



APPLICANT INFORMATION PACKAGE
DIRECTOR GENERAL (DG)

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A. BACKGROUND INFORMATION ON SPREP

The *Secretariat of the Pacific Region Environment Programme* (SPREP) is the regional organisation established by the Governments and Administrations of the Pacific charged with protecting and managing the environment and natural resources of the Pacific.

The head office is based in Apia, Samoa with over 130 staff. There are SPREP offices in Fiji, the Republic of the Marshalls Islands and Vanuatu.

SPREP has an annual budget of approximately USD30 million in 2021.

The establishment of SPREP in 1993 sends a clear signal to the global community of the deep commitment of Pacific island Governments and Administrations for better management of the environment within the context of sustainable development.

The strategic direction for SPREP is clearly set out in the 2017-2026 SPREP Strategic Plan. The Plan outlines the mandate, vision and programmes for the organisation, and places strong emphasis on effective delivery of services to SPREP Member countries and territories.

Mandate

SPREP's **mandate** is to promote cooperation in the Pacific region and provide assistance to Pacific island countries and territories in order to protect and improve its environment and to ensure sustainable development for present and future generations.

Vision

SPREP is guided by its **vision for the future**:

"A resilient Pacific environment, sustaining our livelihoods and natural heritage in harmony with our cultures".

Members

SPREP has 21 Pacific island member countries and territories:

▪ American Samoa	▪ Northern Marianas
▪ Cook Islands	▪ Palau
▪ Federate States of Micronesia	▪ Papua New Guinea
▪ Fiji	▪ Samoa
▪ French Polynesia	▪ Solomon Islands
▪ Guam	▪ Tokelau
▪ Kiribati	▪ Tonga
▪ Marshall Islands	▪ Tuvalu
▪ Nauru	▪ Vanuatu
▪ New Caledonia	▪ Wallis and Futuna
▪ Niue	

and 5 'metropolitan' member countries with direct interests in the region:

- Australia,
- France,
- New Zealand,
- United Kingdom and
- the United States of America;

SPREP Goals and Objectives

The Secretariat continues to strengthen and realign its institutional capacities, competencies, and systems to best support its Members by delivering more integrated, responsive, and cost-effective services to Members and partners and by better coordinating regional efforts.

SPREP's Pacific and metropolitan members agreed that SPREP's Strategic plan should span 10 years to address critical environmental and related social and governance strategic priorities, which are reflected in the strategy's regional and organisational goals and objectives, as well as in SPREP's core 'Values'.

Regional Goals

- **Regional Goal 1:** Pacific people benefit from strengthened resilience to climate change;
- **Regional Goal 2:** Pacific people benefit from healthy and resilient island and ocean ecosystems;
- **Regional Goal 3:** Pacific people benefit from improved waste management and pollution control;
- **Regional Goal 4:** Pacific people and their environment benefit from commitment to and best practice of environmental governance.

Organisational Goals

- **Organisation Goal 1:** SPREP has information, knowledge, and communications systems that get the right information to the right people at the right time and influence positive organisational, behavioural and environmental change.
- **Organisation Goal 2:** SPREP has multi-disciplinary processes in programme delivery and in supporting Members to develop national and regional policies and strategies.
- **Organisation Goal 3:** SPREP has a reliable and sustainable funding base to achieve environmental outcomes for the benefit of the Pacific islands region and manages its programmes and operations to stay within its agreed budget.
- **Organisation Goal 4:** SPREP is leading and engaged in productive partnerships and collaboration.
- **Organisation Goal 5:** SPREP has access to a pool of people with the attitudes, knowledge, and skills to enable it to deliver on its shared regional vision.

