche Gesellschaft fur Internationale)		147,613					
Green Climate Fund	249,527	223,943					
Government of Germany	272,383						
Multi Donor	91,009						
New Zealand XXB	21,035						
Pacific Forum Secretariat	98,824	84,031					
Sub Total	2,253,425	2,059,793					
Operating Costs:							
Adaptation Fund	1,999,910	2,613,919					
Australia XB	24,965	24,965					
Australia Bureau of Meteorology	185,835	20,233					
European Union	1,640,317	1,191,403					
Green Climate Fund	8,685,887	4,654,126					
Government of Germany	267,941	0					
US - NOAA	7,700	7,700					
New Zealand XXB	273,098	3,867					
Pacific Forum Secretariat	273,480	63,000					
United Kingdom Metrology Office	208,000	205,700					
World Metrology Organisation	487,262	125,547					
Sub Total	14,054,394	8,910,460					
Capital Costs:							
European Union	50,000	10,609					
GRAND TOTAL	\$16,357,819	\$10,980,863					

BUDGET ESTIMATES ALLOCATION BY MEMBER COUNTRY 2020 & 2021									
2020 2021									
COUNTRY	USD\$	USD\$							
Fiji	241,634								
Federated States of									
Micronesia	30,000	16,744							
Kiribati	149,500	63,500							
Marshall Islands	30,000								
Nauru	30,000								
Palau	30,000								
Regional	6,866,651	5,075,556							
Solomon Islands	64,048								
Samoa	86,000	1,107,437							
Tokelau	63,500								
Tuvalu	8,764,786	63,500							
Vanuatu	1,700	4,654,126							
GRAND TOTAL	\$16,357,819	10,980,863							

2026 Regional	2020-2021	Indicators	Key Activities	<b>Progress Towards Achieving PIP2 (2020-</b>	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
RO2.1 Effectively manage and protect marine and coastal ecosystems; mitigation of the impacts of fisheries activities to ensure healthy populations of threatened species, and reduce the release of marine pollutants that increase human health risks in order to achieve healthy and productive oceans that support food security and sustainable development	RO2.1.0 Supported effective management and protection of marine and coastal ecosystems towards healthy oceans supporting sustainable development through food security	RO2.1.1: Marine and coastal ecosystem management policy implemented in 8 PICTs.	Implement integrated coastal management at watershed scale at sites in Fiji and Vanuatu through EDF-11 funded Bycatch and Integrated Ecosystem Management (BIEM) as part of the Pacific-European Union Marine Partnership programme  Implement national scale marine spatial planning in Fiji and the Solomon Islands as part of BIEM programme.  Engage national governments and local communities through BIEM activities. Information and results will be shared through SPREP Inform Portal for access by other countries.  Obtain members endorsement of Pacific Coral Reef Action Plan in Consultation with 21 PICTS and develop Regional and national implementation strategies through regional workshop.  Impacts and threats to coastal ecosystems mitigated through implementation of integrated coastal management and ecosystem-based adaptation to climate change components of the BIEM project in Fiji and Vanuatu  Contribute to development of CBD Post 2020 MPA targets through consultation with PICTS on support for 30x30 target	<ul> <li>2.1.1 In-Progress</li> <li>Two PICTs (Vanuatu and Fiji) progressed its activities related to the implementation of marine and coastal ecosystem management policy. These activities will provide the necessary baseline to determine appropriate marine and coastal ecosystem management policy.</li> <li>Vanuatu: Four focal sites approved by community leaders and relevant Ministries as to where the integrated ecosystem management activities will be implemented in 2021 - 2024.</li> <li>BIEM Steering Committee approved 2020 – 2022 work plan while RFT advertised for rapid biodiversity surveys (BIROAPS) of the focal sites.</li> <li>Fiji: Ministry of Environment (MoE) approved Navua catchment – Beqa Island as the focal area for the initiation of its activities such as collection of baseline ecological and socio-economic information</li> <li>Three PICTs (Fiji, Solomon Islands, Vanuatu) accessed up-to-date information on the sustainable use and conservation of coastal and resources</li> <li>Solomon Islands: IUCN through BIEM project provided technical support to enable the completion of a second national consultation on the MSP. Once responses are analysed, the final draft MSP will be submitted to the Ocean 12 group of Ministries for endorsement.</li> <li>Fiji: IUCN through BIEM project provided technical support to identify the potential network of MPAs which were endorsed prior to the first round of consultations in 2020. Current focus of MSP in Fiji is the designation of 30% of offshore waters as no take MPAs.</li> <li>IUCN-through BIEM project supported the development of a more comprehensive second consultation exercise ensuring indigenous local communities be given opportunities to respond.</li> </ul>	Subtotal - 567,841	Subtotal - 846,658

2026 Regional	2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
		RO2.1.2: At least 10 PICTs regularly accessed up-to-date information on the sustainable use and conservation of coastal and marine resources.  RO2.1.3 Impacted threats to the health of coastal and marine environments have been mitigated in 8 key PICTs.		2.1.2 In-Progress  Two PICTs (Fiji and Vanuatu) received support through BIEM on using the best available evidence to select ridge to reef focal sites in promoting sustainable use and conservation of coastal and marine resources.  Vanuatu and Fiji included requirements in its contracts for raw data collected for dissemination through the INFORM environment data portal  2.1.3 In-Progress  Activities undertaken in mitigating the impacts and threats endorsed by Fiji and Vanuatu through the approval of 2020 – 2022 workplans and are expected to commence in 2022.  Coral Reef Action plan drafted with the final version prepared for endorsement through a regional workshop in 2021  PEBACC project concluded in June 2020 with its implementations in Fiji, Solomon Islands, and Vanuatu which addressed:  Degradation in river systems which impact coastal ecosystems.  Community-based solutions applied from local projects to whole of island approaches  Interventions have included Erosion controls, and vegetation management, and marine protected areas  Convened Pacific regional workshop which reviewed and provided inputs into the drafted Global Biodiversity Framework (GBF)  10 PICs supported the proposed 30% marine protected area target in GBF  Submitted comments on the consideration of ocean issues in the GBF including ambitious MPA targets		

2026 Regional	2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
	RO2.2.0 Supported the conservation and sustainable use of marine, coastal, and terrestrial ecosystems and biodiversity	RO2.2.1: Protected area (PA) management capacity improved in 5 PICTs through SPREP's regional support	Manage, maintain, update and upgrade the Pacific Islands Protected Area Portal (PIPAP)  Conduct country assistance missions and training on PIPAP in at least 3 PICs.  Produce and disseminate promotional products for the PIPAP and to promote Pacific protected area issues generally  Disseminate information resources, new research, and decision support tools through the PIPAP mailing list and increase subscriptions beyond 650 members  Provide GIS training for at least 2 PICs based on interest and priority.  Participate in relevant global meetings/fora during 2020 to promote the PIPAP, PIC protected area issues and progress on achieving related global targets  Participate in the 10th Pacific Conference on Nature Conservation and Protected Areas and strengthen coordination and partnerships on protected areas.  Convene and chair Protected Areas Working Group [PAWG] meetings annually and review and update PAWG action plan working closely with PAWG members.  Coordinate PAWG activities and input related to the outcome of the 10th conference	<ul> <li>RO 2.2.1 In-Progress</li> <li>Key upgrades made to the PIPAP resulting in enhanced user experience and increase of PIPAP subs from 526 to 639</li> <li>A total of 1,670 protected area related information resources (794 additional) added to the PIPAP and existing links with the Pacific Environment Portal (PEP)</li> <li>SPREP virtual library maintained providing 31,148 users of the portal with access to a wider range of resources to assist research, planning and decision making.</li> <li>Four countries (RMI, Samoa, Solomon, and Vanuatu) successfully completed training missions (two virtual and three In-country) on the basic use of the basic use, navigation, and tools of the PIPAP.</li> <li>At least 86 government and NGO Officers from four countries provided with the necessary skills in utilising PIPAP information and tools for planning and decision-making</li> <li>BIOPAMA in-country assistance missions postponed due to COVID19 travel restrictions.</li> <li>Positive feedback received on the weekly newsletters (59) disseminated to the PIPAP mailing list for 639 national, regional, and international subscribers</li> <li>500 PIPAP and BIOPAMA promo poster reprints and other promotional materials disseminated widely.</li> <li>Global BIOPAMA "All hands meeting' held virtually which highlighted priority next steps up to the project closure b Mid 2023</li> <li>PIPAP subscriptions increased due to the dissemination of PIPAP promotional activities during the 10th Pacific Islands nature conservation conference and country technical trainings</li> <li>Government officers (86) equipped with practical area mapping skills derived from five completed trainings (3 in-country, 2 virtual) on protected area geographic information systems (GIS)</li> </ul>	Subtotal - 1,507,992	Subtotal - 810,826

2026 Regional 2020-2021	Indicators	Koy Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
	Indicators	Key Activities		2020 Budget	
Objectives Outcomes	RO2.2.2: At least 7 PICTs strengthened its capacity in implementing Objective 3 of the CBD on ABS enabling better Regional and National management of genetic resources  RO2.2.3: PIRT effectively coordinated including the implementation of the regional FW for nature conservation and protected areas.	Develop at least 7 policies or legislative frameworks on Access and Benefit Sharing within 7 PICs based on country consultations and capacity building needs assessment and legal analysis of these countries.      Execute specialized regional training and one (1) regional/sub regional capacity building, awareness and education workshop to improve capacities of all the 14 PICs to implement the Nagoya Protocol on Access and Benefit Sharing based on National Capacity Building Needs Assessment Report.      Conduct workshop to review and share lessons learnt on the implementation of the Regional ABS Project and technical assistance provided to 14 PICs in developing capacities and implementing the Nagoya Protocol through country consultations, workshops and meetings.      Convene annual meetings of PIRT and associated meetings of the Protected Areas Working Group to support coordinated and effective regional progress of Pacific Island countries to achieve Aichi Target 11 and post-2020 biodiversity goals.      Develop a new draft Framework for Nature Conservation to be debated and adopted at the 10th Conference, including insight provided from the Review of the current Framework and other analysis such as the regional State of Environment and State of Conservation in Oceania reports.  Prepare and convene the 10th Pacific Islands Conference for Conservation and Protected Areas with attendance of representatives from all PICTs	recommendations captured as contributions to	Estimates US\$	US\$

2026 Regional Objectives	2020-2021 Outcomes	Indicators 2020-2021	Key Activities 2020-2021	Progress Towards Achieving PIP2 (2020- 2021) Strategic Outcomes	2020 Budget Estimates US\$	2020 Actuals US\$
				Regional partnerships and collaboration strengthened with the signing of 2 new members – Pacific Community (SPC), and Pacific Island Development Forum (PIDF) to PIRT.		
				Post conference engagement strategy-and-way forward for PIRT discussed through a high-level PIRT Heads of Organization on issues related to influencing conservation agenda, capacity building activities, and funding opportunities.		
				The 10 <sup>th</sup> Pacific Islands Conference on Nature Conservation and Protected Areas successfully delivered on its outcomes:  State of Environment and Conservation in the Pacific Islands: 2020 Regional Report  Development of a new Pacific Islands Framework for Nature Conservation and Protected Areas to be endorsed at SPREP meeting.  Endorsement of the Vemööre Declaration.  Conference built Pacific nature conservation capacity and stimulated knowledge and learning.  The 10 <sup>th</sup> Pacific Islands Conference on Nature Conservation and Protected Areas convened virtually with over 1,800 registered participants from 50+ countries including the Pacific  Three conference local hubs set up by the University of Papua New Guinea in Papua New Guinea, IUCN-ORO in Fiji and SPC, New Caledonia.		
				were women		

2026 Regional	2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
RO2.3 Prevent the extinction of threatened species and support measures to sustain their conservation status	RO2.3.0: Supported measures to prevent extinction and conservation of threatened species.	RO2.3.1: At least 8 PICTs implemented MSAP as the basis for the conservation of threatened marine species  RO2.3.2: Data and information on the conservation status of threatened species shared at regional and national level regularly  RO2.3.3: Members and partners regularly shared information on the conservation status of marine at regional level  RO2.3.4: Regional guidelines for best practice for species ecotourism implemented by 4 PICTs  2.3.5: By-catch of threatened species in commercial fisheries mitigated the impacts of fishery activities in one key PICT fishery through established collaboration with in one Member country	Assist partner countries to implement MSAP.  Provide advice and technical support to Members on conservation of threatened marine species.  Promote MSAP as a strategic direction in the NEMS development for selected countries.  Provide support and resources for turtle monitoring programs/activities conducted at selected nesting beaches.  Technical assistance and support provided to the Pacific CITES and CMS Parties to implement outcomes of the CoP meetings, including legislation development/review, national reporting etc  Assist country members of WCPFC towards continuous improvement of CMMs relating to threatened and migratory species.  Coordinate with international and regional experts to develop ecotourism guidelines for dugongs, turtles and sharks.  Implement activities in the BIEM programme to address bycatch of threatened species in commercial fisheries	<ul> <li>2.3.1 In- Progress</li> <li>Draft plans for RMSAP updated incorporating suggestions for regional meetings after the completion of the review of implementation of old RMSAP 2013-2017.</li> <li>2.3.2 In-Progress</li> <li>TREDS data base upgraded resulting on the improvement of data collection and management systems for marine turtles to enhance protection.</li> <li>2.3.3 In- Progress</li> <li>BIEM funded other CITES activities including workshops to assist Parties with the development of Non detriment findings for CITES listed species and initiation of turtle extinction risk assessment works</li> <li>2.3.4 No progress</li> <li>Waiting for travel restrictions to ease down</li> <li>2.3.5 In-Progress</li> <li>Increased focus on cetacean and marine bycatch, safe handling, release, and pollution with support provided for improvements in data collection and CMMS</li> <li>Inputs taken during WCFC and RMM meetings paved for support in improving data collection and CNMMS.</li> <li>Fishing crews for 30 vessels received Turtle Bycatch Mitigation Kits to improve implementation of by-catch mitigation measures in protecting marine turtles.</li> <li>Ecological review of cetacean species interacting with fisheries initiated which inform SPREP's advice to Members on additional measures required to mitigate cetacean bycatch.</li> </ul>	Subtotal - 933,388	Subtotal - 1,270,135

2026 Regional	2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
RO2.4 Significantly reduce the socio-economic and ecological impact of invasive species on land and water ecosystems and control or eradicate priority species	RO2.4.0 Significantly reduced the socio-economic and ecological impact of invasive species on land and water ecosystems by controlling and eradicating priority species.	RO2.4.1: Risk of new socio- economic-environmental impacts lowered due to active  specific Early Detection-Rapid  Response Plans in 12 PICTs  RO2.4.2: Island and coastal ecosystems  more resilient due to invasive  vertebrae species being  eradicated in 70 islands.  RO2.4.3: Invasive species management  integrated into NEMS  development process in at  least 20 PICTs	EDRR species specific plans created or reviewed for Niue, RMI, Tonga and Tuvalu     Island eradications in progress in 10 islands increasing the total number of island eradications to 70     Determine initial targets for biological control in five PICTs     Six sites have management implementation plans	2.4.1 In Progress  Socio-economic and ecological impact of invasive species on land and water ecosystems decreased by controlling and eradicating priority species through:  Further development of the Pacific Regional Invasive Species Management Support Service (PRISMSS)  Implementation of the GEF6 project "Strengthening national and regional capacities to reduce the impact of Invasive Alien Species on globally significant biodiversity in the Pacific"  EDF11 OCT PROTEGE project Initiation of the NZ MFAT project "Managing Invasive Species for Climate Change Adaptation in the Pacific" (MISCCAP): a PRISMSS-NZ Collaboration for Pacific resilience.  Risk of new socio-economic-environmental impacts lowered due to Early Detection Rapid Response plans being established in Niue, RMI, Tonga and Tuvalu.  2.4.2 In-Progress  Invasive vertebrate species eradications in progress in over 30 islands - French Polynesia (4), RMI (4), Tonga (>4), Tuvalu (5) and Wallia and Futuna (14) with planning largely completed.  2.4.3 No Progress  Awaiting travel restrictions to ease down	Subtotal - 3,077,717	Subtotal - 2,220,917

PIP2 (2020-2021)

2026 Regional	2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
		RO2.4.4 Active invasive plant biological control programmes evident in at least 7 PICTS in lowering the impact of widespread weeds.  RO2.4.5: At least 67 priority ecological sites restored ecosystem function through managing multiple invasive species taxa.		2.4.4 In Progress  Potential to lower the impact of widespread weeds increased in 2 PICTs (Niue and Tonga) having determined their initial targets.  Biocontrol agent rearing facilities completed in Tonga with Niue while RMI and Tuvalu will be in 2021. The first agent for African tulip has been sent to Tonga.  2.4.5 In-Progress  At least 5 priority ecological sites [(French Polynesia (multiple), Niue (1), RMI (1), Tuvalu (1) and Wallis and Futuna (3)] progressed in restoring ecosystem function through managing multi-taxa invasive species with implementation plans developed and some activities implemented		

	Budget 2020	Actuals 2020
Total Personnel	\$1,845,908	\$1,540.856
Total Operating	\$4,223,331	\$3,409,615
Total Capital	\$17,700	\$198,065
OVERALL TOTAL	\$6,086,939	<u>\$5,148,536</u>
	Total Operating Total Capital	Total Personnel         \$1,845,908           Total Operating         \$4,223,331           Total Capital         \$17,700

Note(s)

Overall delivery for Regional Goal 2 achieved 85% despite COVID. Significant funding was received for the implementation of the EU projects such as BIEM/PEUMP and Protégé. New funding was also received for GEF6 Invasive funded from UNEP.

