

## **Achievements by Strategic Goal**

### **PIP 2018-2019 Outcome Summary Report by Strategic Goals**

#### **REGIONAL GOAL (RG) 1: *Pacific people benefit from strengthened resilience to climate change***

1. 8 RG1 outcome targets were achieved or on-track, 2 exceeded, and 1 not achieved.

##### **Key achievements**

- ii. SPREP led the One CROP+ Team in support of Pacific Delegations to COP 24 & COP 25, supporting PSIDS negotiations. Secretariat management of the Koronivia and Moana Blue Pacific Pavilions provided a platform that amplified Pacific presence in this critical global arena (Agenda Item 11.1.3);
- iii. All PICs reported a high degree of mainstreaming of climate change resilience into national communications;
- iv. On-ground implementation activities in Fiji, Vanuatu, and Solomon Islands contributed to mainstreaming of ecosystem-based approaches (EbA) into national policies and action plans. (Agenda Item 11.2.3);
- v. Targets for delivery of capacity building and training for planning and adaptation responses to address ocean acidification and sea level rise were exceeded (14 PICTs instead of 4);
- vi. Mangrove, seagrass and coral community restoration and planting programmes are under active management in Pacific Partnership on Ocean Acidification pilot countries.

##### **Targets Not Achieved notes:**

- 1 target not met: “at least 3 Members supported” to meet ICAO accreditation: Dependent on Member preparedness and priority – Only Samoa sought support.

#### **REGIONAL GOAL 2: *Pacific people benefit from healthy and resilient island and ocean ecosystems***

2. 15 RG2 outcome targets achieved or on track, 4 exceeded, and 5 not achieved.

##### **Key achievements**

- i. Significant progress in implementation of the CBD Nagoya Protocol on Access and Benefit Sharing (ABS), developing ABS policy instruments and processes in Cook Islands, Fiji, Samoa, Palau, RMI and Tonga;
- ii. Tuvalu and Palau ratified the Nagoya Protocol - now seven Pacific island countries are Party;
- iii. Cook Is, Fiji, Samoa, RMI and Palau approved new ABS policies and enforced ABS national legislation. ABS Roster of Experts established and providing ongoing technical support to the region.
- iv. 16 national capacity building workshops with 700 government staff and community representatives were held with 60% women participation reflecting women’s roles in utilisation of genetic resources and traditional knowledge.
- v. Technical and financial support for PICT invasive species management priorities via new partnerships with almost US\$12 million secured through GEF and EU EDF-11 for French Polynesia, New Caledonia, Niue, Pitcairn, RMI, Tonga, Tuvalu and Wallis and Fortuna.

**Targets Not Achieved notes:**

- All targets not achieved were due to donor delays in signing project agreements (EU BIEM project; GEF-6 Invasives project). All activities incorporated into the 2020-2021 WP&B.

**REGIONAL GOAL 3: *Pacific people benefit from improved waste management and pollution control***

3. 14 RG3 outcome targets achieved or on track, 3 exceeded and 4 not achieved

**Key achievements**

- i. Cleaner Pacific Roundtable (CPRT) 2018 with over 200 Pacific partners established a collaborative regional programme of action endorsed by the Executive Board. In 2019 Pacific Leaders reaffirmed their commitment to eliminate marine litter and the urgency of implementing the Pacific Marine Litter Action Plan established at the CPRT.
- ii. 12 PICTs established national waste strategies.
- iii. Five major project proposals were approved with a combined value of US\$30-40 million: EU EDF-11 PacWaste Plus (€16.5 million); GEF US\$29 million; Australia Pacific Ocean Litter Project (AU\$16 million); France AFD (€3 million).
- iv. Greening of the XVI Pacific Games in partnership with the Government of Samoa (GoS) under the “Beautiful Samoa, Keep it Clean and Plastic Free” campaign SPREP and GoS reduced marine litter and plastic pollution by eliminating single-use plastics and polystyrene and helped embed GoS ban on single use plastics. Outcomes included: over 1 million 500 ml single-use plastic bottles were NOT available, used or discarded as rubbish; 3,200 native trees were planted in Samoa by visiting athletes and officials to offset carbon emissions and to support Samoa’s Two Million Tree Campaign 2015-2020; Greening of the Games adopted as a model for all future SPG events.
- v. Disaster Waste Management is new priority focus in the region and the Secretariat established a strategic partnership between JICA J-PRISM Phase II and the European Union PacWaste Plus project to integrate and enlarge the focus of regional waste management work. Canada Fund for Local Initiatives provided assistance to develop a training handbook pilot tested in Vanuatu.
- vi. A regional support mechanism was established for Pacific island government responses to large and complex oil spills through an Oil Spill Response Limited (OSRL) Membership Agreement. This Agreement between SPREP, OSRL (an industry oil spill response service provider) and PICTs, funded by the New Zealand Aid Programme, enables countries to access OSRL services before, during and after a large and complex oil spill incident.