SPREP's Values

SPREP approaches the environmental challenges faced by the Pacific guided by four simple **Values**. These values guide all aspects of our work:

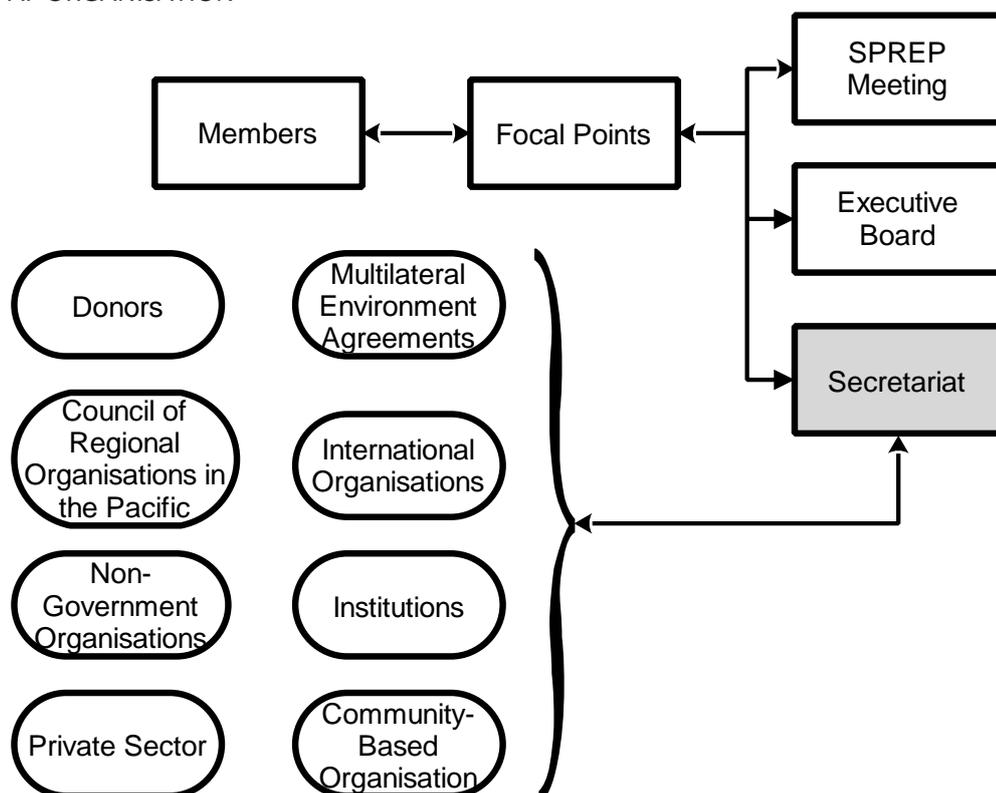
- We value the **Environment**
- We value our **People**
- We value high quality and targeted **Service Delivery**
- We value **Integrity**

