

Draft SPREP Partnership Engagement and Resource Mobilisation Strategy

SPREP and Partnerships

Partnerships are essential to SPREP's achievement of the regional and organisational goals established by the SPREP Strategic Plan 2017-2026 (SP). In recognition of this, the SP directs a Secretariat role and focus on *brokering genuine and productive partnerships that support the advancement of Members' national and regional priorities... to make best use of the financial, human, and capital resources applied to Pacific island environmental priorities, and best serve the environmental needs of Pacific communities*. Organisational Goal 4 has partnerships and collaboration as its sole focus:

Organisational Goal 4 (OG4): SPREP is leading and engaged in productive partnerships and collaboration:

OG4 directs SPREP to undertake effective coordination of regional efforts in the spirit of the Framework for Pacific Regionalism and within SPREP's mandated areas of focus, to collaborate with other regional organisations and partners who provide additional expertise and capacity, and to act as a gateway for partners at the national level. The SP identifies two Objectives:

4.1 *Improve SPREP partnerships, including development of mutually beneficial agreements, with clearly defined roles for both partners and measurable results that are regularly maintained.*

4.2 *Strengthen SPREP's reputation and capacity to lead productive regional partnerships that achieve positive environmental outcomes.*

Background

- The Secretariat's mission to support PIC Members to achieve their national, regional and international environmental priorities relies on a web of partnerships at different levels. All relationships depend on a level of inter-personal understanding and trust, however SPREP's partnerships with in-country and external partners need to be formalised to ensure that they are established to meet clearly defined and mutually desirable objectives, and that the effectiveness of both partners in meeting those objectives can be monitored and evaluated.
- On a regular and on-going basis it is important that the Secretariat is able to identify gaps and opportunities for new partnerships, particularly in relation to partnerships that bring technical and/or financial resources to SPREP's achievement of strategic goals and objectives.

The Partnership Engagement and Resource Mobilisation Strategy

The Partnership Engagement and Resource Mobilisation Strategy (PERMS) has been developed to provide guidance on establishing, maintaining, and targeting productive partnerships. Under the guidance of the SPREP Partnership and Resourcing Reference Group (PRRG), the PERMS:

1. Guides the development of new partnerships and the monitoring of active partnerships; and

Targets the development of new strategic partnerships by identifying opportunities and gaps from analysis of SPREP's strategic priorities and partnership portfolio.

PERMS Framework in 3 parts:

1. Guidance on new partnerships
2. Guidance on M&E for existing partnerships
3. Targeting new partnerships via opportunities and gaps in partnership portfolio compared to PIP Strategic outcomes.

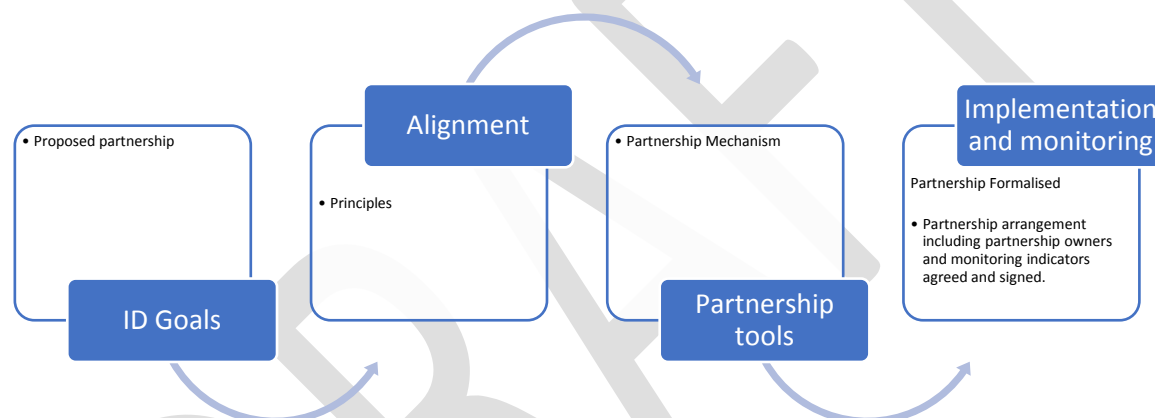
1. Developing new partnerships

Principles for partnership engagement:

SPREP Partnership agreements should seek to:

- b. Contribute towards achievement of SPREP strategic Goals and PIP outcomes by aligning with national, regional, and organisational principles, plans and strategies;
- c. Be collaborative with other relevant existing/planned initiatives;
- d. Be based on shared values;
- e. Be integrative across, and add value to, SPREP programmes, projects and support services;
- f. Produce meaningful, positive, equitable and mutually beneficial outcomes with performance indicators that reinforce equity, transparency and accountability for the roles and responsibilities of both partners;

Foster gender mainstreaming and social inclusion across engagements.



Goals of partnership

- Shared values
- Funding support
- Technical support
- Development partner
- Procurement
 - Goods
 - Services

Partnership mechanism and tools

SPREP formally engages with partners through a wide range of mechanisms. The choice of mechanism and associated tools will depend on the purpose/goals of the partnership. In cases such as funding partnerships, the particular mechanism and partnership tools may be

required by the partner. However, all partnerships should seek to meet the PERMS principles from the outset and develop monitoring indicators accordingly.

2. Monitoring partnerships

All partnerships that meet PERMS criteria will have specific monitoring indicators and identified partnership owner/s. Monitoring performance of partners will be ongoing according to the parameters contained in the partnership agreement. SPREP will undertake biennial reviews of the partnership portfolio:

3. Assessment of opportunities and gaps