**Targets Not Achieved notes:**

- 4 targets not achieved: 3 due to EU delay in signing PacWaste Plus project agreement, and 1 (assisting countries with cost-benefit analyses of polluter pays) not achieved as there were no country requests for assistance. All activities incorporated into the 2020-2021 WP&B.

**REGIONAL GOAL 4: *Pacific people benefit and their environment benefits from commitment to and best practice of environmental governance***

4. 5 RG4 targets achieved or on-track, 5 exceeded and 1 not achieved

**Key achievements**

- i. PICTs received capacity building training and support on developing and implementing EIA and SEA policy and legal frameworks with 45% female participation:
- ii. EIA training for the mining sector in Solomon Islands;
- iii. 12 PICTs participated in the regional consultation and training on the draft Strategic Environmental Assessment (SEA) Guidelines;

- iv. Pacific Network for Environmental Assessment on-line platform was upgraded to better support knowledge and information sharing;
- v. 17 PICTs engaged in regional EIA capacity building and training at International Association for Impact Assessment (IAIA) and New Zealand Association on Impact Assessment (NZAIA) conferences;
- vi. Pacific Learning Partnership for Environmental and Social Sustainability partnership was established in collaboration between SPREP, USP, ADB and the World Bank;
- vii. Substantive input and advice to Pacific SIDS through OPOC on the EIA and SEA elements of the new instrument for Biodiversity Beyond National Jurisdiction;
- viii. Final draft NEMS for Niue, Tonga, FSM, and Solomon Islands were completed and technical support for implementation of MEAs integrated into national policies and planning processes provided through the NEMS process;
- ix. Network of Pacific Environment Portals was expanded to include Tokelau, American Samoa, New Caledonia, and Timor Leste, holding over 8,000 unique datasets with an increasing visitor count every month. The Pacific Environment Portal network is being mainstreamed across SPREP and Members for general use;
- x. Enhanced on-line Indicator Reporting Tool was launched to assist PICs meet their reporting obligations to MEAs and other international and regional commitments including the SDGs;
- xi. Partnership established with SPC on the Pacific Data Ecosystem linking the Pacific Data Hub and the Pacific Environment Portal;
- xii. SoE reports completed for Tonga, Solomon Islands and FSM;
- xiii. SPREP Data policy established to provide protocols for data sharing;
- xiv. Core environmental indicators established for internal SPREP and regional use;
- xv. PICs received in country training on the data portal with over 230 participants and 55% female participation.

**Target Not Achieved notes:**

- Due to lack of funding, no PICTs were supported to have approved environmental spatial data management guidelines and policies. This activity is provided for in the 2020-2021 WP&B.

## **ORGANISATIONAL GOALS**

### ***ORGANISATIONAL GOAL 1: SPREP has information, and communication systems that get the right information to the right people at the right time and influence positive organisational, behavioural and environmental change***

5. 9 OG1 outcome targets achieved or on track, 3 exceeded targets.

**Key achievements**

- i. The availability and access to information systems increased by 95%, with the new Electronic Document Records Management System (EDRMS) now being widely utilised by staff, including those based offshore.
- ii. Increased visibility and use of SPREP knowledge products on website, virtual library, and social media platforms;
- iii. Pacific visibility increased through the hundreds of media reports developed for UNFCCC COP 24, COP 25 and CBD COP13 shared via media interviews and news items with global media reaching audiences close to a million. Pacific Pavilion events in COP 24 and 25 live-streamed to Members;
- iv. High visibility of the inaugural Pacific Resilience Meeting (PRM), with over 30 news items distributed across the Pacific islands region following a Masterclass for 12 Pacific islands based media workers held prior to the PRM.

v. IT systems enhanced:

- Microsoft Office 365, EDRMS, Drupal Content Management System, and Alfresco Electronic Document and Records Management Systems implemented improving governance, storage and presentation of information;
- 80% of information systems linked and interoperable with each other in different IT platforms;
- Increased technical support provided to PIC's National Meteorological Services.