B. JOB DESCRIPTION

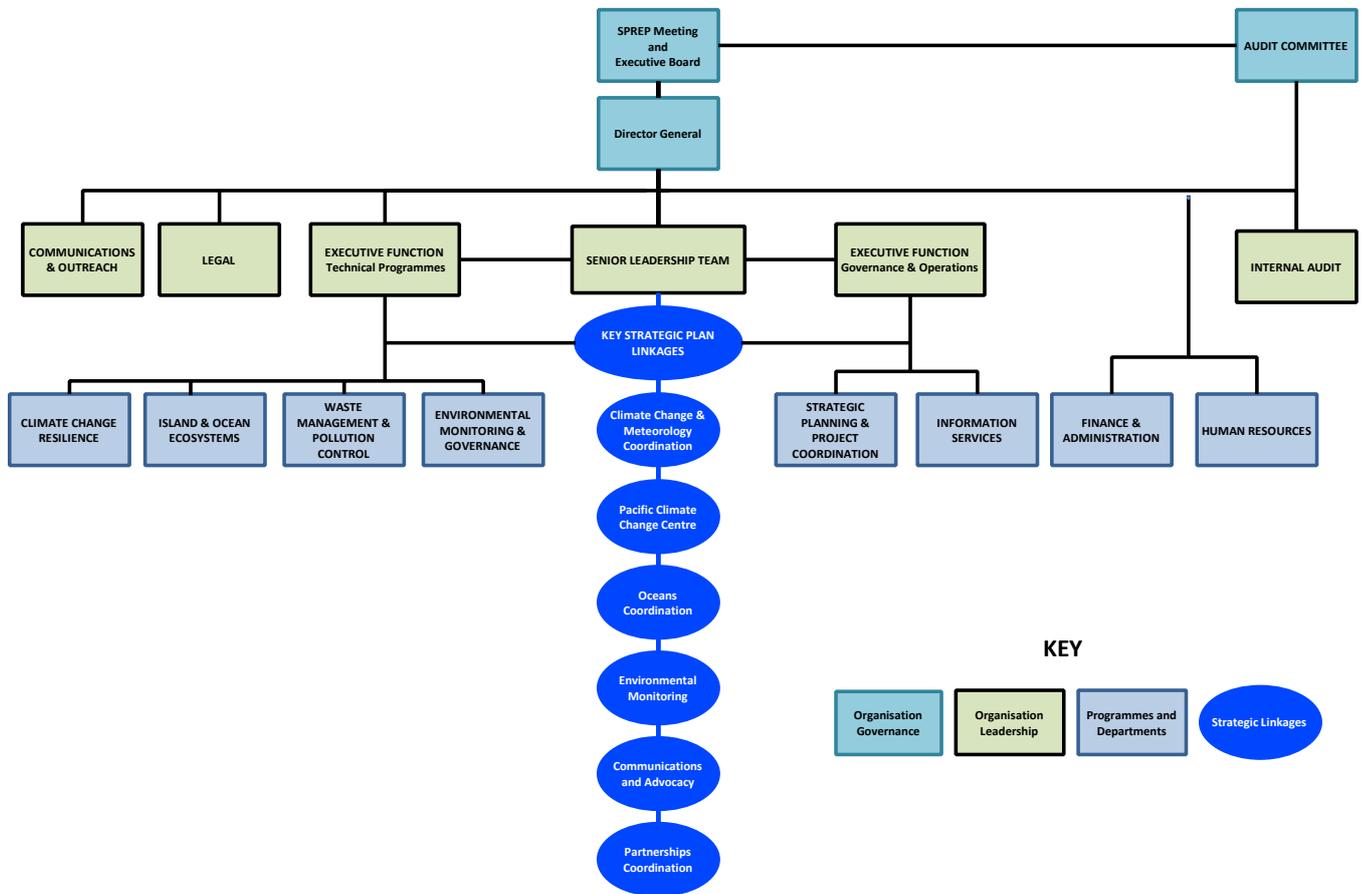
Job Title:	Director General (DG)
Programme:	Executive
Team:	Senior Leadership Team
Responsible To:	Members, principally through the SPREP Meeting, Executive Board and the Troika
Responsible For: (Total number of staff)	All Staff
Job Purpose:	<p>This job exists to:</p> <ul style="list-style-type: none"> • Provide strategic leadership, direction and management to the Secretariat • Embed core SPREP organisational principles around accountability and transparency • Be fully informed on stakeholder needs and realities, especially those of Members • Keep Members fully informed on all aspects of the Organisation's operations
Date:	March 2021

Organisation Context

A. ORGANISATION



B. SECRETARIAT



Key Result Areas

The position of **Director General (DG)** addresses the following Key Result Areas:

1. High Quality Strategic Leadership and direction
2. High Quality Strategic Organisational Management and Planning
3. Effective and Efficient Implementation of the Strategic Plan
4. Successful SPREP Meetings, Executive Boards and Effective Environmental Advocacy
5. Effective and Productive Donor Liaison, Regional Coordination and Cooperation, and Networking

The requirements in the above Key Result Areas are broadly identified below:

Jobholder is accountable for	Jobholder is successful when
<p>1. High Quality Strategic Leadership and direction</p> <ol style="list-style-type: none"> a) Provide strategic leadership and direction for the Secretariat b) Lead the Executive Leadership Team in providing an integrated approach to strategic and organisational planning, programme design, work programme and budget implementation, performance monitoring and evaluation, and building partnerships to ensure the ongoing success of SPREP c) Lead the Senior Leadership Team (SLT) meetings and discussions on all key decision making for the strategic direction and management of the Secretariat d) Provide guidance to the SPREP Meeting and the Executive Board on key strategic issues for the effective and efficient management of the Secretariat e) Support and respond to independent evaluation of strategic leadership of the Secretariat. 	<ul style="list-style-type: none"> • Innovative, charismatic, effective, collaborative, adaptable and efficient leadership and management of the Secretariat • The SPREP Meeting and the Executive Board are kept fully informed of the leadership and management of the Secretariat • Demonstrates accountability to Members, and a high level of Member satisfaction • The SPREP Meeting and Executive Board Chairs are kept regularly and fully briefed on relevant management and other issues at SPREP • The Secretariat has a strong and effective Senior Leadership Team • The Secretariat has a strong, active and effective team of programme and department staff • Transparent executive management performance review accepted by Members and by stakeholders
<p>2. High Quality Strategic Organisational Management & Planning</p> <ol style="list-style-type: none"> a) Provide leadership and management of SPREP's Work Programmes including the People and Financial Strategies b) Identify and implement solutions to ensure strategic management, including identifying and addressing risks around these c) Ensure inclusive and effective organisational culture that includes Gender Equity and Social Inclusion principles 	<ul style="list-style-type: none"> • Annual Work Plan and Budget successfully achieved and accepted by SPREP Meeting • People and Financial Strategies successfully implemented • SPREP shows leadership and constructive cooperation and collaboration at a regional level, especially with other CROP agencies • Sound appreciation of the Pacific regional context is demonstrated

	<ul style="list-style-type: none"> • SPREP staff feel supported to meet their role requirements, satisfied with their achievements and that action is taken when they empowered to raise concerns with organisational culture • SPREP is an inclusive organisation, with a culture of openness, learning and high ethical standards
<p>3. Effective and Efficient Implementation of the Strategic Plan</p> <p>a) Ensure that the 2017-2026 SPREP Strategic Plan is successfully implemented by the SPREP Secretariat and strongly urge members to do so</p> <p>b) Increase the delivery of relevant programmes and activities that benefit Member countries</p> <p>c) Ensure implementation meets the 2017-2026 SPREP Strategic Plan goals, including the integration of gender and human rights, traditional knowledge with technical capacity and institutional capacity building and leadership at all levels</p> <p>d) Ensure SPREP's Performance Implementation Plan underpins all activities under the Strategic Plan</p>	<ul style="list-style-type: none"> • Strategic Plan successfully implemented • Strategic priorities successfully achieved • Member countries are satisfied with level of services provided by SPREP • Gender, human rights, traditional knowledge with technical capacity and institutional capacity building and leadership are integrated into all implementation aspects of the SPREP Strategic Plan • The SPREP Performance Implementation Plan underpins all activities under the Strategic Plan
<p>4. Successful SPREP Meetings, Executive Boards and Effective Environmental Advocacy</p> <p>a) Support Members leading up to, during and following the SPREP Meeting and the Executive Board and ensure these and other key strategic meetings for SPREP are effectively implemented and achieve successful results</p> <p>a) Advocate strongly for environment concerns of the regions</p> <p>b) Represent SPREP at high level regional and international meetings</p>	<ul style="list-style-type: none"> • Successful bi-annual SPREP and Executive Board meetings • Key SPREP meetings enhance membership engagement, increase profile for the environment and increase the technical focus, effectiveness and relevance of SPREP's work • SPREP recognised and respected as premier environmental organisation for the region • Engagement at high level meetings is effective and productive
<p>5. Effective and Productive Donor Liaison, Regional Coordination and Cooperation, and Networking</p> <p>a) Develop and maintain successful and effective relationships through</p>	