BUDGET ESTIMATES BY SOURCE OF FUNDING 2020 & 2021							
	USD\$	USD\$					
Personnel	2020	2021					
Australia XB	416,732	360,472					
China	22,847	22,837					
European Union	269,230	268,707					
Government of France	42,877						
International Union of Conservation on Nature	106,649	106,658					
New Zealand XB	432,966	570,336					
United Nations Environment Programme	554,608	256,257					
Sub Total	1,845,908	1,585,267					
Operating							
Australia XB	15,026	15,026					
European Union	2,604,385	2,410,206					
Government of France	32,314						
International Union of Conservation on Nature	62,261	26,146					
Multi donor	17,000						
New Zealand XB	40,056	40,056					
New Zealand XXB		52,000					
United Nations Environment Programme	1,452,289	1,125,676					
Sub Total	4,223,331	3,669,110					
Capital							
International Unit of Conservation on Nature	1,500	2,000					
United Nations Environment Programme	16,200	13,200					
Sub Total	17,700	15,200					
GRAND TOTAL	\$6,086,939	\$5,269,577					

BUDGET ESTIMATES ALLOCATION BY MEMBER COUNTRY 2020 & 2021							
2020 2021							
COUNTRY	USD\$	USD\$					
Kiribati		4,550					
Marshall Islands	142,356	137,106					
New Caledonia	24,800						
Nauru	4,750						
Niue	137,106	137,106					
Regional	4,174,291	3,507,270					
Samoa	1,233,672	1,113,581					
Tonga	232,858	232,858					
Tuvalu	137,106	137,106					
GRANT TOTAL	\$6,086,939	\$5,269,577					

# REGIONAL GOAL 3 Pacific people benefit from improved waste management and pollution control

#### **REGIONAL GOAL 3 – Pacific people benefit from improved waste management and pollution control**

2026 Regional	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	(2020-2021) Strategic Outcomes	Estimates US\$	US\$
RO3.1 Minimise the adverse impacts of chemicals and all wastes on human health and the environment via environmentally sound life-cycle management in accordance with agreed regional and international frameworks, including Cleaner Pacific 2025, and significantly reduce the release of pollutants to air, water, and soil	RO3.1.0  Minimised the adverse impacts of waste through environmentally sound life cycle management in accordance with agreed regional and international frameworks including Cleaner Pacific 2025	RO3.1.1: At least 6% of legacy wastes removed from PICTs  RO3.1.2 At least 5 sites remediated from the contamination of legacy wastes across PICTs  RO3.1.3: Funding secured in implementing high priority actions for PICs under Regional Pacific Action Plan-Marine Litter  RO3.1.4: Waste management practices improved in 3 waste disposal sites and storage facilities	Removal of legacy waste  Assist PICTs to remediate contaminated sites  Negotiated funding agreements secured  Assist PICTs to improve waste disposal sites and storage facilities  Assist PICTs in ratification, acceding and implementing the regional and international frameworks including CP2025  Carry out evaluation of CP2025	<ul> <li>RO3.1.1 In-Progress</li> <li>Legacy wastes safeguarded (12 tonnes of DDT and 600,000 Litres of PCB contaminated transformer oils) in Papua New Guinea.</li> <li>Identified and ensured safeguarding of asbestos stockpiles in Nauru and Niue for remediation work in 2021-22.\/li&gt; <li>RO3.1.2 In Progress</li> <li>10 sites identified for remediation in Papua New Guinea, Niue, Nauru, (Timor-Leste) to be addressed through the GEF ISLANDS project and PacWastePlus programme</li> <li>RO3.1.3 Achieved</li> <li>Funding secured to implement high priority action under Regional Pacific Action Plan – Marine Litter through</li> <li>POLP - Additional funding of AUD8M (POLP) to implement the Regional Pacific Action Plan – Marine Litter.</li> <li>AFD - EU3M secured for the Sustainable Waste Actions in the Pacific (SWAP).</li> <li>International Maritime Organisation completed assessment in Vanuatu MARPOL Annex V for compliance.</li> <li>ACP-MEA III – USD3.2M secured for the effective implementation of monitoring and compliance with MEAs related to biodiversity and chemicals and waste.</li> <li>RO3.1.4 – In Progress</li> <li>Outcomes on the Delivery of Workshop and Training provided to Vanuatu in response to TC Harold through DWM Action Planning Workshop in collaboration with JPRISM2 and University of Newcastle: <ul> <li>Provided direct assistance to Vanuatu to clean-up following Tropical Cyclone Harold.</li> <li>Developed, in consultation with communities, nine community disaster waste management plans to improve preparation, and recovery from natural disasters.</li> <li>Provision of guidance for the development of the Standard Operating Procedures for the operation of material recovery facility in Nauru</li> <li>Currently developing a Disaster Waste Management Guideline.</li> </ul> </li> </li></ul>	Subtotal - 2,462,125	Subtotal - 1,242,709     Personnel   Operating   Capital     Costs   Costs     768,099   474,610     Source of Funding     AU   127,157     AX   53     EE   901,689     FR   1,687     MU   10,064     NZ   36,731     NX   5,658     IM   14,590     UE   145,080

#### **REGIONAL GOAL 3 – Pacific people benefit from improved waste management and pollution control**

2026 Regional	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	(2020-2021) Strategic Outcomes	Estimates US\$	US\$
				Healthcare waste management training materials developed ready for deployment to facilities in Timor-Leste to manage waste stockpiles, and new materials (deployment did not occur due to COVID travel restrictions).      Healthcare waste incinerator assessment undertaken for 6 incinerators. Contracts for repair signed but works not undertaken due to COVID-19 travel restrictions.		
		RO3.1.5: At least 10 PICTs implemented the agreed regional and international		RO3.1.5 In Progress  Basel Convention – 10 PICs Parties: Palau, FSM, RMI, PNG, Nauru, Solomon Islands, Vanuatu, Fiji, Samoa, Cook Islands.		
		frameworks, including Cleaner Pacific 2025.		Rotterdam Convention – 6 PICs Parties: RMI, Vanuatu, Samoa, Tonga, Tuvalu, Cook Islands .		
				Stockholm Convention – 14PICs Parties: Palau, FSM, RMI, PNG, Nauru, Solomon Islands, Vanuatu, Fiji, Tuvalu, Samoa, Tonga, Niue, Cook Islands, Kiribati		
				Minamata Convention – 7 PICs Parties: Palau, RMI, Kiribati, Samoa, Tonga, Tuvalu, Vanuatu,		
				Noumea – 8 PICs Parties: RMI, FSM, PNG, Solomon Islands, Fiji, Samoa, Nauru, Cook Islands,		
				Waigani Convention – 12 PICTs Parties: FSM, PNG, Solomon Islands, Vanuatu, Tuvalu, Kiribati, Fiji, Tonga, Samoa, Niue, Cook Islands, Palau		
				Completed the mid-term review of the Cleaner Pacific 2025 and developed the Implementation Plan 2021-2025.		
				Commenced detailed planning and preparation for the 2021 Clean Pacific Roundtable.		
				Developed and deployed guidance materials to encourage countries to become parties to the conventions.		
				Conducted the Inception Meeting and consultation with participating countries for the AFD project.		
				Commenced research into alternatives to disposable diapers, seeking to inform countries of ways to reduce disposal of this product into landfill, or littering in the environment.		
				Developed Monitoring & Evaluation system for PacWastePlus to track programme interventions.		
				Delivered four editions of the Connection Newsletter and more than 100 resources made available on the PacWastePlus website.		
				Engaged 14 PICs including Timor-Leste to develop country projects to improve waste management practices across 8 waste streams		

2026 Regional ObjectivesPIP2 2020-2021 OutcomesIndicators 2020-2021Key Activities 2020-2021Progress Towards Achieving PIP2 (2020-2021)R03.2R03.2.0:R03.2.1:• Assist PICTs to developR03.2.1 - In Progress	2020 Budget Estimates US\$	2020 Actuals US\$
	Estimates US\$	2211
RO3.2 RO3.2.0: RO3.2.1: • Assist PICTs to develop RO3.2.1 – In Progress		ΟΟψ
Strengthen national, regional, and institutional mechanisms at all levels for waste management and pollution control mechanisms for waste management and pollution control management including for chemicals, hazardous wastes, ships, and aircraft generated waste, marrine plastic litter, and other marine plastic litter, and other marine plastic litter, and other marine plastic plants.  RO3.2.2:  RO3.2.2:  Regional strategy integrated PACPOL in 10 PICTs for marine pollution into national plans and strategies programs for species, and marine plastic pollution.  RO3.2.2:  Regional strategy integrated PACPOL in 10 PICTs for marine pollution into national plans and strategies for oil spill response, invasive marine species, and marine plastic pollution.  RO3.2.2:  RO3.2.2:  Regional strategy integrated PACPOL in 10 PICTs for marine pollution into national plans and strategies for oil spill response, invasive marine species, and marine plastic pollution.  RO3.2.2:  Regional strategy integrated PACPOL in 10 PICTs for marine pollution into national plans and strategies for oil spill response, invasive marine species, and marine plastic pollution.  Assist PICTs in developing capability for implementation of national plans and strategies for oil spill response, invasive marine pollution.  Assist PICTs in developing capability for implementation of national plans and strategies for oil spill response, invasive marine pollution.  Poletop accredited course in waste management for vocational and tertiary training.  Assist PICTs with capacity build of the operation of marine plastic pollution.  Poletop accredited course in waste management for vocational and tertiary training.  Assist PICTs with capacity build of the pollution into national plans and strategies for oil spill response mechanism through Oil Spill Response Limited (OSRL) members and pollution management of vocational and tertiary training.  Assist PICTs to attend regulations  Assist PICTs to developing the proper visit of the proper visit of the proper visit of the	MII, Personnel Operating Capital Costs   Costs   Costs   Costs   Costs   169,382   1,810,333   0   Source of Funding   AU   137,108   EE   1,749,556   IM   44,692   MU   2,000   NZ   46,365   data of the state of	Subtotal - 1,573,197

3	Indicators Key Activities 2020-2021 2020-2021	Progress Towards Achieving PIP2 (2020-2021) Strategic Outcomes	2020 Budget Estimates US\$	2020 Actuals US\$
RO3.2.3: At least 59 members: waste mar influenced awareness change proceed solutions of the process of the pro	% of the community adopted better inagement practices of by educational is and behaviour rojects delivered by IGOs- CSOs, across livered capacity modalities across  0% of staff trained on inagement and control enhanced apacity through	RO3.2.3 In Progress  General waste awareness activities undertaken as part of National Education and Awareness Plan (NEAP) delivery.  Delivered 4 editions of the Connection Newsletter and more than 100 resources made available on the PacWastePlus website.  School education curriculum development delayed due to request to EU to modify PacWastePlus programme activities. Activity to commence in 2021  RO3.2.4 In Progress  Undertook Regional Capacity Building Stocktake and commenced Country Needs Assessment activity by PacWastePlus.  Revised the PIDOC system which will be made available in the SPREP server with full functionalities allowing for input of all capacity building activities by WMPC.  RO3.2.5 In Progress  Technical assistance provided to all PICTs for the following:  preparation for the AdHoc Expert Working Group 3 (AHEG3) Meeting on a global legally binding agreement ahead of the UNEA5.  Regional Directors Meeting for the Basel and Stockholm Convention.  12th Open Ended Working Group for the Basel Convention.  Asia-Pacific Regional 3R Forum.  Preparations commenced for 3rd Cleaner Pacific Roundtable.  Commenced waste audits in 8 PICs (funding included in 3.2, although action more appropriately reported in 3.4).  Engaged with 14 PICs including Timor-Leste to develop country projects to improve waste management practices across 8 waste streams.	Estimates US\$	US\$

2026 Regional	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	(2020-2021) Strategic Outcomes	Estimates US\$	US\$
RO3.3 Recover resources from waste and pollutants through composting (nutrient recovery), recycling (material recovery), energy recovery, and other measures in order to minimise waste and contribute to economic and social development	RO3.3.0  Waste minimisation contributed to social and economic development of communities adopting mechanisms for resource recovery	RO3.3.1: Resource recovery from waste implemented in 21 PICTs  RO3.3.2: At least 2% per capita reduced generation of wastes for 21 PICTs  RO3.3.3 At least 3 PICTs strengthened public-private partnerships contributing to social and economic development of communities	Improve or establish material resource recovery infrastructure (facilities, plants and equipment) Assist countries to develop and implement resource recovery programmes  Assist countries to develop and implement waste prevention programmes  Provide support for the CPRT technical working groups  Assist PICs to assist establish private public partnerships  Assist PICTs to establish and implement recycling associations	<ul> <li>RO3.3.1 In Progress</li> <li>Guidance for the development of the Standard Operating Procedures provided for the operation of material recovery facility in Nauru.</li> <li>Technical assistance provided to Samoa in the development of a resource recovery of waste pilot project.</li> <li>Technical assistance provided to the Samoa Recycling and Waste Management Association in pursuit of onground activities particularly educational awareness and development of project proposals.</li> <li>RO3.3.2 No Progress</li> <li>No action undertaken</li> <li>RO3.3.3 In Progress</li> <li>Technical assistance provided to Fiji, Samoa, and Solomon Islands to strengthen relationships between public-private entities and recycling associations in these countries</li> <li>Delivered 4 editions of the Connection Newsletter and more than 100 resources made available on the PacWastePlus website.</li> <li>Engaged 14 PICs and Timor-Leste to develop country projects to improve waste management practices across 8 waste streams.</li> </ul>	Subtotal - 179,532	Subtotal - 133,719