**ORGANISATIONAL GOAL 2: SPREP has multi-disciplinary processes in programme delivery, regional policies and strategies.**

6. 6 OG2 outcome targets achieved or on track, 1 not achieved.

**Key Achievements**

- i. The biennial work programme and budget is now structured around integrated Strategic Plan Objectives, PIP strategic outcomes, and the SPREP 10-year Results Framework.
- ii. Three cross-organisation 'linking' groups (Blue Team, Environmental Reporting and Monitoring Coordination Group, Partnership Engagement and Resourcing Reference Group) were operating and enhancing thematic cross-programme integration by the end of 2019.
- iii. SPREP's second PIP endorsed by 29SM and in operation.
- iv. Outcome-focused SPREP Results Framework 2017-2026 endorsed by 29SM providing the basis for annual workplan and budgeting for SPREP's 2<sup>nd</sup> PIP 2020/21 and subsequent PIPs in this Strategic Plan cycle.

**Target Not Achieved notes:**

- Operations Manual not developed pending completion of PMIS upgrade and policy review – possible alternative on-line in PMIS.

**ORGANISATIONAL GOAL 3: SPREP has a reliable and sustainable funding base to achieve environmental outcomes for the benefit of the Pacific islands region and manages its programmes and operations to stay within its agreed budget**

7. 13 OG3 outcome targets achieved or on track, 1 not achieved.

**Key achievements**

- i. The Secretariat maintained a balanced and sustainable budget over the 2 years of PIP 2018-2019, for the first time removing the negative balance in reserves, by implementing a robust set of internal control measures, and initiating negotiations with several potential new donors to secure long-term sustainability of core funding.
- ii. Achieved a balanced biennial budget with positive reserves for 2018 and 2019 despite delays in project implementation arising from late donor sign-off on agreed projects;
- iii. New projects agreed valued at over USD\$75 million with commitments over periods between 1-5 years;
- iv. Financial results continued to improve over 2018-2019 with a positive balance recorded in reserves at the end of the two-year period of USD\$57,763 compared to US\$ 5,123 in 2017.
- v. Robust control measures including effective risk management, audit systems integrated with programme management, and regular monitoring and reporting systems enabled effective financial management;
- vi. Clean audits (unqualified audit opinions) received for overall SPREP financial statements as well as for all project audits undertaken in 2018 and 2019;
- vii. Renewed and increased multi-year funding agreements approved by core donors Australia and New Zealand;.

- viii. PCU established and RAE procedures instituted;
- ix. SPREP's first 2 climate finance projects as Regional Accredited Entity to the Green Climate Fund and Adaptation Fund are under active implementation and on track;
- x. SPREP's Adaptation Fund re-accreditation and Green Climate Fund upgrade to risk category B was approved.

**Targets Not Achieved notes:**

- Budget not achieved due to delays in donor signings of project agreements.

**ORGANISATIONAL GOAL 4: *SPREP is leading and engaged in productive partnerships and collaborations***

8. One of the two key outcome indicators for OG4 was on track and the other not achieved.

**Key Achievement(s)**

- i. Searchable single data source for all SPREP partnerships established
- ii. The PRRG initiated work on the Partnership Engagement and Resource Mobilisation Strategy (PERMS) due for completion in 2020 (Agenda Item 9.2);
- iii. A number of new partnerships were established including with the University of Newcastle, Swire Shipping, the University of PNG, and a series of in-country MOUs for major projects including PacWaste Plus and PAC-RES.

**Target Not Achieved notes:**

- Assessment of MOUs against partnership criteria was not possible until the criteria were approved. Agenda Item 9.2 seeks approval of the Executive Board for the PERMS which specifies partnership criteria.

**ORGANISATIONAL GOAL 5: *SPREP has access to a pool of people with the attitudes, knowledge, and skills to enable it to deliver on its shared regional vision.***

9. 2 OG5 outcome targets were on track, 1 was exceeded and 1 not achieved.

**Key achievements**

- i. Maintained merit-based recruitment processes
- ii. On-going support of the Code of Conduct
- iii. Initiation of the development of the 'People Strategy'

**Target Not Achieved notes:**

- The target of 80% staff with high morale in the staff survey was not achieved. 54% of staff reported high morale. Staff noted concerns over delays in decision-making and reporting, delays in the recruitment of SMT positions, and differentiation between local (EPAL) and international (EPAI) staff terms and conditions.