<p>networking and interaction with other regional organisations, donors and stakeholders</p> <p>b) Provide leadership and management of the Partnership Engagement and Resource Mobilisation Strategy</p> <p>c) Lead and oversee donor and country liaison, including negotiation and acquisition of funding and Member support for the Secretariat's work</p> <p>d) Increase communication of SPREP activities in Member countries, to Members, partners and other stakeholders</p> <p>e) Ensure effective collaboration between SPREP and other regional organisations, in particular CROP agencies</p> <p>f) Ensure financial sustainability of SPREP.</p>	<ul style="list-style-type: none"> • Constructive relationships with Members, donors and partners results in increased and/or continuous funding and support • Effective partnerships are established with relevant organisations • Successful implementation of the Partnership Engagement and Resource Mobilisation Strategy • Funding is secured for Secretariat programme activities and operations • SPREP activities in Member countries are effectively communicated to Members, donors, partners and to stakeholders • Clear linkages of SPREP work and work of other regional organisations, in particular CROP agencies, and minimise duplication and overlapping of functions • SPREP is financially sustainable
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Note

The above performance standards are provided as a guide only. The precise performance measures for this position will need further discussion between the Director General and the Chair and the Troika as part of the Performance Development Process.

This section may be copied directly into the Performance Development Plan.

Work Complexity

<p>Most challenging duties typically undertaken:</p> <ul style="list-style-type: none"> • Ensuring continuing effective leadership and management of the Secretariat • Representation and advocacy of SPREP and Pacific Island positions at high level international and regional meetings and other fora, including Ministerial meetings • Securing long term funding and financial sustainability for the operations and management of the Secretariat • Ensuring Members, donors and partners have continuing full confidence in the management of the Secretariat, and strongly encouraging them to fulfil their commitments towards the organisation

Functional Relationships & Related Skills

Key internal and/or external contacts	Nature of the contact most typical
<p>External</p> <ul style="list-style-type: none"> • Leaders of Member countries • Ministers within Member countries • CROP Executives • SPREP Meeting • Donors / Partners, including agency heads • Professional / Scientific / Academic organisations • Regional / International organisations • Media organisations 	<ul style="list-style-type: none"> • Advocacy for SPREP, including the work of the Secretariat • Strategic planning and harmonisation • Advice, assistance and resource mobilisation • Consultations • Technical discussions and support • Collaborative discussions and financial and technical support • Reporting
<p>Internal</p> <ul style="list-style-type: none"> • Executive Leadership Team • Senior Leadership Team • All Staff • SPREP Community 	<ul style="list-style-type: none"> • Leadership and management • Supervision and delegation • Advice and support • People Strategy Lead

Level of Delegation

The position holder:

- Has decision making and delegation authority
- Leads negotiations on behalf of SPREP
- Accountable for the Secretariat's performance, including financial management

Person Specifications

This section is designed to capture the expertise required for the role at the 100% fully effective level (this does not necessarily reflect what the current jobholder has). This may be a combination of knowledge / experience, qualifications or equivalent level of learning through experience or key skills, attributes or job specific competencies.

Nationality Requirement

Essential

1. Must be nominated by a SPREP member Government or Administration.
2. Must be a national of the nominating SPREP member Government or Administration

Qualifications

Essential
1. A Master degree or higher qualification in relevant Management/Development/Environment or related fields OR a Bachelor degree in lieu, with applied relevant work experience in excess of the minimum required relevant work experience

Knowledge / Experience

Essential
2. At least 15 years of significant and relevant practical experience and educational background in strategic leadership, programme and policy management, including working in senior leadership and management at senior executive level, preferably in a multicultural and multi-disciplinary work environment in the Pacific region
3. Outstanding credentials in their individual fields of expertise with excellent judgement and strong analytical and strategic planning skills
4. Established track record of performance, and extensive high level experience and competency, in dealing with regional and extra-regional governments and institutions and in negotiations with donors and development agencies, with a very good understanding of donor policies and processes
5. Demonstrated experience of operating in the unique Pacific way and in partnership building, including capacity and resource mobilisation
6. A vision for, commitment to, and empathy with, the sustainable social, economic and environment development aspirations of the Pacific island countries and territories
7. Confidence and ability to advocate for, and promote, the environmental concerns, the protection and development of the environmental resources of the region and proven experience of high-level negotiation work with Governments, especially SPREP Member countries and partners
8. Exposure to development issues and opportunities, and to living conditions in developing countries, and an ability to engage and build rapport and trust with stakeholders around various and complex issues, and commitment to Gender Equity and Social Inclusion outcomes
9. Hands on experience working in multicultural and multidisciplinary teams, as both a team leader and member, with flexibility to adapt to a shifting and demanding work load
10. Excellent capability to write and communicate verbally in English, and good computer and related technical skills, including an ability to communicate and interact effectively with Governments, development partners, the private sector and civil society
11. Deep interest in, and an extensive knowledge of, the Pacific Islands region, including a good understanding of the environmental management issues in the Pacific and challenges facing Pacific Island countries and territories, and the region as a whole