2020 Degional	DID2 2020 2024	Indicators	Vov Activities	Progress Towards Achieving PIP2	2020 Budget	2020 Actuals
2026 Regional Objectives	PIP2 2020-2021 Outcomes	Indicators 2020-2021	Key Activities 2020-2021	(2020-2021) Strategic Outcomes	2020 Budget Estimates US\$	2020 Actuals US\$
RO3.4 Improve waste and pollution monitoring of receiving environments to enable informed decision-making on appropriate measures to protect human health and the environment and to reduce associated environmental damage	RO3.4: PICTs made evidence-based decisions using reliable waste and pollution information	RO3.4.1: Regional environmental waste monitoring system implemented with support from national governments in 21 PICTs	Assist the implementation of the Regional Waste Monitoring system in selected countries.      Provision of waste data analysis to inform evidence-based decision making on waste management systems, processes and private-public partnerships	RO3.4.1 In Progress  Technical assistance provided to all PICs on national reporting mechanisms. On regional waste monitoring system  Progressed on National Waste audits undertaken for all PICs in collaboration with PacWastePlus, POLP, Pacific Regional Infrastructure Facility (PRIF), World Bank, UNEP, JPRISM2. (note funding reported in 3.2).  Commenced planning for development of Regional Waste Monitoring System.  Assisted with the development of the Tuvalu and Nauru State of the Environment Reports.	Subtotal - 1,969,134     Personnel   Operating   Capital     Costs   Costs   Costs     169,382   1,799,752   0     Source of Funding     AU   127,538     AX   576,433     EE   744,500     FR   467,500     MU   11,319     NZ   41,844	Subtotal - 260,470     Personnel   Operating   Capital     Costs   Costs   Costs     115,609   142,951   1,910     Source of Funding     AU   92,414     AX   8,794     EE   128,606     FR   MU   923     NZ   29,733
		RO3.4.2: Dissemination of information on the findings of the regional environmental waste monitoring system influenced decision-making on waste management and pollution control across PICTs	Strengthen mechanisms/relationships with private sectors-donors enabling them to make informed decisions	<ul> <li>RO3.4.2 In progress</li> <li>Waste audit data used to inform the development of waste management policies:</li> <li>Cook Islands - to inform the Advanced Recovery Fee and Deposit system included in the Solid and Hazardous waste bill development.</li> <li>FSM - to develop projects to manage organic waste generated in Chuuk and Yap.</li> <li>Kiribati - to inform development of national waste strategy and identify priority wastes for management.</li> <li>Nauru - to inform the Advanced Recovery Fee and Deposit system and development of national recycling plan.</li> <li>Niue - to inform the update of the national waste strategy.</li> <li>Palau - to inform the design of project to address end-of-life tyres.</li> <li>Samoa, Solomon Islands - to inform the Advanced Recovery Fee and Deposit system and development of infrastructure to manage priority wastes</li> <li>Prepared individual country implementation plans based on the Cleaner Pacific 2025 Implementation Plan 2021-2025.</li> </ul>		

PIP2 (2020-2021)

2026 Regional Objectives	PIP2 2020-2021 Outcomes	Indicators 2020-2021	Key Activities 2020-2021	Progress Towards Achieving PIP2 (2020-2021) Strategic Outcomes	2020 Budget Estimates US\$	2020 Actuals US\$
				Waste audit data uploaded to Inform environment data portal.		
				<ul> <li>Timor-Leste Inform data portal established and operational.</li> </ul>		
				Continued engagement with POLP, PRIF, ADB, World Bank, JPRISM II on publishing waste data collected through projects into Inform data portals.		
				<ul> <li>Assisted 14 PICs and Timor-Leste to develop National Education and Awareness plans for implementation 2021-24.</li> </ul>		
		RO3.4.3 Collaborative relationships with the private sectors-donors strengthened by using the information from the regional waste monitoring system in supporting activities in PICTs		RO3.4.3 In Progress     Waste audit data to be utilised to develop the Regional Waste Investment Prospectus to attract investment in the region and assist countries to attract interest in resource recovery of problem wastesDelivered 4 editions of the Connection Newsletter and more than 100 resources made available on the PacWastePlus website.		
				<ul> <li>Presented at WHO webinar on hospital waste management and COVID-19 implications.</li> </ul>		
				Engaged 14 PICs including Timor-Leste to develop country projects to improve waste management practices across 8 waste streams.		

		2020 Budget	2020 Actuals
TOTAL REGIONAL GOAL 3	<b>Total Personnel</b>	\$1,886,343	\$1,130,045
	Total Operating	\$4,704,170	\$2,071,946
	Total Capital		\$8,103
	OVERALL TOTAL	<u>\$6,590,513</u>	<u>\$3,210,094</u>

#### Note(s):

Regional Goal 3 delivered overall 49% of its approved 2020 Budget (60% Personnel and 44% for operating components). By the end of the year, there remained six vacant positions including the Director position. Major setbacks in implementation were due to COVID which impacted delivery of key projects under this goal, such as the EU funded PacWastePlus (PWP), AU-DFAT-POLP, French SWAP which made up 96% of this Regional Goals planned budget.

BUDGET ESTIMATES BY SOU	IRCE OF FUNDING 20	020 & 2021
	USD\$	USD\$
Personnel Costs	2020	2021
Australia XB	561,166	485,589
Australia XXB	171,092	298,156
European Union	734,829	697,419
Government of France	251,878	118,359
New Zealand XB	167,378	122,037
Sub Total	1,886,343	1,721,560
Operating Costs		
Australia XB	19,999	19,999
Australia XXB	576,433	576,433
European Union	3,561,056	3,244,080
Government of France	467,500	666,505
International Maritime Organisation	44,692	44,692
Multidonor	29,469	76,460
New Zealand XB	5,021	5,021
UNEP		212,336
Sub Total	4,704,170	4,845,526
Capital Costs		3,000
GRAND TOTAL	\$6,590,513	\$6,570,086

BUDGET ESTIMATES ALLOCATION BY MEMBER COUNTRY 2020 & 2021					
	2020	2021			
COUNTRY	USD\$	USD\$			
Cook Islands		150,600			
Fiji	5,550	65,550			
Federated States of Micronesia		112,400			
Kiribati		110,000			
Marshall Islands	5,550	77,450			
Nauru		115,900			
Niue		50,000			
Regional	6,295,687	5,086,736			
Papua New Guinea		71,000			
Palau		91,400			
Samoa	278,176	200,000			
Solomon Islands		75,000			
Tonga		109,100			
Tuvalu		160,400			
Vanuatu	5,550	94,550			
GRANT TOTAL	\$ 6,590,513	\$6,570,086			

# **REGIONAL GOAL 4**

Pacific people benefit and their environment benefit from commitment to and best practice of environmental governance

2026 Regional Objectives   Outcomes   2020-2021   Dictaops   2020-2021   202
RO4.1.0 Strengthen national sustainable development planning and implementation systems including through use of Environmental Impact Assessments, Strategic Environmental Assessments and spatial planning  RO4.1.2:  RO4.1.1.  RO4.1.2:  RO4.1.2:  RO4.1.2:  RO4.1.1.  RO4.1.1.  RO4.1.2:  RO4.1.2:  RO4.1.2:  RO4.1.2:  RO4.1.1.  RO4.1.1.  RO4.1.1.  RO4.1.1.  RO4.1.1.  RO4.1.1.  RO4.1.1.  RO4.1.2:  At least 16 PICTs updated exployment capacity building on the regional EIA guidelines for coastal tourism in 4 PICTs based on the regional EIA guidelines for coastal tourism in 4 PICTs of capacity building and with capacity building activities postponed as requested by PICTs due to national lockdowns because of global pandemic explorations in 4 PICTs of capacity building on the regional EIA guidelines for the results of environmental advelopment assessments such as EIA, SEA and Spatial Planning  RO4.1.1.  RO4.1.1.  RO4.1.1.  RO4.1.2:  RO4.1.2:  RO4.1.3.  RO4.1.3.  RO4.1.5.  RO4.1.5.  RO4.1.5.  RO4.1.6 Strengthened national sustainable development planning and implementation systems including through use of Environmental Impact of planning and implementation systems including through use of Environmental Impact of planning and implementation systems including through use of Environmental Impact of PICTs of the results of environmental Impact of PICTs of the results of environmental Impact of provision of the results of environmental Impact of PICTs of the results of environmental Impact of PICTs of the results of environment Impact of PICTs of the results of environment Impact of PICTs of the results of environment Impact of the results of environment Impact of PICTs of Pictors of Costs and EIA, SEA and Spatial Planning of PICTs of Pictors of PICTs of Pictors of PICTs
Strengthen national sustainable development planning and implementation systems including through use of Environmental Assessments and spatial planning  Assessments and spatial planning  Red. 1.2:  At least 16 PICTs updated existing national EIA processes based on the regional EIA/SEA guidelines for coastal tourism in 4 PICTs  Undertake a review of national EIA guidelines for coastal tourism in 4 PICTs  Undertake a review of national EIA guidelines for coastal tourism in 4 PICTs  Undertake a review of national EIA guidelines for on a capacity building on the regional EIA/SEA guidelines for coastal tourism in 4 PICTs  Undertake a review of national EIA guidelines for on a capacity building on the regional EIA guidelines for coastal tourism in 4 PICTs  Undertake a review of national EIA guidelines for on a capacity building in at least 1 PIC  Initiate a process for SEA and align with EIA good practice; and reviewed by operament and climate Change Act endorsed in 2020 which included provision for interaction with the EIA process of SEA and align with EIA good practice; and reviewed by General EIA/SEA and Seabed (Mining) Regulations, includes provision for interaction with the EIA process of SEA and align with EIA good practice; and reviewed by government and Climate Change Act endorsed in 2020 which included provision for EIA  RO4.1.2:  At least 16 PICTs updated existing national EIA processes based on the regional EIA guidelines for coastal tourism in 4 PICTs  Undertake a review of national lockdowns because of global pandemic  Personucl Operating Capital Personucl Department on a fequalations, includes provision for interaction with the EIA process of SEA and align with EIA good practice; and reviewed by General Road Personucl Department on a fequalations, includes provision for interaction with the EIA process of SEA and align with EIA good practice; and reviewed by General Road Personucl Department on the regional EIA guidelines for the regional EIA guidelines for the regional EIA guidelines for the regional E
Provided technical support to the Tokelau Department of Environment in drafting the Tokelau EIA Policy and draft EIA guidelines. These are to be taken out for national consultation.  Draft National Liquid Waste Standards developed for Solomon Islands.  4.1.3 In progress Hosted 80 individuals in a workshop to foster greater cross sector use of GIS for planning in Samoa.  Pacific Environment Portal Network (PEP) hosted contextual data for all 21 PICTs- freely available for use and download, updated every two weeks in partnership with Open Street Map.

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2026 Regional	2020-2021	Indicators	Key Activities	Progress Towards Achieving	2020 Budget	2020 Actuals
				· , , , , , , , , , , , , , , , , , , ,	Estimates 05\$	US\$
Objectives  RO4.2 Improve national capacity for good environmental governance supported by technical assistance for the development of policy and legislation, and in support of the implementation of Member international and regional commitments	Outcomes  RO4.2.0  Strengthened national capacity for good environmental governance through improved awareness and implementation of policy legislation or international and regional commitments	RO 4.2.1: At least 2 PICTs integrated MEA obligations and commitments into National Environmental Management Strategies or Equivalent	Provide technical assistance to initiate new and/or undertake review of NEMS in at least 3 PICs     Review and update the NEMS guidelines to integrate MEA commitments      Update the Taking the Floor Booklet and promote its use to support negotiation capacity building in PICs      Promote the use of the data portal as well as completed existing national SoE reports to provide input on country and regional positions at	PIP2 (2020-2021) Strategic Outcomes     4.2.1 In progress     Four PICTs (Kiribati, Palau, RMI and Tuvalu) initiated the integration of MEA obligations and commitments into National Environmental Management Strategies.     The draft Kiribati Integrated Environment Policy (KIEP) 2020-2036 developed and taken through for national consultation.     Process initiated in developing Palau NEMS based on the State of Environment Report developed by the Ministry of Natural Resources, Environment and Tourism)     Process initiated with the Tuvalu Department of Environment on the development of the Tuvalu NEMS. NEMS will be developed after the completion of the Tuvalu State of Environment Report.	Subtotal - 97,668	Subtotal - 63,758
		RO 4.2.2: PICT delegations utilised SPREP negotiation capacity building tools, information briefs and positions papers for guidance and support engagement at MEA negotiations.  RO4.2.3 At least 3 PICTs adopted new policies after review of existing national environmental policies and legislation	<ul> <li>and regional positions at MEA COP meetings</li> <li>Undertake a review of EIA policies and regulations in 3 PICTs</li> <li>Implement the EU ACPMEA Phase 3 project in Pacific Island Countries in support of the implementation of Biodiversity (CBD, CITES and CMS) and Waste (BRS and Minamata) clusters of MEAs including the regional Waigani and Noumea Conventions</li> </ul>	4.2.2 In-Progress  The negotiation training will be implemented under the ACPMEA III starting in 2021  4.2.3 - In progress  Drafted Tokelau's first EIA Policy and EIA guidelines which is now with the Department of Environment for national consultation.  Draft Tonga EIA consultant accreditation regulations developed and will be submitted to cabinet for endorsement.  Technical review of the Nauru Environment Bill Nauru completed which has been approved as the nation's first Environmental Management and Climate Change Act. The Act includes requirements for EIA.  Review of the Cook Islands Seabed (Mining) Regulations completed  Kiribati Environment Management Act prepared.  ACP MEA 3 signed in July 2020 SPREP-based Project Coordination Team recruitment completed.		

		<u> </u>				
2026 Regional	2020-2021	Indicators	Key Activities	Progress Towards Achieving	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	PIP2 (2020-2021) Strategic Outcomes	Estimates US\$	US\$
RO4.3 Strengthen environmental data collection, monitoring and analysis and reporting on results, nationally and regionally	R04.3.0 Increased access to, and use of environmental data and information to support planning, monitoring, reporting and decision making	RO4.3.1: A t least 14 PICTs have developed and used the State of Environment Report as basis for reporting to international and regional MEAs	Provide technical assistance and support for the review and or development of SoEs in at least 5 PICs  Promote, monitor and document the use of SoE reports in informing planning and decision making	4.3.1 In-Progress Five countries endorsed SOEs in 2020 (PNG, Niue, Solomon Islands, FSM, and Tonga). These were used to inform reporting to international and regional MEAs for example Niue's national report to the CBD  Capacity building activities delivered on SOE and NEMS for PNG, Vanuatu, Tonga, and FSM and Kiribati (NEMS).  First Regional State of Environment and	Subtotal - 1,362,121     Personnel   Operating   Capital     Costs   Costs   Costs     547,980   814,141   0     Source of Funding     AU   42,032     NZ   18,886     UE   1,301,203	Subtotal - 767,746
		BO4 2 2:	Promote, monitor and document the use of the portal to support planning and decision making in at least 6 PICs	Conservation Report completed and used for the development of Pacific inputs for Post 2020 Conservation agenda		
		RO4.3.2: At least 12 PICTs with functional and centralised environmental databases established and are used to support planning and decision making.  RO4.3.3: Functional environmental indicator reporting tool developed and used for SoE, MEA and other strategic reporting requirements in at least 7 PICTs  RO4.3.4: At least 140 trained staff in 10 PICTs involved in managing environmental database monitoring for better reporting	Continue to provide technical assistance and capacity building on data management and the use of the portal in 14 PICs Provide data and information to support planning, reporting and decision making at national, regional and international forums  Develop, tt and apply the reporting tool in at least 2 PICs Provide technical assistance to at least 2 PICs on the use of the tool to meet MEA reporting requirements  Organise and deliver training on environmental database management in 14 PICs	4.3.2 In Progress  Network of 15 environment data portals including the regional pacific environment portal functional online with available data sets increased to over 11,000 access to decision makers, staff and the general public to support decision making.  4.3.3 In Progress  Functional environmental indicator reporting tool available and accessible online to users. These were rolled out in Vanuatu, Tonga, and PNG.  National indicators and data from SOEs and pacific environment portals reused for reporting on the:  5th and 6th national reports to the CBD, Agenda 2030 Voluntary National Reviews (VNRs) and National level project proposals using indicators to justify necessary work.  National indicators from Pacific Environment portals and SOEs cited or observed and utilised as basis for national level project proposals in MEA reporting  4.3.4 In Progress  Capacity building on data management for Niue and RMI (PEP); SOE preparation for Tuvalu, PNG, Tonga, Vanuatu; and indicator reporting tools for Tonga, Vanuatu, PNG. These were delivered virtually due to travel ban caused bycovid19. Positive feedback received from 25+ participants.		