DESIRABLE
<ul style="list-style-type: none"> • Excellent ability to communicate verbally and to write in SPREP's two working languages (English and French)
<ul style="list-style-type: none"> • Willing to travel within the region and internationally

Key Skills / Attributes / Job Specific Competencies

The following levels would typically be expected for the 100% fully effective level:

Expert level	<ul style="list-style-type: none"> • Strategic Leadership • Strategic Management • Diplomacy • Visionary • Environmental knowledge • Programme monitoring and evaluation • Work programme planning, budgeting and implementation • Negotiation and advisory • Proposal development • Resource Mobilisation
Advanced level	<ul style="list-style-type: none"> • Current environmental issues and opportunities in the Pacific islands region • Emerging environmental issues and challenges • General management and organisational issues
Working Knowledge	<ul style="list-style-type: none"> • General Financial principles • General Human Resources Management principles • SPREP Strategic Plan • SPREP Work Programmes • SPREP Business Plan • SPREP Performance Monitoring, Evaluation and Reporting processes • SPREP Cross-cutting and Safeguarding policies
Awareness	<ul style="list-style-type: none"> • Appreciation of the social and economic development challenges facing the region, including the importance of promoting sustainable development and good governance, and the need to balance these objectives against the requirements of economic growth • Ability to analyse situations and make sound decisions, such as changing workplans and programme focus amidst the COVID pandemic • SPREP's People Strategy

Key Behaviours

All staff are expected to uphold SPREP's Organisational Values and Code of Conduct which are Key Behaviours forming part of the Performance Development:

- Environmental Leadership
- Service Delivery
- Valuing our People
- Integrity

All managers and supervisors are expected to uphold SPREP's established Leadership and Management Behaviours forming part of the Performance Development Plan.

The Director General will have impeccable personal and professional integrity, sound judgment, and intellectual rigour, and must be able to command trust from staff and across a broad and diverse range of stakeholders.

Change to Job Description

From time to time it may be necessary to consider changes in the Job Description in response to the changing nature of our work environment– including technological requirements or statutory changes. This Job Description may be reviewed as part of the preparation for performance planning for the annual performance cycle or as required.

C. REMUNERATION PACKAGE – TERMS & CONDITIONS

“Due to the current COVID-19 situation affecting the region, and the priority the Secretariat places on its staff safety, health and well-being, please note that there may be delays in taking up the appointment. There will be an opportunity to discuss this matter thoroughly with the successful candidate and any appointment and on-boarding would only proceed when regional conditions permit the deployment of new staff”.

Duty Station: Apia, Samoa.

Duration: Appointment is for a term of 3 years initially with possible renewal up to a maximum of 6 years, at the discretion of the SPREP Meeting.

Salary: Salary is denominated in International Monetary Fund Special Drawing Rights (SDRs). Remuneration for this post falls within Band 18 of SPREP’s salary scale and will be in the range of SDR103,785 to SDR155,677. Currently, the equivalent in Samoan Tala is SAT396,074 (USD152,336) to SAT594,111 (USD228,504) per annum.

Salary on Appointment: Starting salary will be made in the lower end of the salary scale based on the Secretariat's established remuneration guidelines. All positions have been evaluated to reflect the level of responsibilities and level of experience and qualifications required. Progress in the salary scale will be based on annual performance reviews.

Cost of living differential allowance (COLDA): A Cost-of-Living Differential Allowance within the range of SDR10,456 to SDR 14,830 will be paid to the successful candidate. The current equivalent in Samoan Tala is SAT39,903 (USD15,347) to SAT56,597 (USD21,768). Cost-of-living differential allowance reflects the comparative cost of living difference between Suva and Apia. This allowance is reviewed periodically based on data determined by an independent reviewer.

Adjustments: Salaries and allowances for internationally recruited staff are paid in Samoan Tala and adjusted every month based on the monthly average in the value of the SDR relative to the Samoan Tala (SAT) at the time the salary payment is processed. SDR movement however is limited to within 5% above or below a reference point set annually. Remuneration is paid monthly in SAT equivalent. The international currency exchange rate at the time of writing is approximately USD1.00 = SAT2.60

Term: For staff recruited from outside Samoa, the term begins from the day the appointee leaves their home to take up the appointment. Appointment is subject to a satisfactory medical examination and police report, as well as a 6-month probationary period.

An appointment is terminated by (i) completion of term of contract (ii) one month’s notice by either party (iii) without notice by either party paying one month salary in lieu of notice or (iv) dismissed with or without notice as a disciplinary measure.

Privileges and Immunities: Under articles 6 and 7 of the Headquarters Agreement between Samoa and SPREP (1996):

1. The Director General shall have the like privileges and immunities as are accorded a diplomatic agent under the Samoa Diplomatic Privileges and Immunities Act 1978 and in conformity with international law.

2. The members of the family of the appointee forming part of their households shall have the like privileges and immunities as are accorded the members of the family of a diplomatic agent under the aforesaid Act and in conformity with international law.

SPREP remuneration is tax-free for the Director General. The Director General is also entitled to duty-free importation of household and personal effects which have been owned and used by them for no less than six months, within 6 months of taking up appointment.

Representational Allowance: The Director General shall receive a non-accountable representational allowance of 5% of base salary per annum.

Accommodation & Utilities Allowance: The Director General is entitled to rent-free accommodation up to a maximum approved by the SPREP Meeting from time to time based on regular reviews of the local market by an independent party.

The Director General is also entitled to utility charges for accommodation (e.g. electricity, water, gas).

Domestic Allowance: The Director General is entitled to a domestic allowance to be adjusted from time to time in accordance with the prevailing rates in the Samoan Public Service.

Performance Reviews: Annual performance assessments and performance rewards will be based on the Secretariat's Performance Development System.

FOR STAFF RECRUITED FROM OUTSIDE SAMOA, THE FOLLOWING APPLIES:

Relocation Expenses: SPREP will meet certain appointment and termination expenses for staff recruited from outside Samoa, including transport and accommodation en-route for the appointee and accompanying dependant(s) between point of recruitment and Apia, and return, by the shortest and most economical route. For the Director General, this includes:

- Business class airfares;
- Reasonable cost of packing, insuring, shipping and transporting furniture, household and personal effects on a 20ft container; and,
- Up to 20 kilos of excess baggage each for the appointee and family.

Establishment Grant: A lump sum of SDR1,100 is payable upon taking up appointment and arrival in Apia. This is currently equivalent to SAT4,198 (USD1,615).

Temporary Accommodation and Assistance: On arrival in Apia, the appointee and dependant(s) are entitled to temporary accommodation at a suitable hotel or other fully furnished accommodation for up to 6 working days. The appointee will be assisted to settle into Apia. This will include help in finding suitable rental accommodation.

Repatriation allowance: The appointee is entitled to a repatriation allowance equivalent to two week's salary, upon successful completion of contract, provided the contract is not extended or renewed.

FOR ALL INTERNATIONALLY RECRUITED STAFF, THE FOLLOWING APPLIES:

Education Allowance: Education expenses maybe reimbursed against actual receipts for dependent

children, to cover up to 75% of the actual costs, as stipulated under SPREP's Education Allowance policy. Currently the allowance is up to a maximum of SAT15,600 (USD6,000) per annum per dependent child, with an overall maximum of SAT46,800 (USD18,000) per annum per family of 3 or more eligible children.