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2026 Regional	2020-2021	Indicators	Key Activities	Progress Towards Achieving	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	PIP2 (2020-2021) Strategic Outcomes	Estimates US\$	US\$
RO4.4 Strengthen access to funding mechanisms and using funds effectively and efficiently to deliver required interventions	RO4.4.0 PICTs access to funding mechanisms strengthened including effective and efficient fund utilisation in the delivery required environment interventions	RO4.4.1: At least 14 PICTs supported in establishing national mechanisms as an accrediting entity in accessing environment funds for national priority projects  RO4.4.2: PICTs increased access to funding opportunities in the implementation national environmental priorities encompassing international commitments.  RO4.4.3: At least 10 PICTs enabled in implementing responses to national environmental priorities in accordance with the regional commitments	In conjunction with PCU activities	In conjunction with PCU	Subtotal - 59,418	Subtotal - 64,604
RO4.5 Strengthen synergies between science, policy, and traditional and local knowledge to guide decision making	RO4.5.0 Knowledge shared across Member countries through optimised management and access to reliable information systems	RO4.5.1: At least 15 PICTs implemented new policies integrating of traditional knowledge with modern science with focus on the environment sector across Member countries  RO4.5.2: At least 21 PICTs promoted the cohesions of traditional knowledge with modern science in decision-making process for the environment sector across Members.	In conjunction with CCR activities	In conjunction with PCU	Subtotal - 59,418	Subtotal - 54,954

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perating \$8	362,641	\$371.128
		, .
apital -		\$9,014
ALL TOTAL \$1,803	3,698	\$1,153,872

BUDGET ESTIMATES BY SOURCE OF FUNDING 2020 & 2021							
	USD\$	USD\$					
Personnel Costs	2020	2021					
Australia XB	358,065	385,545					
New Zealand XB	94,430	114,542					
United Nations Environment							
Programme	488,562	419,934					
Sub Total	941,057	920,021					
Operating Costs							
Australia XB	15,000	15,000					
New Zealand XB	15,000	15,000					
New Zealand XXB	20,000						
United National Environment							
Programme	812,641	968,796					
Sub Total	862,641	998,796					
GRAND TOTAL	\$1,803,698	\$1,918,817					

BUDGET ESTIMATES ALLOCATION BY MEMBER COUNTRY 2020 & 2021						
	2020	2021				
COUNTRY	USD\$	USD\$				
American Samoa	2,000	2,000				
Cook Islands	8,000	8,000				
Federated States of						
Micronesia	10,000	10,000				
Fiji	12,000	4,000				
Kiribati	16,000	7,000				
Marshall Islands	10,000					
Nauru	10,000	5,000				
Niue	9,000	4,500				
Papua New Guinea	11,000	7,000				
Palau	10,000	10,000				
Regional	1,668,498	1,840,317				
Samoa	200					
Solomon Islands	5,000	5,000				
Tonga	5,000	5,000				
Tuvalu	15,000	5,000				
Vanuatu	12,000	6,000				
GRAND TOTAL	\$1,803,698	\$1,918,817				

# **ORGANISATIONAL GOALS**

# ORGANISATIONAL GOAL 1: SPREP has information, and communication systems that get the right information to the right people at the right time and influence positive organisational, behavioural, and environmental change 2020

PIP2 2020-2021

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
OO1.1 Share and use knowledge through the development and maintenance of reliable systems and processes for the effective collection, storage, and access to critical information	OO 1.1.0 Knowledge shared across Member countries hrough optimised management and access to reliable information systems	O01.1.1  Maintained 90% uptime operation of the ICT platforms providing increased accessibility to stakeholders including the public  O01.1.2  At least 90% on the feedback from key stakeholders acted timely on the operational ICT service platforms issues by IT staff yearly  O01.1.3  At least 80% of the staff satisfied with the provision of technical oversight on IT matters annually  O01.1.4  Increased by 10% annually on the access of SPREP Knowledge products by stakeholders using online collaborations with PICTs as well as the public (IT/KM/Comms)  O01.1.5  At least 80% of the SPREP KM products disseminated utilising ICT platforms to all stakeholders and partners including the depository libraries annually	Migration of Email services to Microsoft Office 365 Review and upgrade existing Server platforms to support business continuity and minimize downtime Deliver annual Staff trainings on IT tools, security, and policies Deliver IT regional trainings for NHMS and support NHMS staff attachments with SPREP IT Review and Renew IT Service Provider Contracts, Service Level Agreements and support contracts Review and update the IT Business Continuity Plan Provide timely IT Service support to staff and members Develop new websites and database applications Manage and support COSPPAC, TREDS, CREWS and NDC Hub funded activities Development of conference mobile applications Administration of online merchant facility for online payments7. Provide research and document delivery service to SPREP staff, members, and stakeholders. Respond to information requests within 24-48 hours Digitise SPREP's legacy collection Review and refine the library's online information management system Acquire relevant resources to meet SPREP staff and client needs Distribute SPREP publications /information to members, stakeholders and depository libraries in a timely manner.	OO1.1.1 Achieved Increased resilience of ICT services through infrastructure upgrades with leveraging cloud-based productivity application and services. Improved access to ICT services for staff (including outposted staff) and stakeholders with the shift to virtual and online IT platforms.  OO1.1.2 Achieved Improved staff use of IT tools and systems Increased IT technical capacity in terms of providing response and recovery on IT issues across the region Reduced number of requests for IT services with the engagement of more knowledgeable staff and Members on the use of IT tools and systems  OO 1.1.3 Achieved Increased IT staff involvement across programmes and departments in project planning and implementation Provided innovative solutions contributing to higher programme impacts.  OO 1.1.4 In-Progress Increased access to and awareness of knowledge products as shown with more utilisation of various communications media by staff, Members, and stakeholders.  OO 1.1.5 In-Progress Increased dissemination of SPREP knowledge products by augmenting more ICT platforms Secured funding from GCCA+ SUPA project for upgrading the SPREP Virtual Library enabling its better interoperability with other information systems	Subtotal - 718,351	Subtotal - 527,349

# ORGANISATIONAL GOAL 1: SPREP has information, and communication systems that get the right information to the right people at the right time and influence positive organisational, behavioural, and environmental change 2020

PIP2 2020-2021

2026 Organisational Objectives	PIP2 2020-2021 Outcomes	Indicators 2020-2021	Key Activities 2020-2021	Progress Towards Achieving PIP2 (2020- 2021) Strategic Outcomes	2020 Budget Estimates US\$	2020 Actuals US\$
			Relevant resources available through the PEIN database are tagged accordingly Develop new and/or update existing IRCA policies, guidelines, standards, and any marketing resources. Develop/Implement the SPREP internal knowledge management strategy Maintain and increase the resources available on the Invasive Species Battler Resource Base Provide registry, records management and archival services to the various projects/programmes as well as members as required from time to time. Deliver Information and Records management staff trainings on finding resources, navigating systems, and filing records	Good records management adopted by staffs contributing to good office governance and best practices     Increased on-line access of information materials via virtual platforms by staff, Members, and stakeholders including over 200 walk-in guests who visited and used the SPREP library		
OO1.2 Influence positive behaviour change within SPREP and its stakeholders through persuasive, purposeful and integrated communications	OO 1.2.0 SPREP and partners influenced integrated communications in Member countries	OO1.2.1 At least 30% of media trained environmental specialists amplified the Pacific voice on the role of media in the environment during SPREP flagship events including COP to Multi-lateral Environment Agreements across Member countries	Media literacy and communication skills training for Pacific practitioners to empower them to communicate effectively to amplify the Pacific voice and environment issues through the media and other communication platforms such as social and digital media     Training for Pacific journalists to amplify the Pacific voice and environment issues through media platforms	OO 1.2.1 In-Progress Training for environmental specialist shifted in focus to SPREP members on how to use online platforms in delivering its message amidst COVID 19. Active engagement of Pacific Island Members observed in webinars with SPREP Member countries including key events such as the Pacific Ocean Pacific Climate Change Conference, and the 10th Pacific Islands Conference on Nature Conference and Protected Areas	Subtotal - 250,994     Personnel   Operating   Capital     Costs   Costs     216,494   34,500   0     Source of Funding     AU   165,396     NZ   5,000     PR   29,500     CH   51,098	Subtotal - 165,989

#### ORGANISATIONAL GOAL 1: SPREP has information, and communication systems that get the right information to the PIP2 right people at the right time and influence positive organisational, behavioural, and environmental change (2020-2021)

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
		OO1.2.2 At least 5 PICTs implemented National Communication Strategy utilising the developed SPREP communication model with higher visibility  OO1.2.3 At least 90% of the staff imbibed positive practices on protecting the environment promoted in planned annual communication outreach activities	Participation in regional media events to build effective networks helping to enhance the Pacific environment profile     Implement the Pacific Voyage Communications Campaign at SPREP Pacific Flagship events and MEA COP's     Support activities in SPREP Member countries leading to the development of communications plans, strategies and guides to bring about positive environmental awareness and behavior change     Capacity building activities conducted for Pacific Members upon request to develop, implement, monitor and evaluate communication strategies and guides, inclusive of support for development of resource materials under these guides and strategies.     Coordinate regional and national communications campaigns and implement in collaboration with environmental work undertaken by SPREP staff     Development and distribution of SPREP resources with a focus on the Pacific environment such as (but not limited to) the SPREP Annual Report, factsheets, case studies, reports, manuals and guides	OO 1.2.2 In-Progress  35 Pacific Island journalists trained on 7th Pacific islands Climate Outlook Forum and delivered news coverage on Tropical cyclone and La Nina across the region amidst COVID-19.  Active engagement of Pacific Island Members observed in webinars with SPREP Member countries including key events such as the Pacific Ocean Pacific Climate Change Conference, and the 10th Pacific Islands Conference on Nature Conference and Protected Areas  Engaged and trained 20 media, information, and communication officers during the national Vanuatu Climate Change week on how to share climate change information.  Implementation of the Communications and Engagement Strategies including Guidelines for the Pacific Resilience Partnership led to the formation of a PRP Communications and Engagement Sub-committee comprising communications specialists from the regional organisations, countries, NGOs, and Media.  SPREP communication strategies implemented in two regional events- 10th Pacific Islands Conference on Nature and Conservation and Protected Areas and 3rd Pacific Ocean- Pacific Climate Change Conference. The communication strategies contributed to improved awareness amongst the participants during the conference.  OO 1.2.3 In Progress  An e-format SPREP Annual Report including promotional materials disseminated during virtual flagship meetings as an official document with a wide outreach by Members, donors, and partners		

#### ORGANISATIONAL GOAL 1: SPREP has information, and communication systems that get the right information to the PIP2 right people at the right time and influence positive organisational, behavioural, and environmental change (2020-2021)

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
OO1.3 Improve quality and interoperability of information and communications technology infrastructure in SPREP and the region	OU 1.3.0 Quality of services delivered through improved interoperability of information and communications technology infrastructure in SPREP HQ and regional offices	OO1.2.4 SPREP communication products utilised by at least 15 PICTs in developing national environment policies with partners and donors  OO1.3.1 Inter-operability of SPREP's existing systems delivered in responding timely to the needs of ICT users including the Project Management Information System (PMIS) between HQ and the regional offices.  OO1.3.2 ICT inter-operability standards adopted in mainstreaming into project developments/ activities with IT audit	Review and enhance corporate information systems to support interoperability and streamline processes     Upgrade EDRMS to Enterprise version and rollout MS Outlook integration     ICT Infrastructure monitoring and reporting tools reviewed and implemented     Review IT Policies     Provide oversight and assist with implementation of IT Services in the CCC     Tag relevant resources available on PEIN to improve interoperability with other portals and information systems	The Secretariat coordinated a Webinar Series under the theme "Transitioning to a Post Pandemic Pacific" using innovative communication applications to encourage better environment practices when building back from COVID-19 attracted an audience of over 400 people.  the quizzes with positive comments and feedbacks  SPREP developed and conducted a series of three online quizzes as new forms of outreach in a COVID-19 world for three- month period with open participation. General users enjoyed  OO 1.2.4 In-Progress  Disseminated SPREP publications including all other communication resources in e-copy format to partners and donors including the 2019 Annual Report.  OO 1.3.1 Achieved  Improved inter-operability of systems with the shift to web-based platforms and cloud services.  Improved document and records management with the implementation of a central repository or EDRMS allowing the sharing of information systems, web portals and applications.  Continued enhancements for several information systems towards improving business processes while others are put on hold until funding is secured.  OO 1.3.2 In-Progress  Adoption and integration of standards in system design and development increased interoperability of systems.  Tagging relevant resources in the SPREP Virtual Library increased discoverability and visibility of information.  Tr policies underwent internal peer consultation in preparation for review in 2021.	Subtotal - 195,292     Personnel	Subtotal - 156,359

#### ORGANISATIONAL GOAL 1: SPREP has information, and communication systems that get the right information to the PIP2 right people at the right time and influence positive organisational, behavioural, and environmental change (2020-2021)

2026 Organisational Objectives	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
		OO1.3.3 ICT cost recovery adopted in mainstreaming into project developments activities with recommendation on ICT technologies.  OO1.3.4 At least 80% of the programmes KM products provided with support in cataloguing and linking of information to the portals	Promote and include ICT cost recovery in budgetary processes  Develop and endorse IT Strategic Plan  Cloud Services Policy developed and endorsed  Develop Data Protection policy for SPREP and partners  Catalogue all SPREP publications and link products to all relevant existing portals and vice versa	OO 1.3.3 In-Progress  IT cost recovery adopted in projects which contributes to sustaining IT standards and technologies.  Initiated IT Strategic plan with rigorous internal peer consultations including new policies to support the shift to conducting business on-line  OO 1.3.4 In-Progress  Cataloguing and tagging of resources in the Virtual Library increased discoverability on other existing SPREP portals.		

		2020 Budget	2020 Actuals				
	Total Personnel	\$904,987	\$737,594				
TOTAL ORGANISATIONAL GOAL 1	Total Operating	\$244,650	\$109,717				
	Total Capital	\$15,000	\$2,385				
	OVERALL TOTAL	<u>\$1,164,637</u>	<u>\$849,696</u>				
Note(s) Organisation Goal 1 delivered overall 73% of its approved 2020 Budget.							

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2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	US\$
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	05\$
OO2.1 Promote integrated programme approaches to address environmental management challenges.	OO 2.1.0 Promoted the integration of programming approaches in collaboration with partners in addressing environmental management challenges	O2.1.1 SPREP CTAPs integrated technical and corporate services support in alignment with the national environment priorities in at least 15 PICTs  O2.1.2 At least 90% of the projects endorsed by SMT for donor funding compliant with appropriate safeguard mechanisms adopted by PRMG annually  O02.1.3 Integrated programming approach assessed for effectiveness and efficiency annually as cited in approved "AWPB"	Provide support and inputs for the review of project proposals through the PRMG by project managers to ensure legal, ESS, EIA, gender and environmental monitoring and reporting requirements are addressed  Establish Partnership- Donor Engagement Reference Group in collaboration with active programmes and departments  Manage the conduct of 2 <sup>nd</sup> Executive Board Meeting  Continue to engage current and incoming regional partners for strengthened ownership and commitment  Ensure the best practice of SPREP Project Cycle integrated with the work process and culture of SPREP through training and awareness  Review, revise and oversee implementation of policies and procedures	OO2.1.1 In-Progress SPREP Country and Territory Strategic Partnership Framework Strategy endorsed by the 2nd SPREP Executive Board" at its September 2020 Meeting Identification of national focal points initiated for CTSPF (Country Territory Strategic Partnership Framework) strategy implementation ESS screenings completed in five projects (Strengthening on-ground community resilience and sustainability to climate change in the Kingdom of Tonga, Nauru Legacy ACM project, Samoa e-waste project, Tuvalu Asbestos Assessment project, and Tuvalu waste levy project) Signed-off on two ESS clearance reports by PRMG on Climate information Services for resilient development in Vanuatu, and Enhancing climate change resilience for vulnerable communities in FSM  OO 2.1.2 In-Progress The upgraded Environmental and Social Management System (ESMS) operationalised resulting in several awareness training programmes for staff and specific projects ensuring its responsibilities for its implementation. Two ESS reports signed-off by PRMG in four project screenings  OO 2.1.3 In-Progress AWPB 2020-2021 with supplementary activities endorsed by 2nd EBM showcasing outcome budgeting across regional and organisational goals for results-focused reporting SPREP managed the effective and efficient delivery of 2nd EBM using virtual platform 90% of the participants postulated positive feedback reflecting the efficiency in managing the 2nd EBM highlighting the active engagement of participating Members	Subtotal – 43,738 Personnel Operating Capital Costs Costs Costs 43,738 0 0 Source of Funding PR 43,738	Subtotal - 53,868

2026 Organisational Objectives	PIP2 2020-2021 Outcomes	Indicators 2020-2021	Key Activities 2020-2021	Progress Towards Achieving PIP2 (2020- 2021) Strategic Outcomes	2020 Budget Estimates US\$	2020 Actuals US\$
		OO2.1.4  At least 90% of the PMIS-recorded projects from "concept design to implementation phases" reported annually with feedback to PRMG from project owners		OO 2.1.4 In-Progress  Updated project monitoring system reporting streamlined following PRMG approval on the development and implementation of new reporting templates.  SPREP's project information system strengthened through the review and upgrade of the PMIS which provided an effective overview of SPREP's project portfolio.  Commenced the review of project-related policies to strengthen SPREP's project management and alignment with funder requirements.  SPREP's Implementing Entity procedures reviewed towards strengthening its Regional Implementing Entity function		
	OO2.2 SPREP capacity enhanced as a Regional Implementing Entity (RIE) for climate change funding mechanisms as conduit for other environmental funding mechanisms (From OO3.4)	OO2.2.1 PCU implemented RIE processes for project developments in collaboration with 15 PICTs  OO2.2.2 At least 8 approved projects Source of Funding under SPREP Portfolio of projects as RIE for climate change in conduit with other environmental funding mechanism in PICTs	Review and upgrade PMIS  Ensure SPREP continues to meet the accreditation standards under the GCF and AF  Maintain high standards in, and showcase SPREP accreditation under the GCF and AF  Support PICs to access climate finance-adaptation funds for Members being enabled to implement national priority environment programmes contributing to international/regional commitments  Develop portfolio of programmes / projects that support PIC priority climate actions  Effectively implement approved projects as the Implementing Agency.	2.2.1 In-Progress PMIS review and upgrade undertaken resulting in a strengthened project information system by providing an overview of SPREP's project portfolio. The Re-accreditation to the Green Climate Fund commenced, including SPREP's first baseline against GCF indicators leading to another 5-years accreditation status. Continued compliance with the funding agencies undertaken resulting in strengthened project proposals submitted.  2.2.2 to 2.2.4 In-Progress SPREP continued supporting Members in accessing climate finance with the project pipeline of 18 projects under development with 11 full-sized (GCF (9), AF (1)), four CF NAP Readiness projects, and three GCF Readiness Support projects	Subtotal - 511,150	Subtotal - 340,818     Personnel   Operating   Capital     Costs   Costs     296,228

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021  OO2.2.3: At least two new approved priority projects implemented by PICTs annually  OO2.2.4: At least 4 PICTs supported in facilitating the increase in access to climate-finance-adaptation funds through SPREP Programmes enabling Member's	•	Number of projects under implementation increased with a total cost of \$28 million including two full-size, and three Readiness Preparatory Support projects     SPREP supported 14 Member countries to access climate financing either through the GCF, AF or the GEF resulting in increased opportunities of funding for Countries' priorities.  OO 2.2.5 In-Progress     Positive feedbacks received from eight PICs	Estimates US\$	US\$
		implement national priority environment programmes contributing to regional-international commitments.  OO2.2.5: At least 70% of beneficiaries across PICTs satisfied in the implementation of PCU- assisted projects satisfied.		(PNG, Tonga, Niue, RMI, Nauru, Tuvalu, FSM and Solomon Island) on PCU-assisted projects in supporting Members with evidence of "repeat business" in PNG, Niue, RMI, Nauru and FSM		
OO2.3 Strengthen SPREP learning and outcomes reporting framework, integrating organisational and environmental performance.	OO 2.3.0 Strengthened SPREP learning and outcomes reporting framework integrating organisational and environmental performance based on a results-focused policy for programme implementation	OO.2.3.1 SPREP Members approved outcome-focused M&E framework with adaptive learning methodologies embedded in results-oriented strategy assessing programme implementation	Embed M&E knowledge and practices through in-house training for Programme Officers on the Logframe, Results framework, PIP, indicator settings, M&E Plan, Theory of Change, formative and summative assessments, and performance evaluation     Conduct a 5-day M&E workshop in regional offices for staff and partners (Fiji, Vanuatu, RMI and Solomon Islands) including reporting     Enhance PIDOC system for capacity building delivery for strategic reporting     Pilot-test to regional offices the conduct of Internal Formative Assessments for some selected flagship projects under programmes	OO 2.3.1 Achieved  2nd EBM endorsed the PIP1 Outcome Report aligned to RF 2017-2026  Operationalised the customised Results-focused M&E System with the endorsement by Members on RF 2017-2026 and PIP aligned to Strategic Plan 2017-2026  SPREP RF 2017-2026 utilised for reporting PIP1 (2018-2019)  SPREP- DFAT agreement 2018-2021 reporting aligned to the SPREP-DFAT Results Framework and using PIP reporting.  Integrated M&E fundamentals, knowledge, and practices into Staff Induction sessions	Subtotal - 159,225	Subtotal - 112,833     Personnel   Operating   Capital     Costs   Costs   Costs     98,490   11,476   2,867     Source of Funding     AU   112,833

2026 Organisational Plobjectives	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
		OO2.3.2 SPREP Performance Effectiveness Report adopted by Members based on AWPB with completed annual PIP Progress report  OO2.3.3 Performance of SPREP Programme implementation in PICTs developed internally using relevance-effectiveness- efficiency-sustainability-impact criteria using learning-oriented- real-time-assessment approach across PICTs.  OO2.3.4 At least 14 PICTs approved Results-focused SPREP M&E Policy after adoption towards programme effectiveness- efficiency-transparency- accountability.	Conduct on-site internal capacity building effectiveness assessment delivered by programmes in PICTs Conduct FGDs and KIIs for the M&E Policy development for at least 4-6 groups Disseminate Results-Focused M&E system to PICTs through Regional Offices Participate in learning and development on policy and impact, SDGs Conduct periodic Risk Analysis using PMIS entries	OO 2.3.2 Achieved PIP2 and AWPB endorsed by EB with levels of achievement showcasing outcome budgeting aligned to the Strategic Plan Goals Accountability and transparency of results in performance reporting adopted by Members with reporting targets across SP2017-2026 SPREP Performance reported to donor(s) in its delivery of targets within the agreement paved way for discussions on the next multi-year funding agreement for SPREP OO 2.3.3 In-Progress Evaluation criteria (Relevance, Effectiveness, Efficiency, Sustainability, and Impact) integrated into Programme and Department annual planning meetings OO 2.3.4 In-Progress Initiated the process for drafting of an M&E policy with linkages to the Risk Management Policy and the SPREP Gender Policy Stocktake.		

		2020 Budget	2020 Actuals
TOTAL ORGANISATIONAL GOAL 2	Total Personnel	529,646	446,876
	Total Operating	184,467	60,644
	OVERALL TOTAL	\$714,113	\$507,520
Nete/o).	•	·	

Organisation Goal 2 delivered overall 71% of its approved 2020 Budget. Due to COVID and resulting impact on low delivery/recovery from programmes, SPREP exercised cost saving measures across all CORE/Organisation goals to minimize spending.

	ogress Towards Achieving PIP2 (2020- 2020 Budget	2020 Actuals
Objectives Outcomes 2020-2021 2020-2021	2021) Strategic Outcomes Estimates US\$	US\$
OO3.1.1 Achieve a balanced and sustainable budget.  OO3.1.2 Negative reserves reduced  OO3.1.3 Foreign Exchange exposure managed risks reduced loss which is not more than financial surplus  OO3.1.4 Foreign Exchange exposure  OO3.1.4 Foreign Exchange exposure  OO3.1.4 Foreign Exchange exposure  OO3.1.4 Foreign Exchange exposure  OO3.1.1  A Net Surplus sustained in Financial in Fin	<b>3.1.1 Achieved</b> AWPB 2020-2021 reforecasted at 50% with a Subtotal – 1,331,156	Subtotal - 962,677

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 (2020-	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	2021) Strategic Outcomes	Estimates US\$	US\$
OO3.2 Manage funds efficiently and transparently through effective financial, risk management and audit systems, integrated with programme management, monitoring, evaluation, and reporting systems.	OO 3.2.0 Funds managed efficiently with transparency through effective financial, risk management and audit systems, integrated into programme management, monitoring, evaluation, and reporting systems.	O03.2.1 Risks properly identified and mitigated utilising an updated Risk Management Policy  O03.2.2 Fiduciary systems ensured accurate financial management with integrity  O03.2.3 Donors and partners endorsed relevant project financial reports	Respond and resolve contractual requests and legal problems Facilitate internal audit work plan to mitigate risks identified Provide timely and accurate financial statements and data for both years 2020 and 2021 Facilitate audits to ensure unqualified audit opinion are received for both 2020 and 2021 Supports the donor requirements by providing high quality advise and services Provide timely financial reports for all donor requirements	OO3.2.1 Achieved. Continued to review risks and identified approaches in mitigating adverse impacts to the organization particularly in light of COVID 19  OO3.2.2 Achieved Positive/unqualified audit reports for SPREP attested by all external and internal audits undertaken in 2020 including independent evaluations such as the Pillar Assessment  OO3.2.3 Achieved Accurate and timely project financial reports provided to donor partners	Subtotal - 170,040	Subtotal - 148,092     Personnel   Operating   Capital     Costs   Costs     138,656   9,436     Source of Funding     PR
OO3.3 Seek additional sources and forms of sustainable financial support.	OO 3.3.0 Additional funding sources with sustainable financing managed	Cost Recovery Policy" implemented and utilised effectively on Investments from donor engagements  OO 3.3.2 At least 75% of projects included cost recovery process  OO 3.3.3 Trends increased in the amount of fees charged to Cost Recovery in project budgets	Monitor Programme Support Fees and Cost Recovery Plan	OO 3.3.1 Achieved.  Managed the acquisition of additional funding in 2020 e.g., Irish Funding EUR\$900k and increased annual funding of extra \$300K extra) achieved through the new 4-year Multilateral Core funding agreement with MFAT  Continued disbursements for existing projects.  OO 3.3.2 Achieved  Cost recovery included in all projects where relevant and appropriate. The implementation of this started since 2019 e.g. charging staff time, insurance (building/life), communication costs, IT costs etc.  OO 3.3.3 Achieved  Increased by 3% on cost recovery compared to 2019	Subtotal - 55,701	Subtotal – 52,671  Personnel Operating Capital Costs Costs Costs  52,132 539  Source of Funding  PR

		2020 Budget	2020 Actuals
TOTAL ODCANICATIONAL COAL 2	<b>Total Personnel</b>	\$762,713	747,464
TOTAL ORGANISATIONAL GOAL 3	<b>Total Operating</b>	\$673,684	405,649
	Total Capital	\$120,500	10,327
	OVERALL TOTAL	<u>\$ 1,556,897</u>	<u>1,163,440</u>

#### Note(s):

Organisation Goal 3 delivered overall 75% of its approved 2020 Budget. Due to COVID and resulting impact on low delivery/recovery from programmes, SPREP exercised cost saving measures across all CORE/Organisation goals to minimize spending.

# ORGANISATIONAL GOAL 4: SPREP is leading and engaged in productive partnerships and collaborations | PIP2

(2020-2021)

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	PIP2 Outcomes	Estimates US\$	US\$
OO4.1 Improve SPREP partnerships, including development of mutually beneficial agreements, with clearly defined roles for both partners and measurable results that are regularly maintained.	OO 4.1.0 Strengthened SPREP partnerships based on mutually beneficial agreements with defined partner roles for sustained ownership	OO4.1.1 SPREP adopted Partnership Engagement and Resource Mobilisation Framework (PERMF) focused on effective partnerships as well as sources of funding  OO4.1.2 At least 75% of partnerships meet effectiveness criteria cited in PERMF  OO4.1.3 At least 55% of the donors and partners satisfied with the level of services provided to Member countries based on the signed MOUs prior to implementation  OO4.1.4 At least 80% of partnership engagements sustained regional commitments evolving into stronger ownerships with funding support	Develop PERMF in collaboration with active development partners     Conduct 2 <sup>nd</sup> Executive Board Meeting     Continue to engage current and incoming regional partners for strengthened ownerships and commitments     Assess SPREP Partnership Effectiveness	OO 4.1.1 In Progress Partnership Engagement and Resource Mobilisation Strategy (PERMS) endorsed by Members during 2 <sup>nd</sup> EBM. PERMS sets out key partnership values and principles to guide new partnerships.  OO4.1.2 In Progress Partnership criteria developed and integrated into PERMS. Successfully completed the Second Executive Board Meeting which was convened virtually. Key meeting outcomes were disseminated to Members for information and follow up action.  OO 4.1.3 In Progress Partnership survey planned for 2022.  OO 4.1.4 In Progress Engagement and participations with partners continued in regional forums in particular regional CROP and related meetings coordinated through PIFS. Partnerships continued at the project level with funding support included	Subtotal - 1,835,175	Subtotal - 846,372     Personnel   Operating   Capital     Costs   Costs   Costs     748,476   70,309   27,587     Source of Funding     AU   249,123     NX   83,877     NZ   103,002     PR   405,429     CH   4,941
	OO4.2.0 Strategic regional partnership engagements including international collaboration sustained with high-level engagements in various forum focused on the protection and safety of environment in the Pacific region (From OO3.3)	OO4.2.1 Long-term partnership evidence-based engagements sustained with existing partners in delivering support towards the achievement of regional commitments	Ensure legal protection in SPREP's engagements across programmes and departments	OO 4.2.1 In Progress Long term partnership engagements (DFAT, MFAT, UN Agencies, EU, GEF, among others) sustained with more collaborative efforts towards achieving regional commitments. Partnership arrangements (multi-lateral, bilateral, organisational, and or regional) established across regional goals i.e. Agence Francaise Development (AFD), VEPA, VESS, Wan Smolbag, with IOE;	Subtotal - 361,059     Personnel   Operating   Capital     Costs   Costs   Costs     222,742   138,317   0     Source of Funding     AU   28,466     NZ   41,897     PR   290,696	Subtotal - 256,960

# ORGANISATIONAL GOAL 4: SPREP is leading and engaged in productive partnerships and collaborations PIP2

(2020-2021)

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving	2020 Budget	2020 Actuals
Objectives	Outcomes	2020-2021	2020-2021	PIP2 Outcomes	Estimates US\$	US\$
			2020 2021	Bilaterals (Tonga, Vanuatu, RMI, Palau, Niue, Kiribati,) and NES with WMPC, among others. For Organisations, engagements through CCR with the Caribbean States, Timor Leste, Solomon Islands, Samoa, PNG, and Ireland		334
		OO4.2.2 At least five new partnerships engaged annually with commitments to support the regional goals in preserving the pacific environment		4.2.2 Achieved  Over 20 new signed partnership engagements with commitment to support the regional goals in preserving the Pacific environment.  Engagements sustained through bilateral, regional, and organisational arrangements utilising Financial Agreement, Host Agreement, MOUs, Partnership Agreements, Grant Agreements, Letter of Agreement, and Principles of Collaboration		
		OO4.2.3 SPREP protected from legal actions by resolving cases and actions on recommendations with legal advice to management across programmes		OO 4.2.3 In progress Legal threats mitigated by adopting EU rules across projects which would avoid future legal challenges and resultant reputational damage in the organisation  Legal actions resolved which strengthened partnership engagements i.e. refusal to pay for the fraudulent Tech1 invoice		

#### ORGANISATIONAL GOAL 4: SPREP is leading and engaged in productive partnerships and collaborations

PIP2 (2020-2021)

2026 Organisational Objectives	PIP2 2020-2021 Outcomes	Indicators 2020-2021	Key Activities 2020-2021	Progress Towards Achieving PIP2 Outcomes	2020 Budget Estimates US\$	2020 Actuals US\$
		OO4.2.4 Contractual obligations ensured with any party (donor, consultants and or staff, or any other partner) including country agreements with the Government of Samoa ACT for eligible privileges and immunities for all staff specifically tax and civil offenses and across programmes		OO 4.2.4 In-progress  Tighter management of situations adopted where the MOU exception to procurement was invoked, ie, where there is an MOU, a partner contract can be awarded to the partner without going through the tendering process.  Confidence of strategic donors and partners ensured by modifying existing contracts that safeguarded successful delivery of project targets during COVID 19 pandemic. Contracts were modified to specifically recognise Covid-19 as an Act of God, and to provide flexibility for both sides where there was delay		

		2020 Budget	2020 Actuals
	<b>Total Personnel</b>	\$1,376,352	971,185
TOTAL ORGANISATIONAL GOAL 4	<b>Total Operating</b>	\$792,882	104,560
TOTAL ONOAMOATIONAL GOAL 4	Total Capital	\$27,000	27,587
	OVERALL TOTAL	<u>\$ 2,196,234</u>	<u>1,103,332</u>