School Holiday Travel: One return economy class flight each year between the place of education (taken to be recognised home) and Apia by (i) each dependent child being educated outside Samoa or (ii) the staff member or spouse to visit the child, providing the journey is not made within the final 6 months of the contract.

Family Leave Travel: Return business class airfares between Apia and the recognised home for the Director General and dependants after completing 18 months of service for 3-year contracts providing no travel is undertaken within the final 12 months of the contract.

Security Assistance: Security-related expenses maybe reimbursed against actual receipts up to SAT2,400 (USD964) per annum as stipulated under SPREP's Security Assistance policy.

Annual Leave: 25 working days a year (up to a maximum accumulation of 50 days).

Sick Leave: 30 working days a year (up to a maximum accumulation of 90 days).

Other Leave: Provisions also exist for maternity, compassionate, paternity, examination and special leave (without pay).

Duty Travel: SPREP meets travelling expenses at prescribed rates necessarily incurred by staff required to travel away from Apia on official business.

Life and Accidental Death and Disability Insurance: All employees are covered by SPREP's 24 hour Life and Accidental Death and Disability Insurance Policy.

Medical Benefits: All employees and their dependents are entitled to have all reasonable medical, dental and optical expenses met, under the terms and conditions of the existing SPREP Medical Insurance.

Superannuation: SPREP will pay the Samoa minimum legal requirement of basic salary to the Samoa National Provident Fund. An expatriate internationally recruited staff member has the option to nominate another recognised Fund in their recognised home for their superannuation.

Learning and Development

Learning and development opportunities will be based on the approved SPREP Performance Development System and individual Performance Development Plans.

Definitions:

'Dependent' means the spouse and financially dependent children of an employee.

'Dependent child' means an employee's unmarried, financially dependent, natural or legally adopted child who is:

- under the age of 16 years; or
- under the age of 19 years if undertaking full-time study at a secondary school; or
- under the age of 25 years if enrolled and undertaking full-time study at a university or other tertiary institution; or

- mentally or physically incapacitated.

'Expatriate' means an internationally recruited staff member, who is not a citizen or permanent resident of Samoa, and who resides in Samoa only by virtue of employment with SPREP.

Equal Opportunities: SPREP is an Equal Opportunity Employer and supports diversity. Female candidates are encouraged to apply.

General: Appointment will be under the terms and conditions of SPREP's Staff Regulations, a copy of which will be made available to the successful applicant.

4. ADMINISTRATIVE INFORMATION

Important to Note: Applications that do not follow the process and complete all the SPREP Recruitment requirements will not be considered.

ESSENTIAL: Applications for the Director General position should include:

1. A nomination letter from a SPREP member Government or Administration;
2. A Statement of Interest in the position
3. Completed Application Form – can be downloaded from the Employment Section of our website (*you are required to complete in full all areas requested in the Form, particularly the Statements to demonstrate you meet the criteria – DO NOT refer us to your CV. Failure to do this will mean your application will not be considered*);
4. A detailed Curriculum Vitae.

SUBMITTING APPLICATIONS:

- a) **BY EMAIL (MOST PREFERRED OPTION):** Subject matter to be clearly marked “**Application for Director General, SPREP**” and send to dgreruitment@sprep.org OR
- b) **BY POST OR FAX:** Application to be addressed and sent to: The Chair of the Selection Advisory Committee, c/o Director, HR, SPREP, P.O. Box 240, Apia, Samoa or fax number (685)20231 and clearly marked “**Application for Director General, SPREP**”

More Information on SPREP and its work in the region, including the Rules of Procedure for Appointment of Director General can be found on the SPREP website www.sprep.org

For all queries, contact the Ms Simeamativa Vaai, Director, Human Resources, directly at simeamativav@sprep.org OR on telephone 21929 ext 236.

Closing date: Wednesday, 19th May 2021: Late applications will not be considered.

SPREP is an Equal Opportunity Employer