#### Note(s)

Organisation Goal 4 delivered overall 50% of its approved 2020 Budget. Due to COVID and resulting impact on low delivery/recovery from programmes, SPREP exercised cost saving measures across all CORE/Organisation goals to minimize spending

### ORGANISATIONAL GOAL 5: SPREP has access to a pool of people with the attitudes, knowledge, and skills to enable PIP2 it to deliver on its shared regional vision (2020-2021)

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving	2020 Budget	2021 Actuals
Objectives	Outcomes	2020-2021	2020-2021	PIP2 Outcomes	Estimates US\$	US\$
OO5.1 Recruit and retain people who contribute their skills and knowledge in a collaborative manner to execute SPREP's strategic plan in an effective and efficient manner, including the channelling of technical assistance.	OO 5.1: Staff recruited and retained have the knowledge and skills contributing to effective and efficient achievements of SPREP Strategic Plan	OO5.1.1 SPREP implemented a People Strategy integrating culture transformation in programmes observing ethical standards towards effective governance in maintaining high calibre staff  OO5.1.2 A least 55% of staff rated "High" morale reflected in annual Staff Engagement Survey  OO5.1.3 At least 45% of the staff who passed the probationary status channeled professional competency to technical assistance across programmes  OO5.1.4 At least 80% in "Overall Staff Performance rating" at "Fully Effective" in Key Result Areas and Behaviours achieved annually.	Further review and finalise People Strategy by peers and teams to include research, consultation, development, endorsement and implementation  Develop transformation programmes that build an organisational culture aligned to Values and Code of Conduct  Conduct Annual Staff Engagement Survey which will be referred to in developing the implementation plan with agreed actions  Review PDS and identify areas for improvement  Carry out Performance Development System (PDS) and report on the Staff Performance	<ul> <li>OO5.1.1 In-Progress</li> <li>First People Strategy for SPREP developed and endorsed by the 2<sup>nd</sup> Executive Board Meeting in Sept 2020</li> <li>Adopted policy changes to the 6-year rule and approach to project positions to support recruitment and retention of high calibre staff</li> <li>Implementation of the People Strategy rolled-out with ownership by the Senior Leadership Team and staff.</li> <li>The People Strategy Outcome 1 focused on 'Culture is Inclusive and Resilient' with transformational programmes expected to be the part of this work</li> <li>OO 5.1.2 No Progress</li> <li>Staff Engagement Survey in 2020 not undertaken due to the shift of focus to the development of the First People Strategy</li> <li>OO 5.1.3 No Progress</li> <li>Areas of improvement for staff were not identified in 2020 because the Staff Engagement Survey was not undertaken due to the shift of focus to the First People Strategy</li> <li>OO 5.1.4 In Progress</li> <li>PDP 2020 results showed 79% of the staff performed at the FE level with 19% at the Exceeds level – therefore at least 98% of staff performed at the FE level and above</li> <li>Staff survey 2020 not undertaken due to shift of focus on the People Strategy with future surveys</li> </ul>	Subtotal - 201,430	Subtotal - 208,028

### ORGANISATIONAL GOAL 5: SPREP has access to a pool of people with the attitudes, knowledge, and skills to enable PIP2 it to deliver on its shared regional vision (2020-2021)

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving	2020 Budget	2021 Actuals
Objectives	Outcomes	2020-2021	2020-2021	PIP2 Outcomes	Estimates US\$	US\$
				11% of staff underwent the Induction programme for new staff      Due to COVID-19:         The Staff Advance was cancelled         Few relocations and repatriations completed      About 50% of the staff who received refresher training course improved understanding and application of systems and processes      At least 10% of the staff continued to utilise ongoing opportunity for professional development support through staff memberships in professional institutions      New Medical Insurance for staff established contributing to improved Health, Safety and Wellbeing in support of empowering professional workplace culture	Estimates 05\$	USĄ
O05.2 Build our human resource capability and capacity through continuous professional development within an empowering professional workplace culture.	OO5.2.0: Human resource capability and capacity strengthened through continuous professional development within an empowering professional workplace culture in a Pacific environment	OO5.2.1 At least 80% the staff empowered by embracing an organisational culture fully aligned to the values of SPREP  OO5.2.2 At least 55% of staff who underwent professional development improved its workplace performance	Implement staff learning and development arising from the Annual PDS     Support the relocation of out-posted staff     Support the non-SPREP Staff engagement through PCVs, secondments, volunteers, among others	Staff empowerment embedded across the People Strategy outcomes with committed budget  OO 5.2.2 In-Progress     Merit-based system adopted in staff recruitment and retention.	Subtotal - 191,853     Personnel	Subtotal - 237,455

#### ORGANISATIONAL GOAL 5: SPREP has access to a pool of people with the attitudes, knowledge, and skills to enable PIP2 it to deliver on its shared regional vision (2020-2021)

2026 Organisational	PIP2 2020-2021	Indicators	Key Activities	Progress Towards Achieving PIP2 Outcomes	2020 Budget	2021 Actuals
Objectives	Outcomes	2020-2021	2020-2021		Estimates US\$	US\$
OO5.3  Build a constructive, empowering, and results-oriented culture where working as a collaborative team that respects and values each other is the norm.	OO5.3.0 Results-oriented culture empowered staff through collaborative teamwork	O05.3.1: At least 40% of staff assimilated a results-oriented culture imbibing teamwork as the change-agent for staff empowerment  O05.3.2: At least 90% of staff exhibited positive behaviour change through workplace empowerment in a transformational culture	Respond to requests concerning contracts and staff regulations     Recruit qualified and committed staff using a merit-based system	<ul> <li>Adopted policy changes to the 6-year rule and approach on the project positions to support recruitment and retention of high calibre staff</li> <li>OO 5.3.1-5.3.2 In Progress</li> <li>Performance Bonuses awarded to staff despite no dedicated budget from the previous year in support of performance as well as a constructive, empowering and results-oriented culture</li> <li>Support continued for non-SPREP staff regarding contracts, Staff Regs and other staffing matters</li> <li>Flexible and remote work arrangements introduced to staff as a COVID 19 response addressing unique working situations</li> <li>Remuneration review progressed in early 2021 to support the People Strategy as well as an empowering culture</li> <li>Staff promoted and supported an SLT-led People strategy</li> <li>People Strategy (PS) implementation rolled-out with high staff engagement through linking mechanisms with a culture of empowerment and collaborative teamwork</li> </ul>		

	2020 Budget	2020 Actuals
Total Personnel	\$ 367,683	359,118
<b>Total Operating</b>	\$25,600	86,365
<b>Total Capital</b>		
OVERALL TOTAL	\$ 393,283	\$445,483

#### Note(s):

Organisation Goal 5 exceeded its budget by 13%. This was mainly attributed to the consultancy for the People Strategy funded under new funding from China. This was also coupled by a provision for a new medical insurance SPREP signed in Dec 2020.

# GRAND TOTAL ORGANISATIONAL GOALS

	2020 Budget	2020 Actuals
<b>Total Personnel</b>	\$ 3,941,381	\$3,262,236
<b>Total Operating</b>	\$1,921,283	\$764,068
<b>Total Capital</b>	\$162,500	\$43,166
OVERALL TOTAL	\$6,025,164	<u>\$4,069,470</u>

#### Note(s)

Overall, Organisational Goals delivered 68% of its budget Organisation as SPREP continued to exercise prudent cost savings measures due to COVID and resulting impact on low delivery/recovery from programmes.

BUDGET ESTIMATES BY SOURC	CE OF FUNDING 2020 &	2021
	USD\$	USD\$
Personnel	2020	2021
Australia XB	818,483	726,835
China	76,000	51,666
New Zealand XB	174,571	167,872
New Zealand XXB	660,397	764,634
Programme Support	2,211,930	2,479,406
Subtotal	\$ 3,941,381	\$4,190,413
Operating		
Australian XB	45,100	52,800
European Union	6,000	6,000
New Zealand XB	5,000	5,000
New Zealand XXB	475,155	373,300
Programme Support	1,390,028	1,002,430
Subtotal	\$1,921,283	\$1,439,530
Capital		
New Zealand XB	15,000	15,000
Programme Support	147,500	27,000
Subtotal	162,500	42,000
GRAND TOTAL	\$6,025,164	\$5,671,943

# **DETAILED BUDGET ANALYSIS FOR 2020 – CLIMATE CHANGE RESILIENCE**

	CLIN	ATE CHANGE	AND RESILIE	020 - By Target NCE				
	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates
IMPLEMENTATION COSTS	1110	1120	1130	1140	1150	4420	5130	es Estimates 5130 Grand Total  131,484 182,865 98,824 104,336 95,606 100,167 169,642 94,412 119,038 136,420 92,807 91,009 33,148 29,772 29,106 21,035 114,223 116,497 22,424 29,343 26,885 106,144 - 1,945,185  ,000 926,308 455,000 10,211,022 909,693 1,344,431  ,000 13,846,453  DCS, and DRR) in  m-based el rise, to sustain elopment. ng, early warning
I. PERSONNEL COSTS								
Climate Change Adaptation Adviser	35,859	23,906	23,906	23,906	23,906			-
Climate Change Adviser	49,872	33,248	33,248	33,248	33,248			-
CliPSCO	98,824							
CossPac Capacity Development Officer			104,336					
CossPac Climate Traditional Knowledge officer			95,606					-
CossPac Climatology officer			100,167					-
Director, Climate Change	46,266	30,844	30,844	30,844	30,844			
RDP Coordinator	94,412							
mpact Analyst Adviser	119,038							119,038
Meteorology and Climatology Adviser	37,205		99,214					
Monitoring & Evaluation Officer - PACRES	92,807							-
Oceanography Officer	91,009							91,009
Pacific MetDesk Project Assistant			33,148					33,148
PACRES Finance & Administration Officer	29,772							29,772
PACRES Information / Knowledge Officer	29,106							29,106
PPOA Technical Assistant	21,035							21,035
Project Manager - PACRES	114,223							114,223
Project Manager, CISRDP - Vanuatu	116,497							116,497
Secretary to Director CC/Divisional Assistant	6,116	4,077	4,077	4,077	4,077			22,424
Systems Developer & Analyst			29,343					29,343
Fechnical and Financial Assistant - CISRDP - Vanuatu	26,885							26,885
Vanuatu - Climate Information Services Officer	106,144							
Total Personnel Costs	1,115,070	92,075	553,889	92,075	92,075	-	-	-
II. OPERATING COSTS								
Consultancies	806,308		60,000			20,000	40,000	926.308
Direct Funding	25,000	183,000	247,000			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-
Other	9,983,625		227,397					-
Travel	902,693		7,000					
Workshop and Trainings	688,529	30,000	625,902					
Workshop_ana_namings	000,323	30,000	023,302					1,311,131
Total Operating Costs	12,406,154	213,000	1,167,299	-	<u>-</u>	20,000	40,000	13,846,453
II. CAPITAL EXPENDITURE	50,000							50,000
Grand Total	13,571,224	305,075	1,721,188	92,075	92,075	20,000	40,000	15,841,638
1110		cific island Mer onal developm					CA, LCD, NDCs, a	ind DRR) in
1120		climate chang	e adaptation, i	ncluding respo	nses to ocean a	cidification an	d sea level rise	e, to sustain
1130	Enhanced Nat	nd the provision ional Meteorol -term projectior	ogical and Hyd	rological Service	es (NMHS) capa	city in weather	forecasting, ea	arly warning
114(		hrough the Pac Member nation			hrough access	to climate chai	nge finances ar	nd national
	accreditation Pacific Island	processes.						
4436	induced popul	lation mobility.		ironmental car	ernance through	th improved an	areness and	
	Balanced and		, -	monnentar gov	emance throug	ii iiipiovea aw	areness and	

#### DETAILED SUPPLEMENTARY BUDGET ANALYSIS FOR 2021 – CLIMATE CHANGE RESILIENCE PIP2

PIP2 2021) (2020-

	CLIMATE CHANGE	AND RESILIEN	CE			
	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates
IMPLEMENTATION COSTS	1110	1120	1130	1140	1150	Grand Total
I. PERSONNEL COSTS						
Director, Climate Change	64,456	42,970	42,970	42,970	42,970	236,337
CCR Programme Assistant	6,343	4,229	4,229	4,229	4,229	23,258
Climate Change Adaptation Adviser	34,350	22,900	22,900	22,900	22,900	125,950
Climate Change Adviser	37,817	25,211	25,211	25,211	25,211	138,662
CliPSCO	84,030					84,030
CossPac Capacity Development Officer			126,271			126,271
CossPac Climate Traditional Knowledge officer			110,882			110,882
CossPac Climatology officer			114,332			114,332
Finance and Administration Officer (SUPA)	28,638					28,638
FRDP Coordinator	89,913					89,913
Impact Analysis Adviser (SUPA)	102,812					102,812
Information and Research Officer (SUPA)	28,638					28,638
Meteorology and Climatology Adviser	32,812		87,498			120,309
Monitoring & Evaluation Officer - PACRES	91,518					91,518
Oceanography Officer						-
Pacific MetDesk Project Assistant			38,548			38,548
Pacific NDC Hub Technical Adviser	116,825					116,825
PACRES Finance & Administration Officer	29,759					29,759
PACRES Information / Knowledge Officer	28,689					28,689
Project Manager - PACRES	112,462					112,462
Project Manager, CISRDP - Vanuatu	123,482					123,482
Project Support Officer	30,788					30,788
Systems Developer & Analyst	30,700		28,121			28,121
Technical and Financial Assistant - CISRDP - Vanuatu	24,494		20,121			24,494
Vanuatu - Climate Information Services Officer	75,967					75,967
Web Applications Developer Specialist	73,307		29,109			29,109
Total Personnel Costs	1,143,792	95,310	630,071	95,310	95,310	2,059,795
II. OPERATING COSTS						
Consultancies	1,737,503		60,000			1,797,503
Direct_Funding	5,249,302		127,000			5,376,302
Other	1,020,743		90,208			1,110,951
Travel	256,744		7,000			263,744
Workshop_and_Trainings	218,966		142,994			361,960
Total Operating Costs	8,483,258	-	427,202	-	-	8,910,460
III. CAPITAL EXPENDITURE	10,609					10,609
Grand Total	9,637,659	95,310	1,057,273	95,310	95,310	10,980,863
Grand Total	9,637,659  0 Capacity of Pacific					
112	NDCs, and DRR) in agreements  O Minimised multip	_				
	ecosystem-based acidification and s that support liveli	sea level rise, to	o sustain biodiver	sity and the pro		
113	O Enhanced Nationa forecasting, early v support Members'	warning system	s, long-term proje	ctions, and imp	roved climate ser	vices to
114	O Pacific island Men finances and natio		_	hened through	access to climate	change
115	O Pacific Island Men property and disas	-			oss and damage t	o life and

# DETAILED BUDGET ANALYSIS FOR 2020 – ISLAND & OCEAN ECOSYSTEMS

MPLEMENTATION COSTS  PERSONNEL COSTS  BS Capacity Building Officer  BS Project Legal Advisor  BS Technical & Financial Officer  IEM Project Technical & Finance Assistant iodiversity Adviser  IOPAMA Protected Area Officer  oastal and Marine Ecosystems Advisor - Coral Reefs	Budget Estimates 1120	30,514 54,343	108,600 132,633	Budget Estimates 2230	Budget Estimates 2240	Budget Estimates Grand Total
PERSONNEL COSTS  BS Capacity Building Officer  BS Project Legal Advisor  BS Technical & Financial Officer  IEM Project Technical & Finance Assistant  iodiversity Adviser  IOPAMA Protected Area Officer  oastal and Marine Ecosystems Adviser - Coral Reefs		<b>2210</b> 30,514	108,600 132,633			
PERSONNEL COSTS  BS Capacity Building Officer  BS Project Legal Advisor  BS Technical & Financial Officer  IEM Project Technical & Finance Assistant  iodiversity Adviser  IOPAMA Protected Area Officer  oastal and Marine Ecosystems Adviser - Coral Reefs	1120	30,514	108,600 132,633	2230	2240	Grand Total
BS Capacity Building Officer BS Project Legal Advisor BS Technical & Financial Officer IEM Project Technical & Finance Assistant iodiversity Adviser IOPAMA Protected Area Officer oastal and Marine Ecosystems Adviser - Coral Reefs		-	132,633			
BS Project Legal Advisor BS Technical & Financial Officer IEM Project Technical & Finance Assistant iodiversity Adviser IOPAMA Protected Area Officer oastal and Marine Ecosystems Adviser - Coral Reefs		-	132,633			108,600
BS Technical & Financial Officer IEM Project Technical & Finance Assistant iodiversity Adviser IOPAMA Protected Area Officer oastal and Marine Ecosystems Adviser - Coral Reefs		-				
IEM Project Technical & Finance Assistant iodiversity Adviser IOPAMA Protected Area Officer oastal and Marine Ecosystems Adviser - Coral Reefs		-	22 520			132,633
iodiversity Adviser IOPAMA Protected Area Officer oastal and Marine Ecosystems Adviser - Coral Reefs		-	23,530			23,530
IOPAMA Protected Area Officer oastal and Marine Ecosystems Adviser - Coral Reefs		54.343				30,514
oastal and Marine Ecosystems Adviser - Coral Reefs		· · · · · · · · · · · · · · · · · · ·	38,817	38,817	38,817	170,794
·		106,649				106,649
asstal and Marina Fraguetame Advisor FDF11 Cuna			26,673			26,673
oastal and Marine Ecosystems Adviser - EDF11 Supe	rvision	37,342				37,342
oastal and Marine Ecosystems Adviser - MSP, MPAs					26,673	26,673
oastal and Marine Ecosystems Adviser - Oceans BBN	J			26,673		26,673
irector, Island and Ocean Ecosystem		46,716	46,716	46,716	46,716	186,865
cosystem Biodiversity Officer		32,937	23,526	23,526	23,526	103,516
EF 6 RIS Project Coordinator					97,059	97,059
EF 6 RIS Project RMI Coordinator					48,880	48,880
nvasive Species Adviser				90,117	38,621	128,738
nvasive Species Coordinator - Protégé					89,597	89,597
nvasive Species PRISMSS Associate					29,922	29,922
Oceans Blue Team Officer					22,847	22,847
EBACC Fiji Project Officer	18,461				22,047	18,461
EBACC Finance & Administration Officer	14,035					14,035
EBACC Project Manager	137,030					137,030
EBACC Solomon Islands Country Manager	84,889					84,889
EBACC Vanuatu Project Officer	17,968	110110				17,968
roject Manager - BIEM		149,119				149,119
roject Manager, Regional Invasive Species Project					113,985	113,985
ecretary to Director BEM/Divisional Assistant		7,974	5,696	5,696	5,696	25,061
hreatened & Migratory Species Adviser		29,341	29,341	29,341	29,341	117,362
oung Professional – PINCC		42,877				42,877
Total Personnel Costs	272,383	537,811	435,532	260,885	611,679	2,118,291
II. OPERATING COSTS						
onsultancies	81,050		492,043	271,445	598,620	1,443,157
rirect_Funding					1,244,828	1,244,828
ther	60,522	10,530	285,695	5,021	158,791	520,559
ravel		19,500	16,290		47,600	83,390
Vorkshop_and_Trainings	126,369		276,933	396,037	400,000	1,199,338
Total Operating Costs	267,941	30,030	1,070,960	672,503	2,449,838	4,491,272
I. CAPITAL EXPENDITURE			1,500		16,200	17,700
rand Total	540,324	42,877	278,433	396,037	416,200	6,627,263
112	implementing	ultiple pressure ecosystem-bas ocean acidifica cosystem servic	ed approaches tion and sea le	to climate cha vel rise, to sust	nge adaptatior ain biodiversit	n, including y and the
221	Supported effections towards healt	ective managen hv oceans supp	= -			· ·
221		conservation a		· · · · · · · · · · · · · · · · · · ·		•
222	ecosystems ar				•	
223	Supported me	asures to preve	nt extinction a	nd conservatior	n of threatened	species.

## DETAILED SUPPLEMENTARY BUDGET ANALYSIS FOR 2021 – ISLAND & OCEAN PIP2 ECOSYSTEMS (2020-2021)

	AND OCEAN ECO	STSTEIVI							
	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates				
IMPLEMENTATION COSTS	2210	2220	2230	2240	<b>Grand Total</b>				
. PERSONNEL COSTS									
Director, Island and Ocean Ecosystem	88,329	63,092	63,092	63,092	277,606				
BIEM Project Technical & Finance Assistant	27,864				27,864				
Biodiversity Adviser	39,900	28,500	28,500	28,500	125,400				
BIOPAMA Protected Area Officer	106,658				106,658				
Coastal and Marine Ecosystems Adviser - Coral Reefs		25,512			25,512				
Coastal and Marine Ecosystems Adviser - EDF11 Supervisi	25,512				25,512				
Coastal and Marine Ecosystems Adviser - MSP, MPAs	10,205			25,512	35,716				
Coastal and Marine Ecosystems Adviser - Oceans BBNJ			25,512	,	25,512				
Ecosystem Biodiversity Officer	31,000	22,143	22,143	22,143	97,429				
GEF 6 RIS Project Coordinator		, ,	,	81,030	81,030				
GEF 6 RIS Project RMI Coordinator				45,851	45,851				
Invasive Species Adviser			131,257	49,221	180,478				
Invasive Species Coordinator - Protégé			,	88,308	88,308				
Invasive Species PRISMSS Associate				27,190	27,190				
IOE Programme Assistant	8,079	5,771	5,771	5,771	25,391				
Oceans Blue Team Officer		-,	-,	22,837	22,837				
Project Manager - BIEM	123,442			,	123,442				
Project Manager, Regional Invasive Species Project	,			102,186	102,186				
Threatened & Migratory Species Adviser	35,716	25,512	25,512	25,512	112,252				
Furtle Database and Conservtion Officer	29,093				29,093				
Total Personnel Costs	525,798	170,529	301,786	587,153	1,585,267				
II. OPERATING COSTS									
Consultancies		393,819	271,445	564,655	1,229,919				
Direct_Funding		,		1,197,876	1,197,876				
Other	10,530	172,480	5,021	173,131	361,162				
Travel	19,500	4,790		72,600	96,890				
Workshop_and_Trainings		99,228	396,037	40,000	535,264				
Total Operating Costs	30,030	670,316	672,503	2,048,262	3,421,111				
Capital		2,000		13,200	15,200				
Crowd Total	EEE 020	942 946	074 200	2 649 615	E 021 E70				
arand Total	555,828	842,846	974,289	2,648,615	5,021,578				
Capital  Grand Total	555,828  Supported effective towards healthy or	842,846 re management		<b>2,648,615</b> marine and co	<b>5,021,578</b>				
2220	Supported the con	servation and s	-	f marine, coasta	al, and terrestrial				
2230	Supported measures to prevent extinction and conservation of threatened species.								
2240	Significantly reduc		conomic and ecolo by controlling and						

#### DETAILED BUDGET ANALYSIS FOR 2020 – WASTE MANAGEMENT & POLLUTION CONTROL

DETAILED BUDGET AN		-								
WASTE MANAGEM	IENT AND POL	LUTION CON	ΓROL		I					
	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates					
IMPLEMENTATION COSTS	3310	3320	3330	3340	<b>Grand Total</b>					
I. PERSONNEL COSTS										
Director, Waste Management & Pollution Control	72,267	51,619	51,619	51,619	227,124					
Hazardous Waste Management Adviser	39,092	27,923	27,923	27,923	122,862					
Pacific Ocean Litter Project (POLP)	171,092				171,092					
PACWASTE Plus Project Manager	126,000				126,000					
PacWaste+ Communications Officer	102,972				102,972					
PacWaste+ Procurement and Finance Officer	88,416				88,416					
PacWaste+ Project Technical Asst	30,124				30,124					
PacWaste+ Regional Project Officer - Fiji	27,735				27,735					
PacWaste+ Regional Project Officer - RMI	49,419				49,419					
PacWaste+ Regional Project Officer - Vanuatu	26,927				26,927					
Pollution Adviser	60,331	43,094	43,094	43,094	189,612					
Project Development Adviser	113,435				113,435					
Project Manager/Coordinator	138,443				138,443					
Secretary to Director WMPC/Divisional Assistant	6,862	4,902	4,902	4,902	21,567					
Solid Waste Management Adviser	41,845	41,845	41,845	41,845	167,379					
Technical Waste Project Officer - Hazard Waste	94,412				94,412					
Technical Waste Project Officer - Resource Recovery	94,412				94,412					
Technical Waste Project Officer - Solid Waste	94,412				94,412					
Total Personnel Costs	1,378,196	169,382	169,382	169,382	1,886,343					
II. OPERATING COSTS										
Consultancies	1,073,000	870,000		796,320	2,739,320					
Direct_Funding				577,000	577,000					
Other	10,472	383,859		97,582	491,913					
Travel		_		70,030	70,030					
Workshop_and_Trainings	457	556,480	10,150	258,820	825,907					
Total Operating Costs	1,083,929	1,810,339	10,150	1,799,752	4,704,170					
Grand Total	2,462,125	1,979,721	179,532	1,969,134	6,590,513					
					<u> </u>					
3310	Minimised the	adverse impa	cts of waste thr	ough environm	entally sound					
		agement in acco			and					
3320	_	Strengthened institutional mechanisms at all levels for waste management and pollution control								
3330		Waste minimisation contributed to social and economic development of communities adopting mechanisms for resource recovery								
3340	PICTs made ev	idence-based c			e and					

#### DETAILED SUPPLEMENTARY BUDGET ANALYSIS FOR 2021 – WASTE MANAGEMENT & PIP2 POLLUTION CONTROL (2020-2021)

WASTE MANA	GEMENT AND POLI	LUTION CONT	ROL						
	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates				
IMPLEMENTATION COSTS	3310	3320	3330	3340	<b>Grand Total</b>				
I. PERSONNEL COSTS									
Director, Waste Management & Pollution Control	55,526	39,661	39,661	39,661	174,510				
Hazardous Waste Management Adviser	43,473	31,052	31,052	31,052	136,628				
PACWASTE Plus Project Manager	123,989		,	,	123,989				
PacWaste+ Communications Officer	93,658				93,658				
PacWaste+ Procurement and Finance Officer	80,204				80,204				
PacWaste+ Project Technical Asst	30,112				30,112				
PacWaste+ Regional Project Officer - Fiji	27,409				27,409				
PacWaste+ Regional Project Officer - RMI	49,009				49,009				
PacWaste+ Regional Project Officer - Vanuatu	26,512				26,512				
Solid Waste Management Adviser	38,830	27,736	27,736	27,736	122,037				
Technical Waste Project Officer - Hazard Waste	89,913	27,730	21,130	27,730	89,913				
Technical Waste Project Officer - Resource Recovery	86,703				86,703				
Tehcnical Waste Project Officer - Waste	89,913				89,913				
Technical Waste Project Coordinator	65,515	88,503			88,503				
Project Support Officer		29,856			29,856				
Monitoring & Evaluatino Specialist									
		108,555			108,555				
Senior Project Officer		94,800			94,800				
Communicatinos & Stakeholder Engagement Officer	6,060	94,800	4 000	4.000	94,800				
WMPC Programme Assistant	6,860	4,900	4,900	4,900	21,558				
Marine Pollution Adviser	48,647	34,748	34,748	34,748	152,892				
Total Personnel Costs	890,756	554,612	138,097	138,097	1,721,560				
II. OPERATING COSTS									
Consultancies	1,684,550	247,078	20,000	234,420	2,186,048				
Direct_Funding	100,000		71,000	397,000	568,000				
Other	44,972	257,568	9,100	100,525	412,165				
Travel	,	74,660	,	26,390	101,050				
Workshop_and_Trainings	37,457	723,150		605,320	1,365,927				
Total Operating Costs	1 966 070	1 202 455	100,100	1 262 655	A 622 190				
Total Operating Costs	1,866,979	1,302,455	100,100	1,363,655	4,633,189				
Capital		3,000			3,000				
Grand Total	2,757,735	1,860,067	238,197	1,501,751	6,357,749				
Static Total	2,737,733	1,800,007	238,137	1,301,731	0,337,74.				
33:	Minimised the adverse impacts of waste through environmentally sound life cycle management in accordance with agreed regional and international frameworks including Cleaner Pacific 2025								
33.	20 Strengthened insti pollution control	itutional mecha	anisms at all level	s for waste mai	nagement and				
33.	Waste minimisati communities adop			•	nent of				
334	40 PICTs made evider information	nce-based decis	sions using reliab	le waste and po	ollution				

# DETAILED BUDGET ANALYSIS FOR 2021 – ENVIRONMENTAL MONITORING & GOVERNANCE

PIP2 (2020-2021)

#### **DETAILED BUDGET ANALYSIS FOR YEARS 2020 - By Targets ENVIRONMENTAL MONITORING & GOVERNANCE Budget Budget** Budget **Budget Budget Budget Budget** Budget **Estimates Estimates Estimates Estimates Estimates Estimates Estimates Estimates IMPLEMENTATION COSTS** 5420 Grand Total 4410 4420 4430 4440 4450 5410 I. PERSONNEL COSTS Director, Environment Monitoring & Governance 54,928 36,619 36,619 36,619 36,619 201,404 Environmental Informations Systems Developer and Analyst - INFORM 90,459 90,459 Environmental Monitoring & Reporting Specialist, INFORM 94,309 94,309 Environmental Monitoring & Reporting Specialist-GIS, INFORM 88,809 88.809 **Environmental Planning Officer** 18,886 18,886 18,886 18,886 18,886 94,430 INFORM Environmental & Technical Assistant 30,806 30,806 INFORM Project Finance Assistant 30,806 30,806 12.061 3.809 Legal Adviser 15,870 135,139 Planning & Capacity Development Adviser 135,139 Project Manager, INFORM 153,373 153,373 Secretary to Director EMG/Divisional Assistant 5,870 3,913 3,913 3,913 3,913 21,523 59,418 12.061 3.809 **Total Personnel Costs** 214,823 59,418 547,980 59,418 956,927 **II. OPERATING COSTS** 210,000 210,000 Consultancies Direct\_Funding 75,000 75,000 2,250 Other 3.750 281,641 287,641 2,000 Travel 2.000 Workshop\_and\_Trainings 8,000 247,500 2,500 258,000 **Total Operating Costs** 10,250 8,250 814,141 832,641 **Grand Total** 225,073 67,668 1,362,121 1,789,568 59.418 59.418 12.061 3.809 4410 Strengthened national sustainable development planning and implementation systems through increased utilisation of the results of environmental development assessments such as EIA, SEA and Spatial Planning 4420 Strengthened national capacity for good environmental governance through improved awareness and implementation of policy legislation for international and regional commitments 4430 Increased access to and use of environmental data and information to support planning, monitoring, reporting and decision making 4440 PICTs access to funding mechanisms strengthened including effective and efficient fund utilisation in the delivery required environment interventions 4450 Improved synergies between science, policy, and traditional knowledge for decision making at national level among 5410 Strengthened SPREP partnerships based on mutually beneficial agreements with defined partner roles for sustained 5420 Strategic regional partnership engagements including international collaboration sustained with high-level engagements in various forum focused on the protection and safety of environment in the Pacific region (From OO3.3)

### DETAILED BUDGET ANALYSIS FOR 2021 – ENVIRONMENTAL MONITORING & PIP2 **GOVERNANCE** (2020-2021)

					SIS FOR YEARS 2 NITORING & GO		ets						
	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	
													Grand
IMPLEMENTATION COSTS	2210	2220	2230	3310	3320	3330	3340	4410	4420	4430	) 4440	) 445	0 Total
. PERSONNEL COSTS													
Director, Environment Monitoring & Governance								58,450	38,967	38,967	38,967	38,967	
Environmental Informations Systems Developer an	,									76,899			76,89
Environmental Monitoring & Reporting Specialist, I										79,144			79,14
Environmental Monitoring & Reporting Specialist-C	SIS, INFORM									73,894			73,89
Environmental Planning Officer								31,239	20,826		-	20,826	
INFORM Environmental & Technical Assistant										20,516			20,51
INFORM Project Finance Assistant										20,516			20,51
Planning & Capacity Development Adviser								149,713					149,71
EMG Programme Assistant								5,868	3,912	3,912	3,912	3,912	21,51
Project Coordinator - EU ACP MEA3								117,824					117,82
Project Support Officer - EU ACP MEA3								31,142					31,14
													-
													-
Total Personnel Costs	-	-	-	-	-	-	-	394,236	63,704	334,673	63,704	63,704	920,02
II. OPERATING COSTS													
onsultancies	51,265	49,229	68,215	62,526	21,000	8,131	70,000	30,000	210,000				570,36
Direct_Funding										75,000			75,00
Other	26,494	21,343	9,047	6,875	811	18,279	9,000	16,500	34,508	322,685			465,54
ravel									2,000				2,00
Norkshop_and_Trainings	72,029	18,592	15,000	2,500			18,270	17,500	192,333				336,22
Total Operating Costs	149,788	89,164	92,262	71,901	21,811	26,410	97,270	64,000	438,841	397,685	-	-	1,449,13
Grand Total	149,788	92,164	92,262	71,901	24,811	26,410	97,270	458,236	502,545	732,358	63,704	63,704	2,369,15
	2210 Supported effective 2220 Supported the con										curity		
	2230 Supported measu 3310 Minimised the ad					nanagement in	accordance wi	th agreed regional	and internation	nal frameworks	including Cle	aner Pacific 1	1025
	3320 Strengthened inst							-00					
	3330 Waste minimisati							resource recovery					
	3340 PICTs made evide	nce-based decis	sions using reliab	le waste and p	ollution informati	on							
	4410 Strengthened nati			· ·			ncreased utilis	ation of the results	s of environmer	ntal developme	nt assessmer	its such as El <i>i</i>	A, SEA and
	4420 Strengthened nati	onal capacity fo	or good environme	ntal governanc	e through improve	d awareness a	and implement	ation of policy legis	lation for inter	national and re	egional comm	itments	
	4430 Increased access	to and use of e	nvironmental data	and information	on to support plan	ining, monitori	ng, reporting ar	nd decision making					
	4440 PICTs access to fu	nding mechani	sms strengthened	including effec	tive and efficient	fund utilisatio	n in the delive	ry required environ	ment interventi	ons			
	4450 Improved synergie	s hetween srie	nce policy and to	aditional know	ledge for decision	n making at nat	tional level am	ong SPRFP Memher	<u> </u>				

								RS 2020 - By Targ PORATE SUPPOR								
IMPLEMENTATION COSTS	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates							
I. PERSONNEL COSTS	1130															0 Grand Total
Accountant									25,524							25,524
Communications Support Officer				24,517												24,517
DDG1						43,738						87,475	43,738			174,950
DG												234,200	73,958			308,159
Director Finance and Administration									64,328	64,328	32,164					160,820
Director Human Resource														97,394	79,686	177,081
Driver/Clerk									17,911							17,911
Ex Ass DDG												19,002	6,001			25,002
Ex Ass DG												21,652	6,837			28,489
Executive Officer												90,142	28,466			118,608
Finance Officer - Accounts Payables									17,288			· · · · · · ·				17,288
Finance Officer - Bank Reconcilliations									16,886							16,886
Finance Officer - Data Processing									16,886							16,886
Finance Officer - Projects									34,575							34,575
Finance Officer - Travel									16,886							16,886
Financial Accountant									47,073		23,537					117,683
Groundsman									21,109		23,337					21,109
HR Assistant									22,103					11,125	9,102	
Human Resources Officer	-	+	+	+	-	-	-	-		-		-	+	29,155		
Information Resource Centre & Archives Manager				-	94,639		-	-				-	+	29,133	40,733	94,639
Internal Auditor					54,639							69,177	21,845			94,639
IT Manager			141,425									09,177	21,845			141,425
IT Networks & System Support Engineer			181,318													181,318
IT Support Officer Knowledge Management Officer			31,018		19,719											31,018 19,719
				-	19,719											
Legal Adviser												120,613	38,088			158,701
Manager PCU							105,550									105,550
Manager, Pacific Climate Change Centre												135,143				135,143
Media & Public Relations Officer				165,396												165,396
Monitoring and Evaluation Adviser								114,125								114,125
Outreach Support Officer				26,581												26,581
PCCC Cleaner / Teaperson												13,565				13,565
PCCC Finance & Administration Officer												25,186				25,186
PCCC Technical Adviser - KM & Brokerage												110,135				110,135
PCCC Technical Adviser - Science to Services												110,135				110,135
PDS - CCM							126,701									126,701
PDS - CRA							107,825									107,825
Procurement Officer									100,171							100,171
Project Accountant									134,954	33,739						168,693
Project Implementation Support Officer							31,706									31,706
Property Services Officer									26,901							26,901
Records and Archives Assistant					16,408											16,408
Registry and Archives officer					24,524											24,524
Senior Human Resources Officer														50,856	41,610	
Solid Waste Management Expert - FSM												49,647				49,647
SPREP Techn expert (water Sector)-RMI												55,478				55,478
Systems Developer & Analyst			76,547													76,547
Teaperson/Cleaner									21,380							21,380
Web Applications Developer Specialist	35,856		102,893													138,749
Total Personnel Costs	35,856		533,201	216,494	155,291	43,738	371,783	114,125	561,872	145,140	55,701	1,141,549	218,933	188,530	179,153	
II. OPERATING COSTS																
Consultancies		2,000					20,000									49,000
Other		5,000	138,650	17,000			14,233	4,100	592,800	23,400		377,565	48,317	12,900	12,700	1,246,665
Other									57,484							57,484
Travel			6,500	17,500				15,000				90,000				219,000
Workshop_and_Trainings		3,000					105,134					187,000				319,134
Total Operating Costs	-	10,000	170,150	34,500	-	-	139,367	45,100	650,284	23,400	-	654,565	138,317	12,900	12,700	1,891,283
III. CAPITAL EXPENDITURE			15,000						119,000	1,500		27,000				162,500
Grand Total	35,856	10,000	718,351	250,994	155,291	43,738	511,150	159,225	1,331,156	170,040	55,701	1,823,114	357,250	201,430	191,853	6,015,150
		1	1	1		1		1				1	1			Τ

4420 Strengthened national capacity for good environmental governance through improved awareness and implementation of policy legislation for international and regional commitments

5110 Knowledge shared across Member countries through optimised management and access to reliable information systems
5120 SPREP and partners influenced positive change through integrated communications in Member countries

5130 Quality of services delivered through improved interoperability of information and communications technology infrastructure in SPREP HQ and regional offices

Promoted the integration of programming approaches in collaboration with partners in addressing environmental management challenges

5220 SPREP capacity enhanced as a Regional Implementing Entity (RIE) for climate change funding mechanisms as conduit for other environmental funding mechanisms (From OO3.4)

5230 Strengthened SPREP learning and outcomes reporting framework integrating organisational and environmental performance based on a results-focused policy for programme implementation

5310 Balanced and sustainable budget achieved

5320 Funds managed efficiently with transparency through effective financial, risk management and audit systems, integrated into programme management, monitoring, evaluation, and reporting systems.

5350 Additional sources of sustainable financing managed

5410 Strengthened SPREP partnerships based on mutually beneficial agreements with defined partner roles for sustained ownership

5420 Strategic regional partnership engagements including international collaboration sustained with high-level engagements in various forum focused on the protection and safety of environment in the Pacific region. (From OO3.3)

5510 Staff recruited and retained have the knowledge and skills contributing to effective and efficient achievements of SPREP Strategic Plan
5520 Human resource capability and capacity strengthened through continuous professional development within an empowering professional workplace culture in a Pacific environment

5530 Results-oriented culture empowered staff through collaborative teamwork

MPLEMENTATION COSTS . PERSONNEL COSTS	DETAILED BUDGET ANALYSIS FOR YEARS 2021 - By Targets  EXECUTIVE MANAGEMENT AND CORPORATE SUPPORT  Budget Bu														
PERSONNEL COSTS	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates		Budget Estimates	Budget Estimates		Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	Budget Estimates	
	4420							5310		5350					Grand To
Director General											312,423	98,660			411,0
Deputy Director General					50,360						100,720	50,360			201,43
Director Finance and Administration								69,280	69,280	34,640					173,20
Director Human Resource										- ,,			106,725	87,320	194,04
Accountant								30,518						,	30.51
Climate Change Finance Readiness Adviser											136,035				136,03
Communications Support Officer			25,777												25,77
Driver/Clerk			23,777					18,277							18,27
Ex Ass DG								10,277			21,641	6,834			28,47
Ex Ass DDG											22,144	6,993			29,1
Executive Officer											79,718	35,663			115,3
Finance Officer - Accounts Payables								18,046			75,710	33,003			18,0
Finance Officer - Accounts Payables Finance Officer - Bank Reconcilliations								16,878							16,8
Finance Officer - Data Processing								16,878							16,8
Finance Officer - Projects								16,878							16,8
Finance Officer - Projects								18,046							18,0
Finance Officer - Travel								16,878							16,8
Financial Accountant								44,099	44,099	22,049					110,24
Groundsman		-		-				21,497			-			-	21,49
HR Assistant													11,120	9,098	20,2
Human Resources Officer													54,963	24,914	79,8
Internal Auditor											66,945	21,141			88,0
T Manager		185,863													185,86
IT Networks & System Support Engineer		138,806													138,80
T Support Officer		31,006													31,00
Knowledge Management Officer				19,710											19,71
Knowledge Manager				130,259											130,25
Legal Counsel											131,246	36,627			167,87
Manager PCU						119,673									119,67
Manager, Pacific Climate Change Centre											146,610				146,61
Media & Public Relations Officer			120,819								,				120,81
Monitoring and Evaluation Adviser			120,013				132,457								132,45
Outreach Support Officer			25,889				132,437								25,88
PCCC Cleaner / Teaperson			23,663								13,562				13,56
PCCC Finance & Administration Officer											25,176				25,17
PCCC Technical Adviser - KM & Brokerage											105,255				105,25
PCCC Technical Adviser - Science to Services											105,255				105,25
PDS - CCM						118,746									118,74
PDS - CRA						97,371									97,37
Procurement Officer								100,609							100,60
Project Accountant								124,894	31,223						156,11
Project Implementation Support Officer						16,625									16,62
Property Services Officer								29,324							29,32
Records and Archives Assistant				16,401											16,40
Registry and Archives officer				26,541											26,54
Senior HR Officer													49,589	40,573	90,16
Solid Waste Management Expert - FSM											38,486	10,740			49,22
SPREP Techn expert (water Sector)-RMI											43,477	12,133			55,61
Systems Developer & Analyst		73,359													73,35
Teaperson/Cleaner								21,686							21,68
Web Applications Developer Specialist		83,530													83,53
	-	512,564	172,485	192,910	50,360	352,415	132,457	563,786	144,602	56,689	1,348,692	279,151	222,397	161,906	4,190,41
Total Personnel Costs															
															-
II. OPERATING COSTS			1				15,000.00								17,00
II. OPERATING COSTS onsultancies	2,000.00	-					4,800.00	545,800.00	13,600.00		225,660.00		12,900.00	31,200.00	968,13
II. OPERATING COSTS onsultancies ther	2,000.00 5,000.00	122,870.00	6,300.00				15,000.00				20,000.00	157,000.00			216,00
II. OPERATING COSTS onsultancies ther ravel	5,000.00	6,500.00	6,300.00 17,500.00								198,000.00				248,40
II. OPERATING COSTS  onsultancies ther ravel /orkshop_and_Trainings	5,000.00 3,000.00	6,500.00 2,000.00	17,500.00			27,400.00	18,000.00								
II. OPERATING COSTS onsultancies ther ravel Vorkshop_and_Trainings Total Operating Costs	5,000.00	6,500.00		-	-	27,400.00 <b>27,400</b>	18,000.00 <b>52,800</b>	545,800	13,600	-	443,660	157,000	12,900	31,200	
II. OPERATING COSTS  onsultancies  ther  ravel  vorkshop_and_Trainings	5,000.00 3,000.00	6,500.00 2,000.00	17,500.00	-	-			545,800 12,000.00	13,600	-		157,000	12,900	31,200	1,449,53

5320 Funds managed efficiently with transparency through effective financial, risk management and audit systems, integrated into programme management, monitoring, evaluation, and reporting systems.

5520 Human resource capability and capacity strengthened through continuous professional development within an empowering professional workplace culture in a Pacific environment

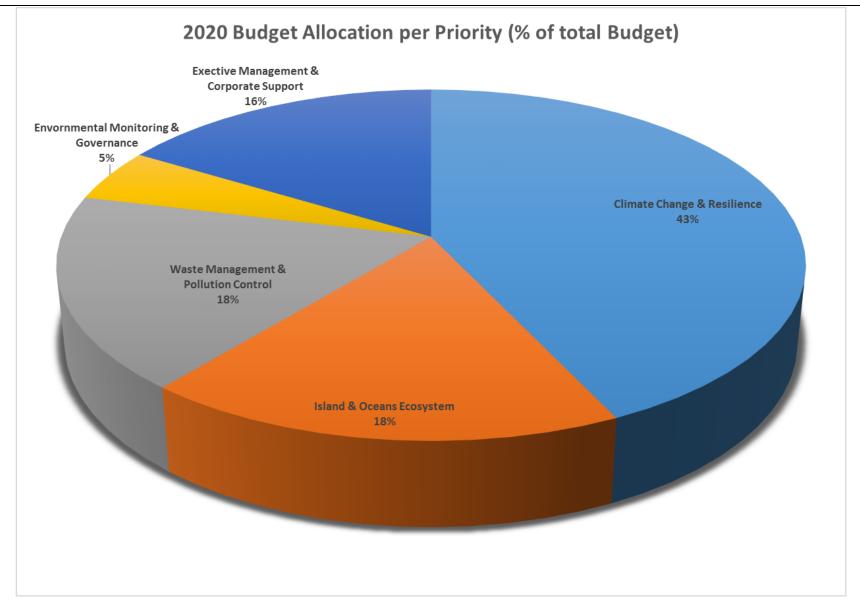
5420 Strategic regional partnership engagements including international collaboration sustained with high-level engagements in various forum focused on the protection and safety of environment in the Pacific region (From OO3.3)

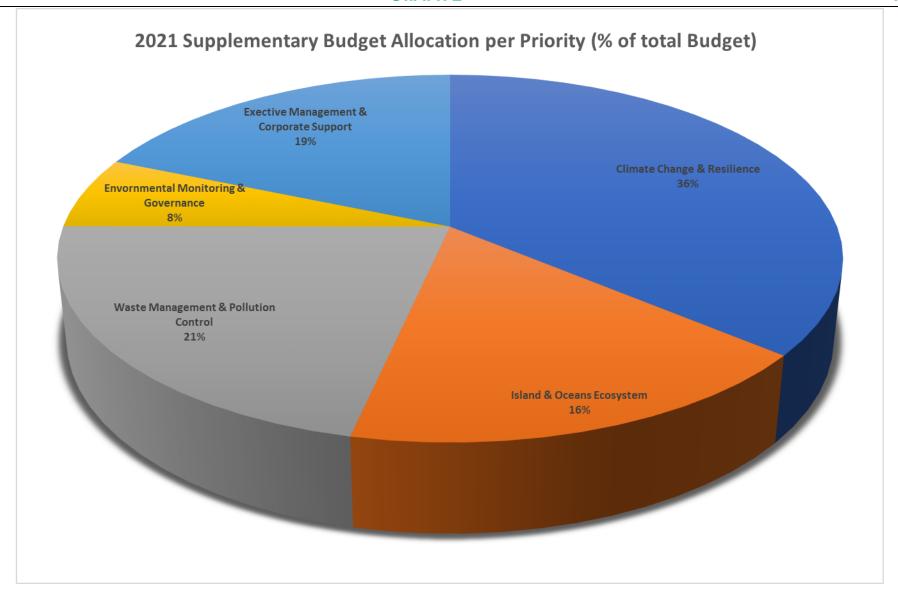
5350 Additional sources of sustainable financing managed

5410 Strengthened SPREP partnerships based on mutually beneficial agreements with defined partner roles for sustained ownership

5510 Staff recruited and retained have the knowledge and skills contributing to effective and efficient achievements of SPREP Strategic Plan

GRAPH 1





GRAPH 3

